

START DATE	DEPARTMENT NAME
01/01/24	All

● Not started ● On Track ● Behind ● Overdue ● Complete

YEAR ONE (2024)												YEAR TWO (2025)												YEAR THREE (2026)											
Y1Q1			Y1Q2			Y1Q3			Y1Q4			Y2Q1			Y2Q2			Y2Q3			Y2Q4			Y3Q1			Y3Q2			Y3Q3			Y3Q4		
Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2024	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2025	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026	2026

Action	START DATE MM/DD/YY	END DATE MM/DD/YY	STATUS																																				
Strategic Direction #1: People First																																							
Continuing to strengthen relations with Indigenous Governments and peoples																																							
Land Acknowledgement update	08/01/23	12/31/24																																					
Indigenize space (arbour)	04/01/23	12/31/26																																					
Advocate for TRC Call to Action #82 - Monument in each capital commemorating residential school students, survivors, and all the children who were lost	01/01/24	12/31/26																																					
Setting the context and foundation for a fulsome continuum of housing options, from social to market to workforce accommodation																																							
Housing Accelerator Fund	01/01/23	12/31/27	Not Started																																				
Advocate for continuation of Reaching Home	01/01/25	12/31/26																																					
Work with GNWT and Community Partners to support implementation in Yellowknife of the GNWT's "A Way Home: A Comprehensive Strategy to Address Homelessness in the Northwest Territories"	01/01/24	12/31/26																																					
Community Plan amendment: Infill and new medium/high density residential development	07/01/24	12/31/26	Not Started																																				
Development Incentive Bylaw Update	01/01/24	09/30/24	On Track																																				
Providing affordable and diverse recreation and arts opportunities for residents																																							
Arts & Culture Master Plan Implementation Plan	01/01/24	10/31/24																																					
RIMP Building Assessment	01/01/24	12/31/25																																					
Non-commercial art gallery space governance	01/01/24	12/31/24	On Track																																				
Pursuing diverse community engagement methods																																							
Hold Roundtables/Community Gatherings on key issues annually	01/01/24	12/31/26																																					
Supporting design standards that are multi-modal including recognizing Yellowknife's advantages as a winter city																																							
Development & Design Standards - Winter City, traffic calming, pedestrian/bicycles, roads and sidewalks design best practices; trail and park standards	01/01/20	12/31/26	Behind																																				
Parking Standards	01/01/25	12/31/26	Not Started																																				
Providing public transit that meets users needs																																							
Re-branding of transit services once the entire fleet is accessible	06/01/24	12/31/24																																					
New fare structure	06/01/24	12/31/24																																					
Advocating for enhanced outreach and social support services																																							
YK Street Outreach Review	01/01/24	06/30/24																																					
Working with all partners towards a safe supportive and compassionate community for all																																							
Ongoing implementation of Coordinated Access	04/01/24	12/31/25																																					
Strategic Direction #2: Service Excellence																																							
Advancing the asset management framework, including service levels and long term funding strategies																																							
Development and Implementation of a comprehensive Asset Management framework that integrates with other organizational systems, policies and guidelines.	01/01/24	12/31/26																																					
Review Service Levels for existing services - 2 per year (e.g. outdoor facilities, snow removal)	01/01/24	12/31/26																																					
Advocating for a City Act to address community needs																																							
Advocacy for closing the municipal funding gap from GNWT	01/01/24	12/31/26																																					
Advocate for legislative changes (PATA; Seniors & Disabled Persons Property Tax Rebate; and City Act)	01/01/24	12/31/26	On Track																																				
Aligning organizational service capacity with levels of service																																							
Develop service registry and continue to define levels of service 2 per year	01/01/25	12/31/26																																					
Investing in City staff through talent management, employee development and staff capacity																																							
Talent Management Strategy Implementation Plan	01/01/24	12/31/24																																					

