

CITY OF YELLOWKNIFE

Background Report

Community Plan Update 2019



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Attention:

Ms. Nalini Naidoo

Director, Planning and Development

RE: Background Report, Community Plan Review

We are pleased to submit the Background Report in support of the Community Plan Review. This work summarizes data, policies, best practices and consultation reports gathered throughout the Community Plan Review process. Dillon has worked in Yellowknife since 1975 and continues to value the relationship established with the City.

This report serves to support the updated 2019 Community Plan through the provision of accumulated statistical data, calculations and community knowledge. Additionally, the background report provides context for time and direction of the community, for future review of the plan. As a legislated requirement, in the *Community Planning and Development Act*, this work further supports the final submission of the Community Plan for Ministerial approval by providing surveys and studies of land use, population growth, the economic base of the municipality and its needs relating to transportation, communication, public services and social services.

Sincerely,

DILLON CONSULTING LIMITED

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Our file: 18-7267

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Introduction 1.0

The purpose of the Community Plan Background Report is to provide a comprehensive resource to the City of Yellowknife (City) to inform the Community Plan. A Community Plan is a key document that guides the City's vision for future growth and development over the next 20 years.

Community Plans were formerly known as General Plans and the Community Plan is an update of the 2011 General Plan. Community Plans are required to comply with the GNWT Community Planning and Development Act. This Report provides relevant background information relating to each of the topics that must be included in the Community Plan. The GNWT passed this legislation in 2013 and it states that, "The purpose of a community plan is to provide a policy framework to guide the physical development of a municipality, having regard to sustainability, the environment, and the economic, social and cultural development of the community" (s. 3(1)).

The Report summarizes and highlights emerging planning issues that were extracted from municipal and NWT studies, existing plans, socio-economic and spatial data, and other planning related documents. The Report was also informed by City Departmental staff, stakeholder engagement, and feedback from community members.

The information in the Report should serve as a reference to help create a Community Plan that helps achieve the City's long-term vision in addition to fulfilling the requirements of the GNWT Community Planning and Development Act.



Approach and Methodology

2.0

The City of Yellowknife has undertaken an update to the 2012 General Plan, which follows legislated requirements as defined by the *Community Planning and Development Act* and *Cities, Towns and Villages Act*. This review and update followed six (6) phases.

Over the summer of 2018, the planning team **engaged** with residents, business and organizations informing them on the process that was being undertaken. This included participation at community events and presentations to Council. Through this period in time **background research** was being undertaken and analysis completed with the work summarized within this report. In the spring of 2019, planning week events were centred on the Community Plan update, and planning forum sessions were organized with various stakeholders to **confirm issues and identify opportunities** for improving land use decision-making. Simultaneously, the City was supporting the Government of the Northwest Territories s35 *Duty to Consult* responsibilities through outreach and engagement with the affected Indigenous organizations. Formal letters seeking input were issued to the Yellowknives Dene First Nations (YKDFN) and the North Slave Metis Alliance. The YKDFN elected to engage to ensure their important voices and plans were included. YKDFN members led open house events within the communities of Ndilo and Dettah to engage with residents in their language and amongst their leadership to affirm YKDFN land rights to withdrawn lands and the broader traditional lands which comprise the City of Yellowknife.

As a variety of ideas and opinions were collected, **planning options** were developed for consideration by council and residents. These options form the basis of the Community Plan, which requires further deliberation by council and residents before submission to the Territorial Government for the **Finalized Community Plan**.



The Community Plan Review and Update process has occurred over a period of time with a municipal council election (Oct. 15, 2018), Territorial election (Oct. 1, 2019) and Federal election (Oct. 21, 2019) where it was recognized that maintaining consistent messaging and continuous engagement would be necessary.



Engagement objectives of the process included:

- Meeting the statutory requirements of the Community Planning and Development Act and the Cities Towns and Village Act;
- Sharing information with the public that clearly describes Community Plan update scope and
- Providing opportunities for the public, community organizations and other stakeholders to meaningfully participate, contribute and provide input at different stages of the planning processes on the vision of the community over the next 10 to 20 years through a range of mechanisms and events;
- Complying with the City of Yellowknife Council's 2016-2018 Goal of 'Better engagement with stakeholders' and 2019-2022 Goal of 'Delivering efficient and accountable government';
- Engaging with indigenous communities through a collaborative approach, moving beyond 'Duty to Consult' requirements; and
- Providing a professional development learning opportunity to help Yellowknife residents understand the purpose of the Plan, emerging ideas, trends and opportunities for how the Plan can help navigate challenging community land use issues as well as opportunities for sustainable and fiscally responsible development.



