Budget 2023 Update

Governance and Priorities Committee
September 12, 2022



Budget 2023

- Uncertainty
- Inflation
- Supply Chains
- Workforce
- Mine Closures
- Housing

- Visitors Centre
- Tourism
- Downtown Revitalization
- Aquatic Centre
- Polytechnic University
- Developments





Agenda

- Pillars
- Progress
- Staffing Considerations
- Capital Highlights
- O&M Highlights
- Next Steps



Budget 2022 Pillars



Budget 2023 Progress

December
Budget Deliberations

December
Budget Approval

January – February

Budget Planning

Action Plan Update

November
Draft Document
Public Presentations
Written/Posted Q&A



October

3rd Quarter Variance



July - August

PYs / Capital Projects

Open Invitation

2nd Quarter Variance

March - April
Mill Rate Consultation
Mill Rate Considerations

May
Financial Statements
Mill Rate Ratios
Fees and Charges
Mill Rate By-laws

June
PYs / Capital Projects
O&M Budgets





Staffing Considerations

Infrastructure Growth

Service & Programs Demands

Legal & Regulatory Requirements

Stakeholders Expectations

Asset Management

Dispatch

Human Resources

Environmental Monitoring and Compliance

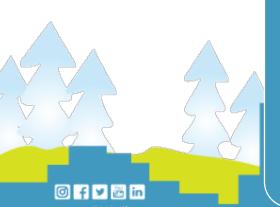


Fundamentals









Core Services

Facilities

Programs



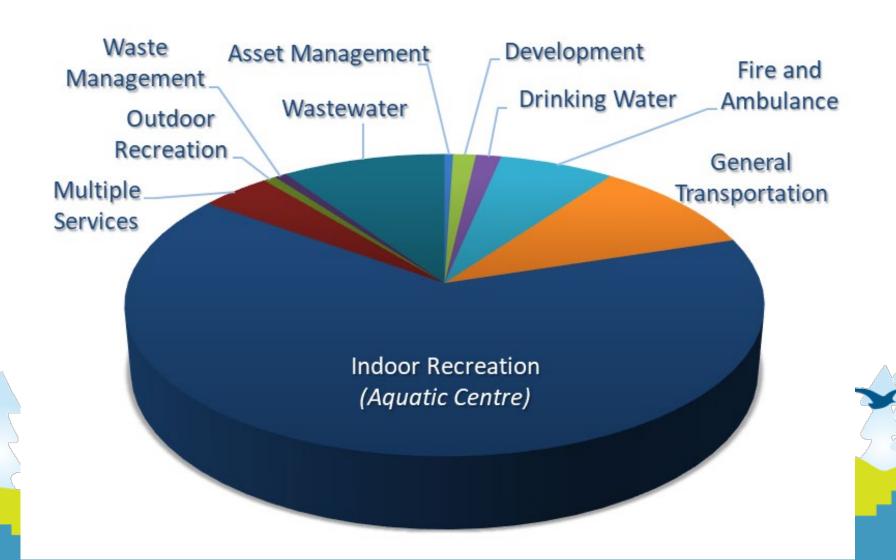
Budget 2023 — Capital Projects

- Capital Projects
 - Essential
- Evaluation Matrix
 - Asset Management Lens
 - Service, Risk, Impact/Alignment
 - Ranked
 - Service Registry