Succession Planning Plan	01/01/24	12/31/24		
Enhancing governance capacity through individual and collective development opportunities				
Professional development for Council	01/01/24	12/31/26		
Strategic Direction #3: Sustainable Future				
Advancing energy initiatives, including district energy options to energy retrofits				
LIC Energy Retrofits program	01/01/24	12/31/24	On Track	
Community & Corporate Energy Plan (CCEP) - report out on 2015-2025 Plan and Develop Renewal for 2025 onward	01/01/24	12/31/25	On Track	
District Energy Policy	01/01/24	12/31/24	On Track	
Implementing the Solid Waste Management Plan				
WeighOut Scale at SWF	01/01/24	12/31/24		
Strategic Waste Management Plan update/Implementation Plan	01/01/24	12/31/25		
Advocating for the transfer of vacant commissioner's land for growth				
Continued work with GNWT	01/01/24	06/30/24	On Track	
Completing land development tools and strategies that support growth readiness				
New Land Administration by-law	01/01/24	05/31/24	On Track	
Amendments to Zoning By-law	06/01/24	12/31/24	Not Started	
Kam Lake 2.0	04/01/24	12/31/25	On Track	
Modernizing development incentive options				
New Development Incentive By-law	01/01/24	12/31/24	On Track	
Sustaining infrastructure capacity for future growth				
Water Submarine Line Project Milestones	01/01/24	03/31/32		
Supporting all aspects of tourism and visitor services, including the accommodation levy and creation of the destination marketing organization				
Develop and finalize DMO structure and funding	01/01/24	03/31/25	On Track	
Implement Hotel Levy	01/01/24	12/31/24	On Track	
Visitor Centre Governance Structure	01/01/25	12/31/25	On Track	
Implementing and renewing strategic economic diversification options				
Review and replace Business Licence By-law	01/01/24	09/01/25	On Track	
Develop an integrated tourism, investment, worker and resident attraction strategy	09/01/24	12/31/25	On Track	
Aligning with regional and territorial economic opportunities				
Work with the GNWT on their regional economic initiatives	01/01/24	12/31/26	On Track	
Implementing the Food and Agriculture Strategy				
Research urban livestock parameters and propose Animal Control By-law	01/01/25	12/31/25	On Track	
Incentivize new food and agriculture businesses	01/01/24	06/30/26	On Track	
Establish business licencing process for commercial agriculture	09/01/24	09/01/25	Not Started	

START DATE	DEPARTMENT NAME
01/01/24	Community Services

● Not started ● On Track ● Behind ● Overdue ● Complete

Action	START DATE MM/DD/YY	END DATE MM/DD/YY	STATUS	YEAR ONE												YEAR TWO												YEAR THREE											
				Y1Q1			Y1Q2			Y1Q3			Y1Q4			Y2Q1			Y2Q2			Y2Q3			Y2Q4			Y3Q1			Y3Q2			Y3Q3			Y3Q4		
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Continuing to strengthen relations with Indigenous Governments and peoples																																							
Indigenize space (arbour)	04/01/23	12/31/26	On Track	[On Track Bar]																																			
Advocate for TRC Call to Action #82 - Monument in each capital commemorating residential school students, survivors, and all the children who were lost	01/01/24	12/31/26	On Track	[On Track Bar]																																			
Setting the context and foundation for a fulsome continuum of housing options, from social to market to workforce accommodation																																							
Advocate for continuation of Reaching Home	01/01/25	12/31/26	On Track	[On Track Bar]																																			
Work with GNWT and Community Partners to support implementation in Yellowknife of the GNWT's "A Way Home: A Comprehensive Strategy to Address Homelessness in the Northwest Territories"	01/01/24	12/31/26	On Track	[On Track Bar]																																			
Providing affordable and diverse recreation and arts opportunities for residents																																							
Arts & Culture Master Plan Implementation Plan	01/01/24	10/31/24	On Track	[On Track Bar]																																			
RIMP Building Assessment	01/01/24	12/31/25	On Track	[On Track Bar]																																			
Supporting design standards that are multi-modal including recognizing Yellowknife's advantages as a winter city																																							
Development & Design Standards - Winter City, traffic calming, pedestrian/bicycles, roads and sidewalks design best practices; trail and park standards	01/01/20	12/31/26	Behind	[Behind Bar]																																			
Advocating for enhanced outreach and social support services																																							
YK Street Outreach Review	01/01/24	06/30/24	On Track	[On Track Bar]																																			
Working with all partners towards a safe supportive and compassionate community for all																																							
Ongoing implementation of Coordinated Access	04/01/24	12/31/25	On Track	[On Track Bar]																																			
Administrative																																							
Facility booking and program software replacement	01/01/24	10/31/24	On Track	[On Track Bar]																																			
Fieldhouse Turf Replacement Engagement	11/15/23	01/30/24	Complete	[Complete Bar]																																			
Rapid Housing Initiative 3.0 - Aspen			On Track	[On Track Bar]																																			
Reaching Home - THARP project		09/30/24	On Track	[On Track Bar]																																			
CAB annual allocations under Reaching Home funding			On Track	[On Track Bar]																																			
Aquatic Centre		03/31/25	On Track	[On Track Bar]																																			
Accessibility Implementation	01/01/24	12/31/26	On Track	[On Track Bar]																																			
Collective Bargaining	01/01/24	12/31/26	On Track	[On Track Bar]																																			

