

Draft Budget 2022

Governance and Priorities Committee

November 8, 2021



Agenda

- Budget Background
- Capital Projects
- O&M
- Staffing
- Revenue / Expenditure Summary
- Potential Ratepayer Impact

Budget 2022 Pillars



Factors



- Uncertainty
- Growth
- Maintenance
- Future
- Funding Shortfalls
- Assessment Base
- Inflation
- Staff Resources
- Balanced Budget

Council's Goals and Objectives



Capital Projects

Year	Recommended Capital Investment (000's)
2022	\$42,240
2023	\$67,432
2024	\$28,704

Fundamentals



Core
Services

Facilities

Programs

Core Services



Water &
Sewer



Roads &
Sidewalks



Fire &
Ambulance



Solid Waste
Management



Asset
Management



Core
Services:
Water &
Sewer

Capital Investments

Project	2022 (000's)	2023 (000's)	2024 (000's)
PH # 4 Water Truck Fill Safety	\$150		
Lagoon Control Structure Replacement	\$125		
Lagoon Desludging	\$950	\$2,800	\$2,800
Sewage Force Main Repairs and Retention	\$750		
Submarine Water Supply Line Replacement	\$1,000	\$1,000	\$9,000
Water and Sewer Infrastructure Replacement	\$3,640	\$3,260	\$2,000
Water and Sewer Paving	\$585	\$790	\$800



Core
Services:

Roads &
Sidewalks

Capital Investments				
Project		2022 (000's)	2023 (000's)	2024 (000's)
Paving Program		\$4,075	\$4,285	\$3,839
Traffic Light Upgrades		\$70	\$70	\$70



Core
Services:

Fire &
Ambulance

Capital Investments

Project	2022 (000's)	2023 (000's)	2024 (000's)
Fire Hall Expansion	\$295	\$3,265	
Emergency Medical Dispatch Software	\$53		



Core
Services:
Solid Waste
Management

Capital Investments

Project	2022 (000's)	2023 (000's)	2024 (000's)
New Landfill Cell Design		\$4,500	
Landfill Closure Plan			\$75



Capital Investments				
Project	2022 (000's)	2023 (000's)	2024 (000's)	
Asset Management	\$300	\$340	\$430	
Fire Hall Equipment Renewal	\$175	\$111	\$58	
Fleet Management	\$1,278	\$1,134	\$1,735	
Information Technology Infrastructure Renewal	\$310	\$430	\$390	



Facilities

Capital Investments

Project	2022 (000's)	2023 (000's)	2024 (000's)
Aquatic Centre	\$20,757	\$43,057	\$3,588
Community Energy Plan Initiatives	\$2,640	\$145	\$150
High Water Level Impact Study		\$50	\$250
Curling Club Roof	\$150		
Dock Replacement			\$50
Niven Lake Trail Paving		\$350	\$350
Park and Playground Upgrades	\$135	\$250	\$170
Range Lake Trail Upgrades	\$210		



Facilities /
Land

Capital Investments

Project	2022 (000's)	2023 (000's)	2024 (000's)
Land Development Fund	\$3,350	\$935	\$2,300
Commissioner's Land Surveying	\$600	\$65	\$100





