SOLID WASTE MANAGEMENT FUND

The Solid Waste Facility (SWF) is responsible for the disposal of waste in accordance with regulations and facilitates recycling.

| Solid Waste Management Fund | 2021 Budget (\$000's) | 2021 Actuals (\$000's) | 2022 Budget (\$000's) | 2022 Forecast (\$000's) | 2023 Budget (\$000's) | 2024 Budget (\$000's) | 2025 Budget (\$000's) | Note |
|--|-----------------------------|------------------------------|-----------------------------|-------------------------------|-----------------------------|-----------------------------|-----------------------------|------|
| Revenue | | | | | | | | |
| Government Grants | - | 1 | - | - | - | - | - | |
| User Fees | | | | | | | | |
| Solid Waste Levy | 1,209 | 1,214 | 1,343 | 1,343 | 1,509 | 1,692 | 1,745 | (1) |
| Tipping Fees | 2,293 | 2,738 | 2,372 | 2,372 | 2,854 | 3,169 | 3,236 | (1) |
| Sales of Recyclables | 5 | 38 | 20 | 80 | 40 | 40 | 40 | |
| Total Revenue | 3,507 | 3,991 | 3,735 | 3,795 | 4,403 | 4,901 | 5,021 | |
| Net Revenue | 3,507 | 3,991 | 3,735 | 3,795 | 4,403 | 4,901 | 5,021 | |
| Expenditures (By Activity) | | | | | | | | |
| Waste Collection | 419 | 393 | 401 | 401 | 457 | 484 | 513 | |
| Waste Processing | 1,608 | 1,657 | 1,856 | 1,853 | 2,113 | 2,168 | 2,225 | |
| Waste Recycling | 451 | 365 | 469 | 574 | 494 | 505 | 515 | |
| Site Restoration/Closure | | | | | | | | |
| Annual Accrual | 511 | (3,346) | 880 | 880 | 1,373 | 1,373 | 1,373 | |
| Amortization | 1,145 | 1,069 | 1,166 | 1,166 | 1,117 | 1,352 | 1,353 | |
| Total Expenditures | 4,134 | 138 | 4,772 | 4,874 | 5,554 | 5,882 | 5,979 | |
| Net Revenue (Expenditures) | (627) | 3,853 | (1,037) | (1,079) | (1,151) | (981) | (958) | |
| Interfund Transfers | | | | | | | | |
| (To) From General Fund | (349) | (349) | (358) | (358) | (394) | (402) | (410) | (2) |
| Total Interfund Transfers | (349) | (349) | (358) | (358) | (394) | (402) | (410) | , , |
| Change in Fund Balance | | <u> </u> | <u> </u> | ` · | | | , , | |
| Before Reallocation of Expenses Related to Investment in Tangible Capital Assets | (976) | 3,504 | (1,395) | (1,437) | (1,545) | (1,383) | (1,368) | |
| Reallocation of Expenses Related to Investment in Tangible Capital Assets | 1,145 | 1,069 | 1,166 | 1,166 | 1,117 | 1,352 | 1,353 | |
| Change in Fund Balance | 169 | 4,573 | (229) | (271) | (428) | (31) | (15) | |
| Opening Balance | (12,752) | (12,675) | (12,788) | (8,102) | (8,373) | (8,801) | (8,832) | |
| Closing Balance | (12,583) | (8,102) | (13,017) | (8,373) | (8,801) | (8,832) | (8,847) | (3) |

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SOLID WASTE MANAGEMENT FUND

| | | | | | | 1 | | |
|--------------------------------|-----------------------------|------------------------------|---|---|-----------------------------|-----------------------------|-----------------------------|------|
| Solid Waste Management Fund | 2021 Budget (\$000's) | 2021 Actuals (\$000's) | 2022 Budget (\$000's) | 2022 Forecast (\$000's) | 2023 Budget (\$000's) | 2024 Budget (\$000's) | 2025 Budget (\$000's) | Note |
| Expenditures (By Object) | (, , , , , , | (, , | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (, , , , , , | (, , | (,) | |
| Wages & Benefits | 1,254 | 1,117 | 1,354 | 1,353 | 1,623 | 1,671 | 1,720 | (4 |
| General Services | 841 | 936 | 962 | 1,067 | 1,022 | 1,061 | 1,101 | · |
| Materials | 65 | 58 | 66 | 67 | 65 | 66 | 67 | |
| Maintenance | 97 | 81 | 101 | 101 | 103 | 105 | 107 | |
| Utility - Fuel | 74 | 75 | 80 | 81 | 84 | 85 | 86 | |
| Utility - Power | 63 | 62 | 66 | 62 | 66 | 68 | 70 | |
| Vehicle O&M & Fuel | 84 | 86 | 97 | 97 | 101 | 101 | 102 | |
| Amortization | 1,145 | 1,069 | 1,166 | 1,166 | 1,117 | 1,352 | 1,353 | |
| Others | 511 | (3,346) | 880 | 880 | 1,373 | 1,373 | 1,373 | |
| Total Expenditures (By Object) | 4,134 | 138 | 4,772 | 4,874 | 5,554 | 5,882 | 5,979 | |

Note:

- (1) Revenues are estimated based on user fee increases of 11% each year in 2023 and 2024 and 2.11% in 2025.
- (2) The administration fee transferred to the General Fund is based on the estimated cost of administrative services provided to the Solid Waste Management Fund.
- (3) The negative closing balance is largely due to landfill closure liability, which saw a one-time adjustment of \$16.1M in 2014 and annual accruals of between \$0.4M to \$1.4M since then.
- (4) The Administrative Assistant position, supporting the operation of the weigh-out scale, was approved to start mid-2022. Manager, Environment Monitoring and Compliance position, cost-shared with the Water & Sewer Fund, is recommended in 2023.
 - One of the Sustainability Projects Coordinators is currently funded by the Capital Fund. It is recommended that this position be funded by the Solid Waste Management Fund, starting in 2023.