START DATE	DEPARTMENT NAME
01/01/24	Public Safety

● Not started ● On Track ● Behind ● Overdue ● Complete

Action	START DATE MM/DD/YY	END DATE MM/DD/YY	STATUS	YEAR ONE												YEAR TWO												YEAR THREE											
				Y1Q1			Y1Q2			Y1Q3			Y1Q4			Y2Q1			Y2Q2			Y2Q3			Y2Q4			Y3Q1			Y3Q2			Y3Q3			Y3Q4		
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Administrative				[Red bar]																																			
Parking Meter Standards - Review of meter infrastructure to maintain operations.	01/04/24	12/31/26	Not Started	[Blue bar]																																			
Complete revamp of Emergency Management Program to meet community requirements to ensure the protection of people, property and the environment and the continuance of community operations.	01/01/24	12/21/24	On Track	[Blue bar]																																			
Engagement with critical community stakeholders for emergency preparedness.	01/01/24	12/31/25	On Track	[Blue bar]																																			
Divisional Levels of Service Implementation- Asset Management Policy	01/02/24	12/31/26	On Track	[Blue bar]																																			
Support AAA with contractor.	01/01/24	07/01/24	On Track	[Blue bar]																																			
Implement AAA recommendations	07/02/24	12/31/2027	Not Started	[Blue bar]																																			
Host a public information/education session in the spring on evacuation preparedness		06/30/24		[Blue bar]																																			
Collective Bargaining	01/01/24		On Track	[Blue bar]																																			
Firehall Renovation and Expansion Project	01/01/24	12/31/26	On Track	[Blue bar]																																			
Completion of 2023 Post-incident Actions	01/01/24	07/31/24	On Track	[Blue bar]																																			
2024 Community Wildfire Protection Plan	01/01/24	07/31/24	On Track	[Blue bar]																																			
2024 Community Wildfire Pre-Plan	01/01/24	07/31/24	On Track	[Blue bar]																																			
Memorandum of Understanding - Updates with all critical stakeholders	01/02/24	12/31/24	On Track	[Blue bar]																																			
Business Continuity Planning to support Emergency Program and Levels of Service			Not Started	[Blue bar]																																			
Training and Exercise Plan for City Staff - Emergency Operations Center Deployment	01/01/24	12/31/26	On Track	[Blue bar]																																			
Divisional revamp of Safe Work and Operational Directives/Guidelines	01/01/24	12/31/24	On Track	[Blue bar]																																			
PSCC Pro QA Implementation	01/01/24	12/31/26		[Blue bar]																																			
Livery License By-law Update	01/01/25	12/31/26	Not Started	[Blue bar]																																			
NWTAC DMAF Wildfire Funding	01/01/24	12/31/26		[Blue bar]																																			