3.0 Historical Context

Established as the capital of the Northwest Territories in 1967, Yellowknife has grown from a small collection of tents and wooden shacks, to a diverse and metropolitan city on the shore of Great Slave Lake. From its humble beginnings, Yellowknife has become an important cultural landmark in the territory and is a gateway city to the rest of Canada's North.

The City of Yellowknife has sought to continuously improve upon its land use planning polices, while also following legislated requirements for review and update which previously were required to occur every five (5) years. The previous Community Plan Review established a process for the current undertaking; however, this work must also incorporate and recognize significant historical events and change which have occurred since the most recent plan update in 2012.

The *Community Planning and Development Act* came into force on October 1, 2013, replacing the previous *Planning Act*, as part of a variety of Territorial changes which occurred through the devolution of responsibilities from the Federal Government. Beyond simply extending the minimum time period for Community Plan review from five years to eight years, the new act redefined General Plans, as Community Plans, and sought to provide more options for municipal governments to implement local solutions and direct local development. As the largest municipality in the Territory, such policy changes supported greater options for land use planning and a strong mandate for taking greater control of land use decisions within the City.

Policies and devolution legislation have been the greatest policy changes since 2012; however, the economic circumstances of the Territory and City have also greatly changed since the most recent plan update. As will be described in detail in subsequent sections (4.6), the mining industry has continued to change in the region with the closure of Snap Lake and opening of the Gacho Kué diamond mine. Continued change in these major economic drivers are expected over the review period of this Community Plan. Tourism and mine remediation are also driving the local economy, while population forecasts are not expected to follow past projections of growth. Intra-territorial migration (section 7.0) is likely to be responsible for any modest population growth that does occur within the City.

Related to the above factors, the City has experienced considerable change in the preceding years, with mining head offices moving to southern cities, and devolution resulting in changes to federal and territorial administration. A new hospital, water treatment plant and highway (rerouting of Highway 4) have been completed, with major remediation set to commence, upon permit approvals on the Giant Mine site.

This Community Plan update occurs at a point in time when the City of Yellowknife is reimaging its role and future, recognizing that it serves as the capital and regional centre for a variety of people, with a



changing economic base centred on servicing and tourism. The closure of mining operations, and likely future closures, along with the cancellation of the Mackenzie Natural Gas Pipeline and moratorium on Arctic drilling have had negative economic impacts upon the city, while a growing tourism industry and government infrastructure spending have resulted in positive economic impacts; the future economic conditions of the city remain unclear.

Regional Context 3.1

The City of Yellowknife recognizes that its location occurs on the traditional territory of the Yellowknives Dene First Nation and the homelands of the North Slave Metis Alliance. While anticipating an Agreement-In-Principle, negotiations continue on establishing a Final Agreement and self-governance. Representing the YKDFN, the NWT Treaty 8 Tribal Corporation represents all four Akaitcho First Nations. They are: Deninu Kue, Lutsel K'e, Dettah, and Ndilo. Its primary function is to negotiate the implementation of the Treaty that was concluded in 1900. The basis of all negotiations is the implementation of the spirit and intent of the Treaty, based on the oral understanding of the Akaitcho Elders.

The Akaitcho Dene First Nations (ADFN), the GNWT and Government of Canada (Canada) are negotiating an Agreement-in-Principle (AIP) on land, resources and self-government. The parties signed a Framework Agreement on July 25, 2000 in Deninu K'ue (Fort Resolution). The Framework Agreement lists the subjects for negotiation and describes how the parties will negotiate an Agreement-in-Principle (AIP) and Final Agreement. Formal negotiations towards an Akaitcho AIP began in September 2001.

The Yellowknife Dene First Nation (YKDFN) are one of the First Nations in the Akaitcho working towards finalizing the Akaitcho Land Withdrawal process. The YKDFN is working directly with the City as part of the continued negotiations within the Akaitcho Treaty 8 Tribal Corporation. The Lutsel'ke Dene First Nation and Deninu Kue First Nation are concentrated in other settlement areas located on the east and southern shore of Great Slave Lake.