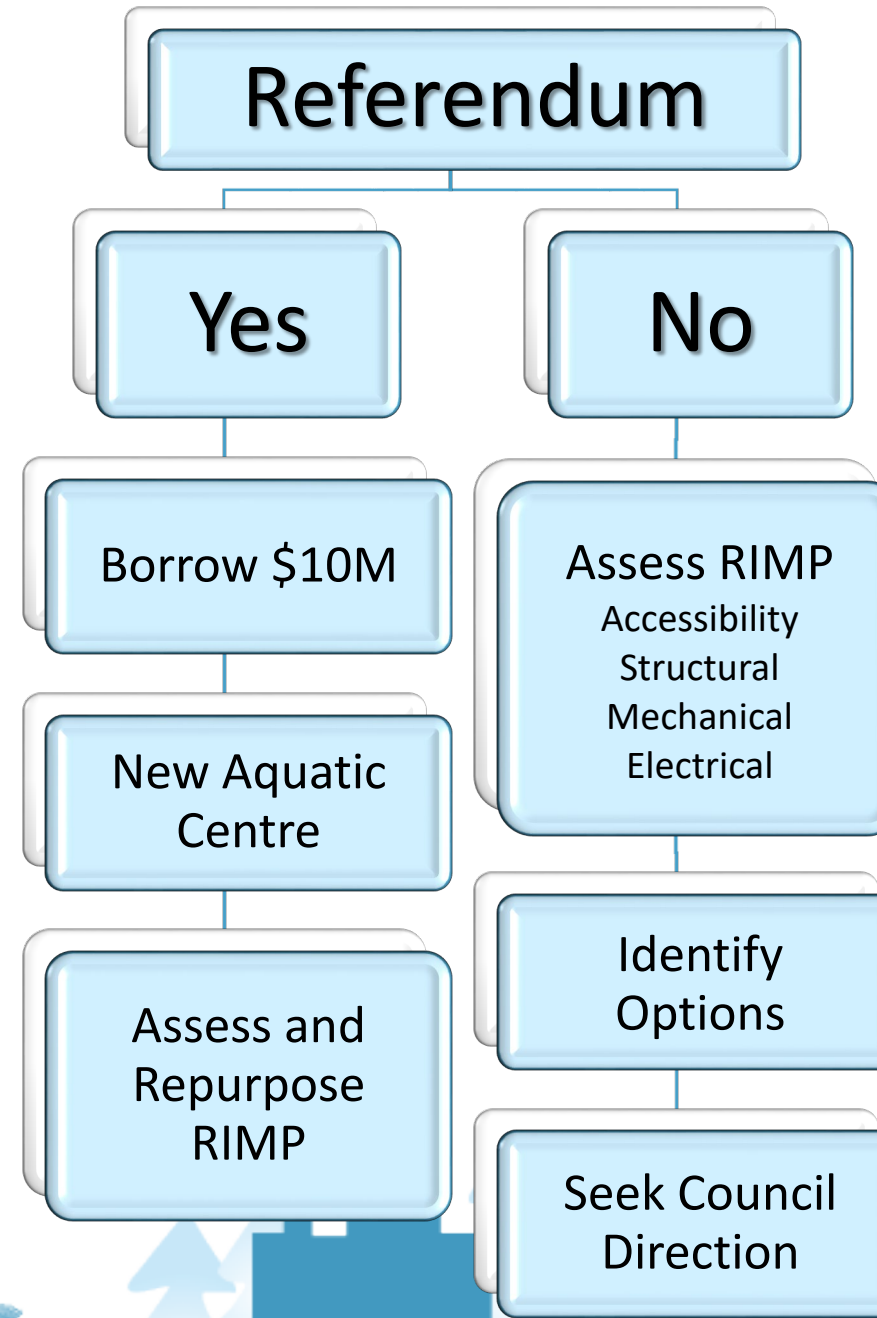
Programs

Capital Investments

Project	2022 (000's)	2023 (000's)	2024 (000's)
Accessibility Implementation	\$567	\$595	\$550
RIMP Structural Assessment	\$75		



Aquatic Centre



O&M Items of Note

Source	Increases in Expenditures
Reconciliation	\$150,000
Elder in Residence	\$10,000
Corporate Rebranding	\$100,000
Conference Sponsorship	\$30,000
Capital Area Committee Operations	\$50,000
Succession Plan	\$75,000
Assessment Services Contract	\$20,000
Software Acquisition	\$25,000

O&M Items of Note

Source	Increases in Expenditures
Office Equipment	\$50,000
Emergency Services Protective Gear	\$22,000
Accessible Transit	\$153,000
Energy Efficiency	\$12,000
Transit Routes	\$45,000
COVID-19	\$100,000
Storm Water Testing	\$56,000
Election 2022	\$161,000

Priority Staffing Requirements

Budget 2021

- Safety Officer
- Asset Management Support
- Development and Lands Officer
- Administrative Assistant (0.5)
- Emergency Dispatchers (2.0)
- Equipment Operator
- Works Maintainer