START DATE	DEPARTMENT NAME
01/01/24	PW&E

● Not started ● On Track ● Behind ● Overdue ● Complete

Action	START DATE MM/DD/YY	END DATE MM/DD/YY	STATUS	YEAR ONE												YEAR TWO												YEAR THREE											
				Y1Q1			Y1Q2			Y1Q3			Y1Q4			Y2Q1			Y2Q2			Y2Q3			Y2Q4			Y3Q1			Y3Q2			Y3Q3			Y3Q4		
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Supporting design standards that are multi-modal including recognizing Yellowknife's advantages as a winter city																																							
Development & Design Standards - Winter City, traffic calming, pedestrian/bicycles, roads and sidewalks design best practices; trail and park standards	01/01/20	12/31/26	Behind	[Blue bar]																																			
Parking Standards	01/01/25	12/31/26	Not Started	[Blue bar]																																			
Providing public transit that meets users needs																																							
Re-branding of transit services once the entire fleet is accessible	06/01/24	12/31/24		[Blue bar]																																			
New fare structure	06/01/24	12/31/24		[Blue bar]																																			
Implementing the Solid Waste Management Plan																																							
WeighOut Scale at SWF	01/01/24	12/31/24		[Blue bar]																																			
Strategic Waste Management Plan update/Implementation Plan	01/01/24	12/31/25		[Blue bar]																																			
Sustaining infrastructure capacity for future growth																																							
Water Submarine Line Project Milestones	01/01/24	03/31/32		[Blue bar]																																			
Administrative				[Red bar]																																			
Lift Station #1 Replacement	01/01/24	12/31/26		[Blue bar]																																			
Lagoon Desludging Project	01/01/24	12/31/26		[Blue bar]																																			
Multiple Water Licence Initiatives (Water, Stormwater, & Sewage)	01/01/24	12/31/26	On Track	[Green bar]																																			
WTP Flocculant Study	01/01/24	12/31/26	On Track	[Green bar]																																			
Stormwater Trend Analysis	01/01/24	12/31/26	On Track	[Green bar]																																			
FLTS Flow Calculation/Meter Installation	01/01/24	12/31/26	On Track	[Green bar]																																			
FLTS Adaptive Management Plan	01/01/24	12/31/26	On Track	[Green bar]																																			
Wetland Delineation & Great Slave Monitoring	01/01/24	12/31/26	On Track	[Green bar]																																			
Great Slave Lake Plume Delineation	01/01/24	12/31/26	On Track	[Green bar]																																			
Great Slave Lake Sampling Program	01/01/24	12/31/26	On Track	[Green bar]																																			
Solid Waste Fee Structure Revisions	01/01/24	12/31/24		[Blue bar]																																			
New Landfill Cell/Expansion	01/01/24	12/31/25		[Blue bar]																																			
Multiple Water Licence Initiatives (Solid Waste)	01/01/24	12/31/26	On Track	[Green bar]																																			
Leachate Management, Treatment & Retention	01/01/24	12/31/26	On Track	[Green bar]																																			
Groundwater Monitoring Program	01/01/24	12/31/26	On Track	[Green bar]																																			
Landfill Gas Monitoring Program	01/01/24	12/31/26	On Track	[Green bar]																																			
SWF Drainage Study	01/01/24	12/31/26	On Track	[Green bar]																																			
Implementation of revised transit routes	06/01/24	12/31/24		[Blue bar]																																			
Fleet Management	01/01/24	12/31/24		[Blue bar]																																			
Traffic Light Upgrades	01/01/24	12/31/24		[Blue bar]																																			
Asset Management Tasks	01/01/24	12/31/26		[Blue bar]																																			
City Works Analysis	01/01/24	12/31/26		[Blue bar]																																			
Service Levels Formalization	01/01/24	12/31/26		[Blue bar]																																			
Asset Registry Data Population	01/01/24	12/31/26		[Blue bar]																																			
Water Rates Discussion & Implementation	01/01/24	12/31/24		[Blue bar]																																			
Collective Bargaining	01/01/24	12/31/24		[Blue bar]																																			
2023 Wildfire Clean up	01/01/24	12/31/24		[Blue bar]																																			
2024 Wildfire Pre-Planning & Possible Deployment	01/01/24	12/31/24		[Blue bar]																																			

START DATE	DEPARTMENT NAME
01/01/24	Corporate Services

● Not started
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Action	START DATE MM/DD/YY	END DATE MM/DD/YY	STATUS	YEAR ONE												YEAR TWO												YEAR THREE											
				Y1Q1			Y1Q2			Y1Q3			Y1Q4			Y2Q1			Y2Q2			Y2Q3			Y2Q4			Y3Q1			Y3Q2			Y3Q3			Y3Q4		
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Advancing the asset management framework, including service levels and long term funding strategies																																							
Development and Implementation of a comprehensive Asset Management framework that integrates with other organizational systems, policies and guidelines.	01/01/24	12/31/26																																					
Aligning organizational service capacity with levels of service																																							
Develop service registry and continue to define levels of service 2 per year	01/01/25	12/31/26																																					
Implementing and renewing strategic economic diversification options																																							
Review and replace Business Licence By-law	01/01/24	09/01/25																																					
Administrative																																							
Levels of Service and service registry data informing and influencing municipal budget	01/01/26	12/31/26	Not Started																																				
Undertake external audit on City's IT infrastructure, IT network and data storage capacity.	05/01/24	12/31/26	Not Started																																				
Evaluate and upgrade of municipal software to improve efficiency in the processes	01/05/24	12/31/25	Not Started																																				
Review and improve the procurement processes and services	01/01/24	12/31/25	On Track																																				
Review and update the Tangible Capital Assets Policy	05/01/24	04/30/25	Not Started																																				
Finalize Budget 2025 and related tasks	05/01/24	12/31/24	Not Started																																				
Complete Audit 2023 and related tasks	01/01/24	05/01/24	On Track																																				
Investigate the development and introduction of a Mill Rate Policy	06/01/24	12/31/24	Not Started																																				
Review City Funds and Reserves to improve clarity and ease of understanding	05/01/24	12/31/24	On Track																																				
Collective Bargaining	01/01/24		On Track																																				
Review and update the Investment Policy Bylaw	05/01/24	12/31/24	Not Started																																				
Evaluate and improve the Chart of Accounts	06/01/24	12/31/25	Not Started																																				