The community plan and current Agreement-In-Principal processes include support for reconciliation and include ideals which seek to advance the mutual goal of regional coexistence and shared prosperity between the City of Yellowknife, the GNWT, the YKDFN and the broader 'geographic and economic region'. Through a Final Agreement, the YKDFN will be provided lands within the City of Yellowknife, and regional area, with an opportunity to govern these lands as their members decide. Some lands may be used by members and the first nation land corporation to develop business and increase economic opportunities for members while also benefiting the City of Yellowknife.

Recently, mutual agreement has been reached by each government on changes to the City of Yellowknife's boundary (YKDFN Band Council Resolution - YDCR#2019-06-19-002, and City of Yellowknife Council Motion 0177-19), to reflect self-governance of the community of Ndilo and claims to lands which currently comprise part of the cities boundary. The City of Yellowknife's motion in support



of the YKDFN Band Council resolution further directed City Administration to jointly apply to the Government of the Northwest Territories for a community boundary revision.

Additionally, the city has sought to improve its relationship with the YKDFN through the work of its heritage committee and planning department, working to support the establishment of monuments and narratives regarding the people who still reside in the area and upon whose traditional lands the city has been established. Recently, the City and YKDFN have jointly submitted an application and successfully been selected for a Community Economic Development Initiative (CEDI), supported by Council for the Advancement of Native Development Officers (Cando) and the Federation of Canadian Municipalities (FCM). This economic development partnership between communities will strengthen existing relationships and advance economic development across the region for the next two years and the future.

In the past, a commitment to engagement and regional co-existence has been established between the City and the YKDFN, as set out in a previous (2002) Memorandum Of Understanding (MOU). The MOU contained a provision (Section 2(a)(i)) regarding notification by the City to the YKDFN when a Community Plan (a 'General Plan') is being amended or adopted pursuant to legislation. City Council directed the Mayor and City Administration to enter into a new Memorandum Of Understanding (MOU) with the YKDFN at the August 26, 2019 Council meeting. This formal acknowledgement of cooperation will help to create a level of certainty, and contribute to existing relationships for the purpose of sharing information, improving communications, addressing issues of mutual interest and raising awareness of the history of the land and people of Yellowknife.

Through the current Community Plan process, some YKDFN have identified that in the past they were made aware of the city's community planning work, however could not meaningfully contribute as they continued to resolve their treaty negotiations. At this time, the YKDFN are more able to share their own intentions for their land and vision for community growth and development. The current engagement has been greatly appreciated, and strongly supports the City in its community planning work.

The City will continue to seek ways of building this relationship, and contributing to actions in respect of the Truth and Reconciliation Report and Recommendations (2017) and the response by the GNWT and the City of Yellowknife through the work of the *Heritage Committee Strategic Plan* (2017).

The City of Yellowknife also recognizes that there may be additional interests which overlap with the Akaitcho Land Claim, and that there is need for recognition and cooperation in respect to Tłįchǫ Wenek'e (Tłįchǫ Land Use Plan, 2013), and the Wek'èezhìi Management Area. The GNWT is the lead planning organization responsible for the coordination of regional and sub-regional planning. Their work includes recent efforts to address regional development through the Recreational Leasing Management Framework (RLMF) and the Yellowknife Periphery Area Plan (YPA-RMP). Through these regional planning



policies, the ADFN, Tłycho and City of Yellowknife are consulted to ensure regional issues and interests are considered.

City Context 3.2

As described within the 2004 General Plan, and further described in the sections below, the City of Yellowknife has developed from frontier beginnings in the 1930's, with land use dictated by access to Great Slave Lake and in working with the local indigenous residents. Nestled within a bedrock landscape, while being hemmed in by the airport, lake and mining leases, land use planning has proven necessary and important in contrast with the reality of wilderness which surrounds the City. The existing municipal boundaries cover a total of 13,660 ha, comprised of 10,297 ha of land (75.4%) and 3,363 ha of water (24.6%). Lands within the municipal boundary include Interim Withdrawn Lands, which will form part of the Final Land Claim of the YKDFN, Federal lands being remediated or set aside (Giant Mine and Seismic Testing Facility) and Territorial Lands (Airport, Fred Henne and Yellowknife River Territorial Parks, and Con Mine Land Lease). Given these non-municipal interests and land tenure, land use decisions are often restricted with few opportunities for new development. Additionally, regional issues including the protection of drinking water source areas, aggregate and quarry resources, mining activity and transportation corridors have great impacts upon the City, but occur outside of its jurisdiction.