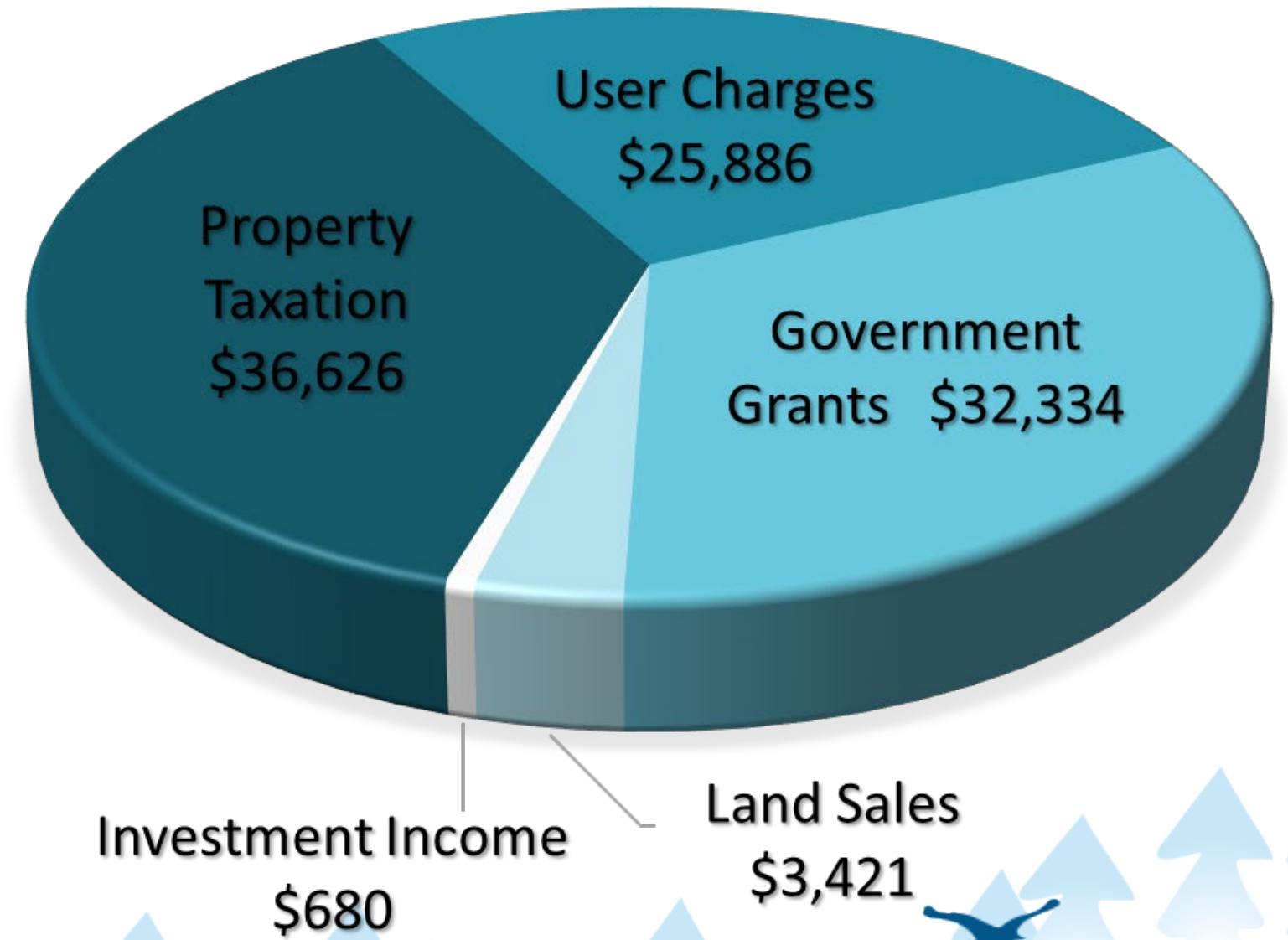
Budget 2022

- Asset Management Support (Term, July)
- Development and Lands Officer (Term, July)
- Administrative Assistant (0.5, January)
- Fire Fighters (4 positions, July)
- Works Maintainer (January)
- Water and Sewer Maintainer (January)
- Administrative Assistant (July)
- Policy and Legislative Specialist (Term to Permanent)
- Municipal Engineer (Term to Permanent)

Revenues

Where does the money
come from? (000s)

