City Council adopted the following Goals and Objectives at its meeting on May 27, 2013:

# Goal #1: BUILDING A SUSTAINABLE FUTURE

## Objectives:

- 1(a) Realize Opportunities to Encourage Economic Growth and Diversity.
- 1(b) Continue to Have a Sustainable and Practical Approach to Infrastructure Deficit Reduction.
- 1(c) Emphasize Fairness, Value and Transparency in Financial Decisions, Program Delivery and Land Administration.
- 1(d) Facilitate and Support Sustainable Development.
- 1(e) Advance the City's Financial Interests with other Orders of Government.

# Actions:

- 1.1 Develop an Economic Development Strategy.
- 1.2 Develop a Tourism Strategy.
- 1.3 Opportunities for Small Business (incubate).
- 1.4 Branding Strategy.
- 1.5 Implement Asset Management.
- 1.6 Contract Reporting.
- 1.7 Regular Departmental Operational Reviews.
- 1.8 Review Budget Document / Process.
- 1.9 Streamline Permitting Process.
- 1.10 Review Land Administration By-law (including Land Fund).
- 1.11 Develop Strategy for Lobbying Other Orders of Government to advance the City's Interests.
- 1.12 General Plan Overview and Analysis.
- 1.13 Framework for Triple Bottom Line.
- 1.14 Negotiate the Transfer of a portion of Hwy 4 (Niven Gate to 49<sup>th</sup> Ave).
- 1.15 Establish an Economic Development Committee / Strategy / Task Force.
- 1.16 Determine the City's option in Affordable Housing.
- 1.17 Explore policy options to mitigate future infrastructure deficit.
- 1.18 Pursue resolution of Harbour jurisdiction.

(cont'd ... )

Goals and Objectives ( ... cont'd)

Goal #2: STEWARDS OF OUR NATURAL AND BUILT ENVIRONMENT	
Objecti   2(a)   2(b)   2(c)   2(d)   2(e)   2(f)   2(g)	Ves: Maintain, Respect, Preserve and Enhance the Natural Environment, Natural Heritage and Green Space. Improve Transit, Roads, Sidewalks, Recreation Facilities and Trails with an Emphasis on Active and Healthy Living Choices. Develop Smart and Sustainable Approaches to Energy, Water and Sewer, Waste Management and Building Systems. Promote a Range of Commercial, Residential and Institutional Development and Revitalization Opportunities. Maintain and Enhance Core Services and Adapt to Changing Needs. Fully Implement and Sustain a Customer Service Culture. A Sense of Personal and Community Safety.
Actions 2.1 2.2 2.3 2.4 2.5 2.6 2.7 2.8 2.9 2.10 2.11	Readdress regulations of Capital Area Strategy. Consult and implement Harbour Plan initiatives. Continue to explore alternative energy solutions. Develop an implementation plan for Downtown Revitalization. Develop a Customer Service Model of Excellence. Review and revise the Waste Management Strategic Plan. Explore options for improved and enhanced public transit. Tourism Kiosk in Old Town. Parking in Downtown Core. Behaviour By-law. Review of Smart Growth Principles.
2.12 2.13 2.14 2.15 2.16	Promote efficient and safe salvaging / recycling at Solid Waste Facility by creating a mechanism to create safe and organized salvaging / recycling. Investigate options for curbside compost / recycling. Renew CEP beyond 2014. Increase local food security / production. Investigate innovative financing mechanisms related to energy use.
2.17 2.18	Improve the safety, connectivity & efficiency of Yellowknife's pedestrian, cycling and multiuse pathways. Create a safer, cleaner and vibrant city.

(cont'd ... )



Goals and Objectives ( ... cont'd)

# Goal #3: ENHANCING COMMUNICATIONS AND COMMUNITY ENGAGEMENT

#### Objectives:

- 3(a) Celebrate Community Participation and Volunteerism.
- 3(b) Promote Heritage, Culture, Arts and other Unique Characteristics of Yellowknife.
- 3(c) Ensure Transparency, Accountability and Reporting.

#### Actions:

- 3.1 Develop and implement a Communications Plan.
- 3.2 Highlight volunteer opportunities with the City.
- 3.3 Develop a Master Plan for Heritage, Culture and Arts.
- 3.4 Develop online tools to connect volunteers to organizations.
- 3.5 Profile existing significant buildings for commemorative purposes with appropriate identification plaque.
- 3.6 Review and strengthen Council's Code of Conduct and the Election By-law; amend as required.
- 3.7 Review / develop a plan to improve the way written communications is distributed to community (plain language).
- 3.8 Conduct an annual review of Council's Strategic Plan and Report.
- 3.9 Enhance our safe and respectful community for all Yellowknifers (inclusivity).

Goals and Objectives ( ... cont'd)

# Goal #4: CREATING AND SUSTAINING MEANINGFUL RELATIONSHIPS

## Objectives:

- 4(a) Develop Prosperity through Strategic Partnerships.
- 4(b) Advance the City's Interest in Responding to Social, Environmental and Economic Issues and their Impacts.
- 4(c) Be Accountable to Residents by Ensuring Open and Accessible Information Flow and Accessible Decision-Making.
- 4(d) Create an Environment of Mutual Respect, Open Dialogue and Teamwork.

## Actions:

- 4.1 Highlight Opportunities for Corporate or Individual Sponsorship.
- 4.2 Joint Council Meetings with First Nations organizations.
- 4.3 Strengthen Internal Culture / Relationships (staff).
- 4.4 Measure and Improve Employee Retention.
- 4.5 Investigate Downtown Improvement District.
- 4.6 Work with the GNWT to explore options for improvements to the facilities and lands at the Yellowknife Airport.
- 4.7 Explore Opportunities for Secondary Education.
- 4.8 Review Council (and other) Committees.
- 4.9 Webcasting of Council and Committee meetings.
- 4.10 Build a foundation to address Social Issues.
- 4.11 Collaborate with partners and key stakeholders to advance the interests of Yellowknifers in the Giant Mine site remediation.
- 4.12 Resolve land tenure issues within the City to address Municipal, Territorial and First Nations interest.
- 4.13 Develop a Customer Service Model of Excellence.
- 4.14 Re-examine Territorial legislation that governs the City.
- 4.15 Foster partnerships to promote innovation within the building / development community.