

GENERAL FUND

General Fund	2022 Budget (\$000's)	2022 Actuals (\$000's)	2023 Budget (\$000's)	2023 Forecast (\$000's)	2024 Budget (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	Note
Revenue								
Taxation	34,067	34,178	35,735	35,760	38,660	41,624	45,839	
Taxes Allocated to Capital	(1,000)	(1,000)	(720)	(720)	(3,500)	(2,000)	(2,000)	
Government Grants	459	698	572	6,146	664	459	459	
User Charges	8,116	10,010	8,776	8,446	9,060	10,156	10,310	
Investment Income	500	2,256	1,000	5,200	2,300	1,700	1,700	
Total Revenue	42,142	46,142	45,363	54,832	47,184	51,939	56,308	
Expenditures (By Department)								
General Government	14,591	13,691	15,545	15,405	16,752	17,013	17,631	
Community Services	11,577	10,953	12,210	11,508	13,465	15,735	16,591	
Public Safety	9,659	9,093	10,136	19,639	11,006	11,384	11,921	
Planning & Development	1,825	1,428	2,024	1,787	2,592	2,797	2,927	
Public Works & Engineering	8,524	8,731	9,078	8,845	9,348	9,617	9,920	
Amortization	7,856	7,398	7,338	7,338	7,867	7,870	9,439	
Total Expenditures	54,032	51,294	56,331	64,522	61,030	64,416	68,429	
Net Revenue (Expenditures)	(11,890)	(5,152)	(10,968)	(9,690)	(13,846)	(12,477)	(12,121)	
Interfund Transfers								
(To) From Water & Sewer Fund	1,174	1,174	1,200	1,200	1,170	1,205	1,242	
(To) From Solid Waste Management Fund	358	358	394	394	461	475	489	
(To) From Land Development Fund	389	389	540	540	818	843	868	
(To) From Reserve	114	8	(2)	(32)	31	85	85	
Total Interfund Transfers	2,035	1,929	2,132	2,102	2,480	2,608	2,684	
Change in Fund Balance								
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(9,855)	(3,223)	(8,836)	(7,588)	(11,366)	(9,869)	(9,437)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	7,856	7,398	7,338	7,338	7,867	7,870	9,439	
Change in Fund Balance	(1,999)	4,175	(1,498)	(250)	(3,499)	(1,999)	2	
Opening Balance	13,357	10,744	9,546	14,919	14,669	11,170	9,171	
Closing Balance	11,358	14,919	8,048	14,669	11,170	9,171	9,173	

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General Fund - Expenditures by Division & Object	2022 Budget (\$000's)	2022 Actuals (\$000's)	2023 Budget (\$000's)	2023 Forecast (\$000's)	2024 Budget (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	Note
Expenditures (By Division)								
General Government								
Fiscal Services	499	711	485	456	437	438	439	
Mayor & Council	1,405	1,314	1,502	1,476	1,564	1,623	1,684	
City Administration	3,743	3,190	4,178	4,120	4,551	4,590	4,804	
Corporate Services	7,492	6,890	7,675	7,338	8,376	8,633	8,904	
Economic Development & Strategy	1,452	1,586	1,705	2,015	1,824	1,729	1,800	
Total General Government	14,591	13,691	15,545	15,405	16,752	17,013	17,631	
Community Services								
Directorate	1,435	1,827	1,599	1,546	1,809	1,769	1,822	
Arenas	2,698	2,533	2,832	2,720	3,023	3,114	3,218	
Library	1,435	1,310	1,465	1,445	1,525	1,575	1,626	
Parks	1,457	1,395	1,563	1,511	1,843	1,863	1,925	
Recreation	879	767	912	779	966	999	1,032	
Pool	1,983	1,777	2,032	1,749	2,416	4,517	5,006	
Curling Club	151	86	164	164	167	170	176	
City Hall	723	610	789	741	819	802	827	
Wildcat Cafe	26	24	41	43	26	26	26	
Fieldhouse	790	624	813	810	871	900	933	
Total Community Services	11,577	10,953	12,210	11,508	13,465	15,735	16,591	
Public Safety								
Directorate	548	507	588	11,329	924	856	909	
Fire	7,597	7,232	8,035	6,900	8,475	8,839	9,243	
Municipal Enforcement	1,514	1,354	1,513	1,410	1,607	1,689	1,769	
Total Public Safety	9,659	9,093	10,136	19,639	11,006	11,384	11,921	
Planning & Development								
Directorate	584	541	626	617	672	704	729	
Planning & Environment	827	567	988	826	1,207	1,373	1,442	
Lands & Building Services	414	320	410	344	713	720	756	
Total Planning & Development	1,825	1,428	2,024	1,787	2,592	2,797	2,927	



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General Fund -Expenditures by Division & Object	2022	2022	2023	2023	2024	2025	2026	
	Budget	Actuals	Budget	Forecast	Budget	Budget	Budget	Note
	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	(\$000's)	
Public Works & Engineering								
Directorate	951	916	982	876	1,050	1,089	1,127	
City Garage	842	775	994	845	883	907	936	
Public Transit	2,621	2,875	2,974	2,959	3,009	3,069	3,156	
Roads & Sidewalks	4,110	4,165	4,128	4,165	4,406	4,552	4,701	
Total Public Works & Engineering	8,524	8,731	9,078	8,845	9,348	9,617	9,920	
Total Expenditures	46,176	43,896	48,993	57,184	53,163	56,546	58,990	
Details of All O&M								
Wages & Benefits	27,855	26,455	29,396	27,098	32,373	35,060	36,747	
General Services	7,927	7,791	8,724	8,942	9,424	9,058	9,303	
Materials	2,921	2,258	2,843	13,444	3,063	3,135	3,326	
Maintenance	1,898	1,673	1,969	1,929	2,096	2,222	2,399	
Utility -Fuel	728	744	1,001	803	1,036	1,439	1,458	
Utility -Power	2,298	2,103	2,389	2,377	2,362	2,723	2,794	
Vehicle O&M	714	787	664	645	749	763	778	
Others (Insurance, grants & bad debts)	1,835	2,085	2,007	1,946	2,060	2,146	2,185	
Amortization	7,856	7,398	7,338	7,338	7,867	7,870	9,439	
Total Details of O&M	54,032	51,294	56,331	64,522	61,030	64,416	68,429	

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