Revenues
\$98,947

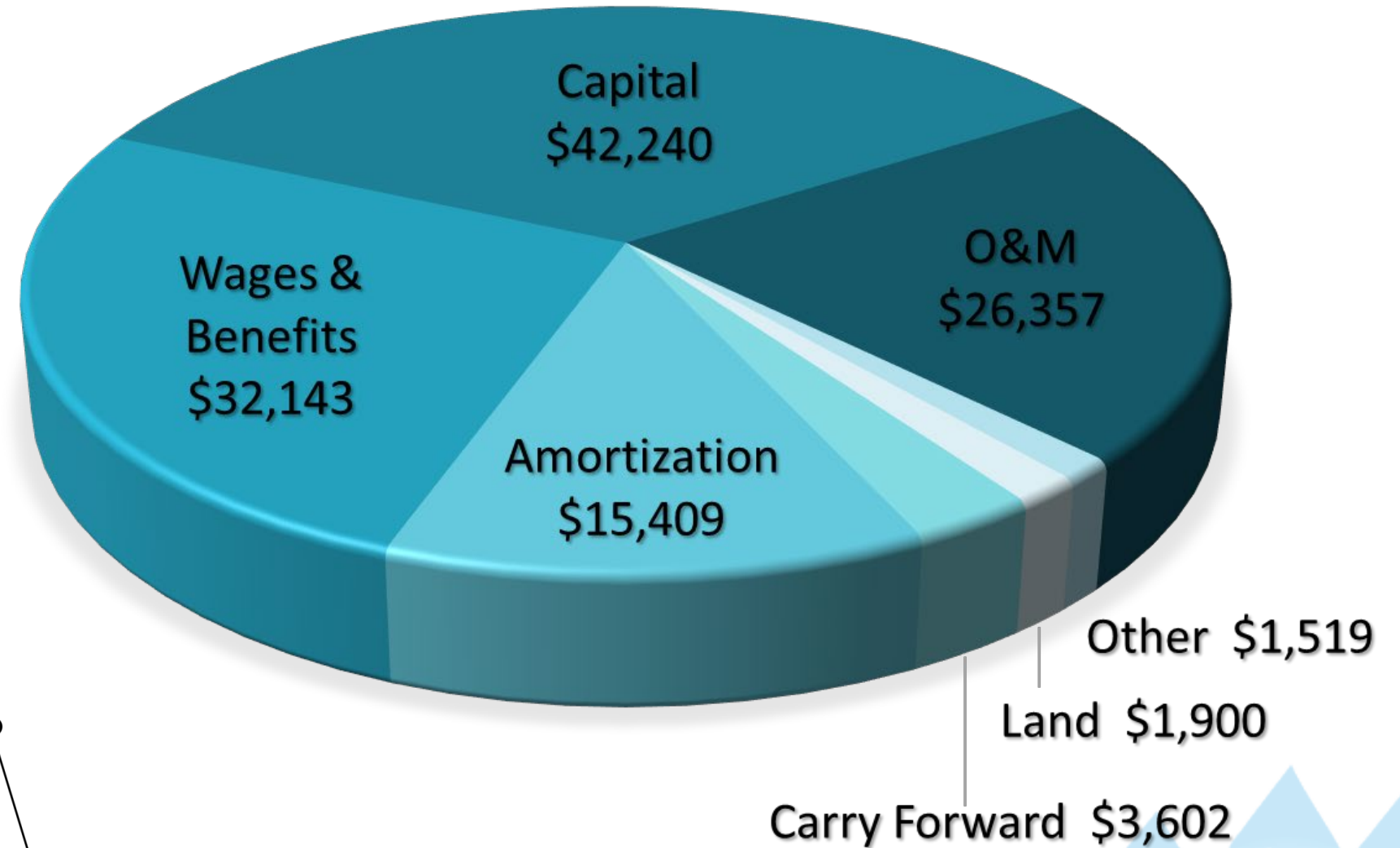
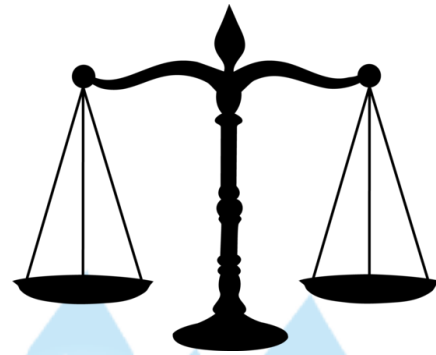


Expenditures

Where does the money go
(000s)?

Expenditures
\$123,170

(\$789)



Potential Ratepayer Impact

Service	Revenues	2022	2023	2024
Solid Waste Management	Water Bill Tipping Fees	10%	10%	10%
Water and Sewer	Water Bill	0%	0%	0%
Facilities and Programs	User Pay	3%	3%	3%

Potential Ratepayer Impact

2020

Tax Rate Change

8.48%

1.63%

Capital

2021

Tax Rate Change

11.92%

2.50%

Funding

2022

Tax Rate Change

13.44%



Potential Ratepayer Impact - Residential

**2022
Tax Rate Change
13.44%**

<i>Assessed Value</i>	<i>2021 Municipal Taxes</i>	<i>2022 Municipal Taxes</i>	<i>Annual Change</i>	<i>Monthly Change</i>
\$250,000	\$1,383	\$1,568	\$186	\$15
\$450,000	\$2,489	\$2,823	\$344	\$28
\$650,000	\$3,595	\$4,078	\$483	\$40

Potential Ratepayer Impact - Commercial

**2022
Tax Rate Change
13.44%**

<i>Assessed Value</i>	<i>2021 Municipal Taxes</i>	<i>2022 Municipal Taxes</i>	<i>Annual Change</i>	<i>Monthly Change</i>
\$750,000	\$9,375	\$10,635	\$1,260	\$105
\$1,000,000	\$12,500	\$14,180	\$1,680	\$140
\$1,250,000	\$15,625	\$17,725	\$2,100	\$175

Next Steps

November 8th – 26th

- Written Q&A

November 22nd Council

- Public Presentations

December 6th, 7th, 8th (9th)

- Deliberations

December 13th

- Budget Approval

Questions?

