

GENERAL FUND

General Fund	2023 Budget (\$000's)	2023 Actuals (\$000's)	2024 Budget (\$000's)	2024 Forecast (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	2027 Budget (\$000's)	Note
Revenue								
Taxation	35,735	35,841	37,858	37,877	40,433	44,462	47,820	
Taxes Allocated to Capital	(720)	(5,849)	(2,937)	(2,937)	(3,000)	(3,000)	(2,000)	
Government Grants	572	8,795	664	848	1,661	1,114	1,137	
User Charges	8,776	9,259	9,099	9,556	9,460	9,662	9,695	
Investment Income	1,000	5,366	5,002	3,998	2,300	2,300	2,300	
Total Revenue	45,363	53,412	49,686	49,342	50,854	54,538	58,952	
Expenditures (By Department)								
General Government	15,545	15,158	16,637	16,167	17,635	17,914	18,337	
Community Services	12,210	10,137	13,365	13,112	15,586	16,033	16,665	
Planning & Development	2,024	1,661	2,557	2,527	3,141	3,363	3,382	
Public Safety	10,136	19,712	11,006	10,916	11,567	12,075	12,639	
Public Works & Engineering	9,078	9,005	9,348	9,796	10,269	10,574	10,963	
Amortization	7,338	7,947	7,867	7,867	8,173	8,173	8,173	
Total Expenditures	56,331	63,620	60,780	60,385	66,371	68,132	70,159	
Net Revenue (Expenditures)	(10,968)	(10,208)	(11,094)	(11,043)	(15,517)	(13,594)	(11,207)	
Interfund Transfers								
(To) From Water & Sewer Fund	1,200	1,200	1,170	1,170	1,104	1,138	1,172	
(To) From Solid Waste Management Fund	394	394	461	461	446	459	451	
(To) From Land Development Fund	540	540	818	818	742	764	787	
(To) From Reserve	(2)	(37)	31	36	56	56	56	
Total Interfund Transfers	2,132	2,097	2,480	2,485	2,348	2,417	2,466	
Change in Fund Balance								
Before Reallocation of Expenses Related to Investment in Tangible Capital Assets	(8,836)	(8,111)	(8,614)	(8,558)	(13,169)	(11,177)	(8,741)	
Reallocation of Expenses Related to Investment in Tangible Capital Assets	7,338	7,947	7,867	7,867	8,173	8,173	8,173	
Change in Fund Balance	(1,498)	(164)	(747)	(691)	(4,996)	(3,004)	(568)	
Opening Balance	9,546	14,916	14,669	14,752	14,061	9,065	6,061	
Closing Balance	8,048	14,752	13,922	14,061	9,065	6,061	5,493	

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General Fund - Expenditures by Division & Object	2023 Budget (\$000's)	2023 Actuals (\$000's)	2024 Budget (\$000's)	2024 Forecast (\$000's)	2025 Budget (\$000's)	2026 Budget (\$000's)	2027 Budget (\$000's)	Note
Expenditures (By Division)								
General Government								
Fiscal Services	485	1,212	387	392	439	439	440	
Mayor & Council	1,502	1,429	1,574	1,570	1,618	1,673	1,731	
City Administration	4,178	3,594	4,551	4,630	3,808	3,868	3,867	
Governance & Legal Services	-	-	-	-	1,340	1,355	1,296	
Economic Opportunities & Investments	1,705	2,090	1,749	1,849	1,752	1,791	1,874	
Corporate Services	7,675	6,833	8,376	7,726	8,678	8,788	9,129	
Total General Government	15,545	15,158	16,637	16,167	17,635	17,914	18,337	
Community Services								
Directorate	1,599	1,352	1,709	1,726	1,624	1,685	1,755	
Arenas	2,832	2,733	3,023	3,129	3,243	3,364	3,504	
Library	1,465	1,279	1,525	1,526	1,655	1,713	1,776	
Parks	1,563	1,231	1,843	1,839	1,905	1,925	1,992	
Recreation	912	602	966	966	1,004	1,045	1,083	
Aquatic Centre	2,032	1,485	2,416	1,950	4,233	4,311	4,486	
Curling Club	164	99	167	183	175	180	186	
City Hall	789	707	819	808	804	832	866	
Wildcat Cafe	41	22	26	94	44	44	44	
Fieldhouse	813	627	871	891	899	934	973	
Total Community Services	12,210	10,137	13,365	13,112	15,586	16,033	16,665	
Planning & Development								
Directorate	626	680	672	623	805	830	855	
Planning & Environment (Housing Accelerator Fund)	-	-	-	21	367	450	473	
Planning & Environment	988	656	1,197	1,198	1,160	1,226	1,276	
Lands & Building Services	410	325	688	685	809	857	778	
Total Planning & Development	2,024	1,661	2,557	2,527	3,141	3,363	3,382	



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General Fund - Expenditures by Division & Object					2025	2026	2027	Note
	Budget	2023	2024	2024	Budget	Budget	Budget	
	(\$000's)	Actuals	Budget	Forecast	(\$000's)	(\$000's)	(\$000's)	
Public Safety								
Directorate	588	11,227	924	924	892	917	968	
Fire	8,035	7,068	8,475	8,380	8,903	7,799	8,159	
Municipal Enforcement	1,513	1,417	1,607	1,612	1,728	1,803	1,883	
Emergency Preparedness	-	-	-	-	44	1,556	1,629	
Total Public Safety	10,136	19,712	11,006	10,916	11,567	12,075	12,639	
Public Works & Engineering								
Directorate	982	865	1,050	1,078	1,264	1,323	1,389	
City Garage	994	1,170	883	1,213	972	1,013	1,054	
Public Transit	2,974	3,017	3,009	3,066	3,344	3,394	3,499	
Roads & Sidewalks	4,128	3,953	4,406	4,439	4,653	4,807	4,984	
Environmental & Regulatory	-	-	-	-	36	37	37	
Total Public Works & Engineering	9,078	9,005	9,348	9,796	10,269	10,574	10,963	
Total Expenditures	48,993	55,673	52,913	52,518	58,198	59,959	61,986	
Details of All O&M								
Wages & Benefits	29,396	27,042	32,373	31,916	35,367	37,213	38,835	
General Services	8,830	18,269	9,317	9,492	10,195	9,944	10,021	
Materials	2,737	2,026	2,945	2,731	3,260	3,182	3,232	
Maintenance	1,969	1,704	2,096	2,130	2,089	2,126	2,202	
Utility - Fuel	1,001	725	1,036	696	1,374	1,428	1,481	
Utility - Power	2,389	2,150	2,362	2,856	2,910	2,997	3,085	
Vehicle O&M	664	1,221	749	711	896	914	932	
Other (Insurance, Grants & Bad Debts)	2,007	2,536	2,035	1,986	2,107	2,155	2,198	
Amortization	7,338	7,947	7,867	7,867	8,173	8,173	8,173	
Total Details of O&M	56,331	63,620	60,780	60,385	66,371	68,132	70,159	

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