

GENERAL FUND

General Fund	2021 Budget (\$000's)	2021 Actuals (\$000's)	2022 Budget (\$000's)	2022 Forecast (\$000's)	2023 Budget (\$000's)	2024 Budget (\$000's)	2025 Budget (\$000's)	Note
Revenue								
Taxation	32,196	32,234	34,067	34,080	36,796	40,762	43,446	
Taxes Allocated to Capital	(269)	(7,632)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	
Government Grants	2,142	1,877	459	1,340	572	459	458	
User Charges	7,182	9,094	8,116	8,198	8,392	8,492	8,682	
Investment Income	450	445	500	1,025	1,000	500	500	
Total Revenue	41,701	36,018	42,142	43,643	45,760	49,213	52,086	
Expenditures (By Department)								
General Government	13,521	12,880	14,591	15,094	15,534	15,803	16,210	
Community Services	11,179	9,895	11,577	11,643	12,266	13,661	15,455	
Public Safety	8,754	8,465	9,659	9,575	10,445	10,897	11,093	
Planning & Development	1,770	1,582	1,825	1,586	2,074	2,184	2,246	
Public Works & Engineering	8,297	7,638	8,524	8,943	9,065	9,193	9,341	
Amortization	8,257	7,685	7,856	7,856	7,338	7,523	9,663	
Total Expenditures	51,778	48,145	54,032	54,697	56,722	59,261	64,008	
Net Revenue (Expenditures)	(10,077)	(12,127)	(11,890)	(11,054)	(10,962)	(10,048)	(11,922)	
Interfund Transfers								
(To) From Water & Sewer Fund	1,145	1,145	1,174	1,174	1,200	1,230	1,261	
(To) From Solid Waste Management Fund	349	349	358	358	394	402	410	
(To) From Land Development Fund	379	379	389	389	540	551	562	
(To) From Reserve	(50)	(223)	114	83	(2)	49	49	
Total Interfund Transfers	1,823	1,650	2,035	2,004	2,132	2,232	2,282	
Change in Fund Balance								
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(8,254)	(10,477)	(9,855)	(9,050)	(8,830)	(7,816)	(9,640)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	8,257	7,964	7,856	7,856	7,338	7,523	9,663	
Change in Fund Balance	3	(2,513)	(1,999)	(1,194)	(1,492)	(293)	23	
Opening Balance	7,633	13,253	13,357	10,740	9,546	8,054	7,761	
Closing Balance	7,636	10,740	11,358	9,546	8,054	7,761	7,784	

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Expenditures (By Division)								
General Government								
Fiscal Services	454	734	499	500	485	535	596	
Mayor & Council	1,416	1,259	1,405	1,361	1,492	1,537	1,585	
City Administration	3,213	2,900	3,743	3,717	4,178	4,189	4,259	
Corporate Services	7,130	6,645	7,492	7,232	7,674	7,888	8,070	
Economic Development & Strategy	1,308	1,342	1,452	2,284	1,705	1,654	1,700	
Total General Government	13,521	12,880	14,591	15,094	15,534	15,803	16,210	
Community Services								
Directorate	1,404	1,174	1,435	1,511	1,708	1,756	1,792	
Arenas	2,596	2,226	2,698	2,597	2,815	2,857	2,917	
Library	1,350	1,271	1,435	1,431	1,465	1,492	1,519	
Parks	1,459	1,483	1,457	1,471	1,562	1,575	1,606	
Recreation	861	693	879	971	892	912	928	
Pool	1,892	1,626	1,983	2,020	2,029	3,266	4,858	
Curling Club	147	81	151	123	164	169	171	
City Hall	665	612	723	719	779	781	790	
Wildcat Cafe	25	15	26	26	41	25	26	
Fieldhouse	780	714	790	774	811	828	848	
Total Community Services	11,179	9,895	11,577	11,643	12,266	13,661	15,455	
Public Safety								
Directorate	689	421	548	548	588	612	636	
Fire	6,617	6,774	7,597	7,525	8,344	8,720	8,838	
Municipal Enforcement	1,448	1,270	1,514	1,502	1,513	1,565	1,619	
Total Public Safety	8,754	8,465	9,659	9,575	10,445	10,897	11,093	
Planning & Development								
Directorate	673	512	584	517	626	650	668	
Planning & Lands	716	674	827	694	1,038	1,123	1,152	
Building Services	381	396	414	375	410	411	426	
Total Planning & Development	1,770	1,582	1,825	1,586	2,074	2,184	2,246	
Public Works & Engineering								
Directorate	898	827	951	958	982	1,003	1,021	
City Garage	822	896	842	930	991	1,023	1,010	
Public Transit	2,380	2,119	2,621	2,927	2,974	3,022	3,079	
Roads & Sidewalks	4,197	3,796	4,110	4,128	4,118	4,145	4,231	
Total Public Works & Engineering	8,297	7,638	8,524	8,943	9,065	9,193	9,341	
Total Expenditures	43,521	40,460	46,176	46,841	49,384	51,738	54,345	



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Details of All O&M								
Wages & Benefits	26,251	25,360	27,855	27,153	29,715	31,387	32,642	
General Services	7,245	6,295	7,927	9,434	8,844	8,767	8,910	
Materials	2,728	2,101	2,921	2,823	2,843	3,046	3,256	
Maintenance	1,840	1,440	1,898	1,940	1,969	2,119	2,197	
Utility - Fuel	688	516	728	686	963	1,052	1,424	
Utility - Power	2,247	2,053	2,298	2,184	2,389	2,578	2,996	
Vehicle O&M	672	648	714	750	654	630	626	
Others (Insurance, grants & bad debts)	1,850	2,047	1,835	1,871	2,007	2,159	2,294	
Amortization	8,257	7,685	7,856	7,856	7,338	7,523	9,663	
Total Details of O&M	51,778	48,145	54,032	54,697	56,722	59,261	64,008	

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