

GENERAL FUND

General Fund	2019 Actuals (\$000's)	2020 Budget (\$000's)	2020 Forecast (\$000's)	2021 Budget (\$000's)	2022 Budget (\$000's)	2023 Budget (\$000's)	Note
Revenue							
Taxation	30,762	31,387	31,330	32,196	35,747	36,255	
Taxes Allocated to Capital	(1,491)	-	-	(269)	(1,300)	(1,300)	
Government Grants	1,536	527	1,099	2,142	459	459	
User Charges	8,613	8,517	7,800	7,182	8,388	8,735	
Investment Income	996	500	655	450	350	300	
Total Revenue	40,416	40,931	40,884	41,701	43,644	44,449	
Expenditures (By Department)							
General Government	12,288	13,474	13,106	13,519	14,255	14,411	
Community Services	10,058	10,842	10,113	11,179	11,489	11,754	
Public Safety	8,260	8,760	10,813	8,754	9,115	9,333	
Planning & Development	1,504	1,699	1,547	1,770	1,890	1,959	
Public Works & Engineering	7,023	8,025	7,979	8,297	8,714	8,823	
Solid Waste Management	151	-	25	-	-	-	
Amortization	8,276	7,809	7,653	8,257	8,289	8,402	
Total Expenditures	47,560	50,609	51,236	51,776	53,752	54,682	
Net Revenue (Expenditures)	(7,144)	(9,678)	(10,352)	(10,075)	(10,108)	(10,233)	
Interfund Transfers							
(To) From Water & Sewer Fund	1,243	1,255	1,255	1,145	1,174	1,203	
(To) From Solid Waste Management Fund	342	340	340	349	358	367	
(To) From Land Development Fund	193	377	377	379	389	398	
(To) From Reserve	(398)	(90)	(97)	(50)	(100)	(137)	
Total Interfund Transfers	1,380	1,882	1,875	1,823	1,821	1,831	
Change in Fund Balance							
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(5,764)	(7,796)	(8,477)	(8,252)	(8,287)	(8,402)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	8,434	7,809	7,653	8,257	8,289	8,402	
Change in Fund Balance	2,670	13	(824)	5	2	-	
Opening Balance	5,787	5,949	8,457	7,633	7,638	7,640	
Closing Balance	8,457	5,962	7,633	7,638	7,640	7,640	

GENERAL FUND

General Fund -Expenditures by Division & Object	2019 Actuals (\$000's)	2020 Budget (\$000's)	2020 Forecast (\$000's)	2021 Budget (\$000's)	2022 Budget (\$000's)	2023 Budget (\$000's)	Note
Expenditures (By Division)							
General Government							
Fiscal Services	544	466	444	454	460	468	
Mayor & Council	1,315	1,394	1,278	1,414	1,485	1,528	
City Administration	2,890	3,599	3,471	3,213	3,577	3,502	
Corporate Services	6,280	7,056	6,679	7,130	7,380	7,524	
Economic Development & Strategy	1,259	959	1,234	1,308	1,353	1,389	
Total General Government	12,288	13,474	13,106	13,519	14,255	14,411	
Community Services							
Directorate	1,448	1,402	1,511	1,404	1,436	1,454	
Arenas	2,357	2,483	2,449	2,596	2,649	2,719	
Library	1,171	1,376	1,213	1,350	1,392	1,421	
Parks	1,332	1,381	1,208	1,459	1,499	1,532	
Recreation	691	822	729	861	884	898	
Pool	1,665	1,815	1,457	1,892	1,967	2,030	
Curling Club	118	132	132	147	148	152	
City Hall	555	621	654	665	690	707	
Wildcat Cafe	17	26	23	25	26	26	
Fieldhouse	704	784	737	780	798	815	
Total Community Services	10,058	10,842	10,113	11,179	11,489	11,754	
Public Safety							
Directorate	710	724	583	689	701	714	
Fire	6,200	6,471	8,686	6,617	6,916	7,060	
Municipal Enforcement	1,350	1,565	1,544	1,448	1,498	1,559	
Total Public Safety	8,260	8,760	10,813	8,754	9,115	9,333	
Planning & Development							
Directorate	520	570	414	673	581	607	
Planning & Lands	615	755	737	716	921	956	
Building Services	369	374	396	381	388	396	
Total Planning & Development	1,504	1,699	1,547	1,770	1,890	1,959	
Public Works & Engineering							
Directorate	1,012	873	936	898	926	947	
City Garage	760	924	854	822	847	866	
Public Transit	1,694	1,908	1,902	2,380	2,428	2,446	
Roads & Sidewalks	3,708	4,320	4,312	4,197	4,513	4,564	
Total Public Works & Engineering	7,174	8,025	8,004	8,297	8,714	8,823	
Total Expenditures	39,284	42,800	43,583	43,519	45,463	46,280	



General Fund -Expenditures by Division & Object	2019 Actuals (\$000's)	2020 Budget (\$000's)	2020 Forecast (\$000's)	2021 Budget (\$000's)	2022 Budget (\$000's)	2023 Budget (\$000's)	Note
Details of All O&M							
Wages & Benefits	24,139	25,702	24,917	26,251	27,552	28,225	
General Services	6,513	6,850	9,224	7,245	7,572	7,544	
Materials	2,171	2,736	2,670	2,728	2,845	2,841	
Maintenance	1,333	1,748	1,720	1,840	1,872	1,889	
Utility -Fuel	589	711	591	688	725	758	
Utility -Power	2,175	2,276	2,156	2,247	2,307	2,369	
Vehicle O&M	574	923	621	672	714	747	
Others (Insurance, grants & bad debts)	1,790	1,854	1,684	1,848	1,876	1,907	
Amortization	8,276	7,809	7,653	8,257	8,289	8,402	
Total Details of O&M	47,560	50,609	51,236	51,776	53,752	54,682	

THIS PAGE LEFT BLANK INTENTIONALLY