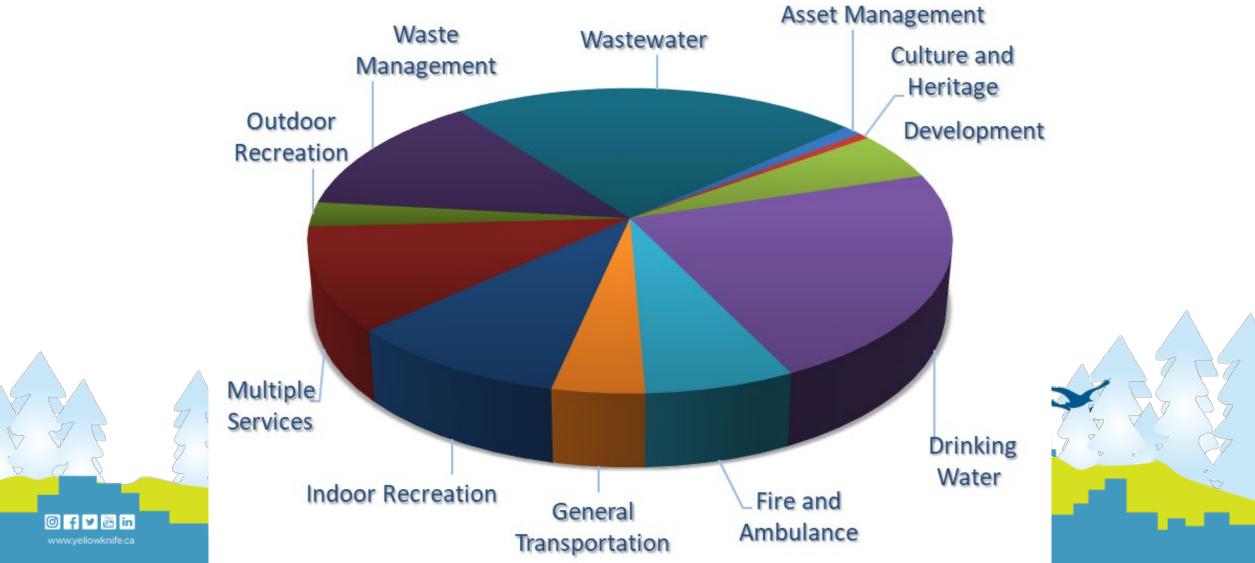




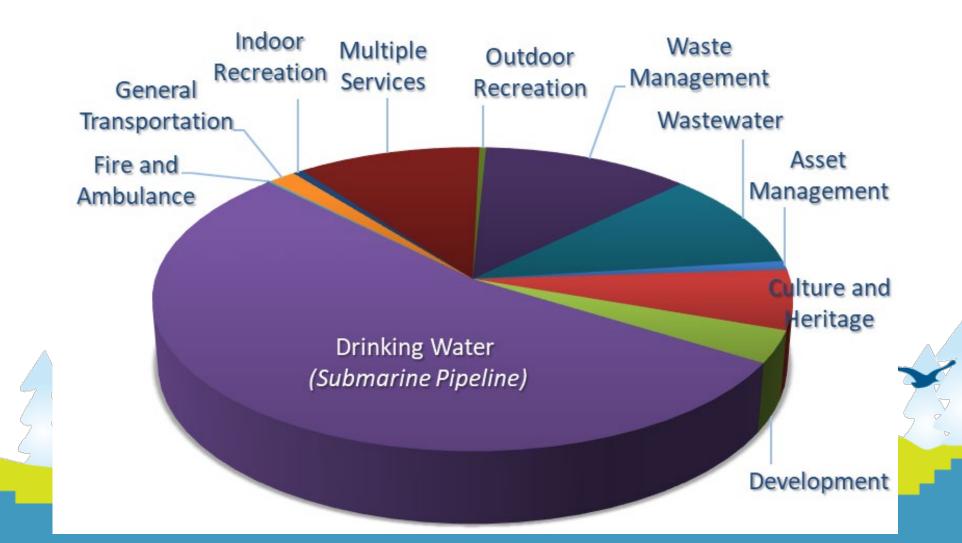
Proposed Capital Investment by Service - 2023



Proposed Capital Investment by Service - 2024



Proposed Capital Investment by Service - 2025



O&M Highlights

Area	Change	
Aquatic Centre	TBD	Mid-2024
Reconciliation	\$150,000	Annual
Classification System Update	\$230,000	One-Time
Recreation Software	\$60,000	One-Time



Next Steps

November 7th GPC **Draft Budget** Public Presentations November 21st Council December 5th **Deliberations Begin** December 12th Budget Approval



Questions?