As the City of Yellowknife embarks on the completion of a Community Plan, which directs and accommodates change in the city over the next 20 to 30 years, such land use issues must be considered and broader discussions held with the Territorial Government and YKDFN which control much of the land within and surrounding the City. The City of Yellowknife must establish an inventory of land with clear title and tenure to control development, and support the changing needs of residents, businesses and organizations. The City is actively advocating for the transfer of all territorially controlled Commissioner's lands within municipal boundaries to the City so that there is a sufficient supply of municipally controlled land to meet the City's land development objectives (City of Yellowknife Submission to Standing Committee on Economic Development Bill 46: Public Lands Act).

Quality of Life 3.2.1

Semi-regular surveys of Yellowknife residents are undertaken to assess local impressions on municipal service delivery, programming, priorities and to support budgetary and planning decisions. The most recent survey was completed in May of 2017, with general results of the citizen survey providing a time comparable index of resident opinion on quality of life within the City.

Resident opinions have remained consistently high in regards to the quality of life within the City of Yellowknife; however, rising concerns with poverty, homelessness and mental health issues have led to a major decline in how residents perceive the City in the last three years. Previous surveys (2014) identified the high cost of living as the primary reason for a decline in the quality of life (42%), where this value is now second in responses (21%).



The social issues related to poverty and homelessness are dominant public concerns (69%), with the economy (23%) and municipal government services (19%) representing lesser concerns amongst respondents. Reasons for quality of life improvements focused on increased employment opportunities, new and improved services and facilities, population growth, cleanliness, transportation improvements and new or improved housing options. These responses compare with past surveys, with the greatest change being increased perceptions of improving economic circumstances.

Climate Change also continues to dominate resident discussion, and may impact upon many of the quality of life issues previously identified. The Canadian Institute of Planners (CIP) has recently prepared a policy document on climate change where climate change informed planning recognizes that communities must undertake a drastic shift in built-form and function. Mitigation of the severity of changes, adaptation of community infrastructure and disaster risk reduction strategies all have a role to play in responding to these current and future changes. Northern regions, including the Northwest Territories and City of Yellowknife, are forecast to experience some of the greatest changes due to climate change with warmer temperatures, particularly in winter, and an increase in precipitation throughout the year. Climate change may threaten key transportation and energy infrastructure which in many ways sustains life in the north. Permafrost degradation will result in significant change in the landscape, rerouting waterways and land subsidence, while an increasing number of thunderstorms fueled by a warmer and wetter landscape will create a greater number of forest fires, placing isolated communities in greater harm.

The most vulnerable residents will be the most heavily burdened with increased costs of living, as they are the least mobile, and least able to accommodate increasing costs of food, fuel and housing. Additional migration of residents from smaller communities to the City are likely to be expected and accommodated for, as climate change refugees seek to use the more robust infrastructure of the City.

The City of Yellowknife through an existing dense urban core, high rates of active transportation, high waste diversion and strong sense of community with ties to local indigenous knowledge is a leader in many aspects of climate change planning, however it must continue to improve upon infrastructure, social support and land use planning for the future climate reality.



Statistical Profile and Trends

4.1 **Population**

4.0

The scope and scale of the changes in a community's population provides insight on the makeup of existing and future populations. Changes to the population over time demonstrate trends, which inform planning decisions, from how policies are made (such as types of land needs and development patterns), to the daily administration of those policies. In looking forward at future population and housing projections, it is important to consider both the past and current trends.

Changing Population 4.1.1

Table 1 is based on the 2011 and 2016 Census data and compares the City's change in population from 2006 to 2016. The census data shows that the population in both Yellowknife and the NWT increased slightly, with Yellowknife experiencing a moderately faster growth rate. Statistics from the NWT Bureau of Statistics for July 1, 2018 demonstrate that the population of the City has increased in recent years to 20,607, however census areas and collection approaches do vary from Statistics Canada census review, which will next be completed in 2021.

Table 1: Population Change, Yellowknife and NWT, 2006, 2011 and 2016

	2006	2011	2016
Yellowknife Population Count	18,700	19,234	19, 569
Percentage Change from Previous Census	13.1%	2.9%	1.7%
NWT Population Count	41,464	41,462	41,786
Percentage Change from Previous Census	11%	0.01%	0.8%

Sections 4.1.2 through 4.1.3 provide further description of the changing population in the City between 2006 and 2016. The following summary provides key observations:

- The fastest growing population segment is 50+ years of age.
- Both the 5 to 9 age segment and the 35 to 39 age segment have increased as a percentage of the total population.
- The 10 to 29 year age segment declined as a percentage of the total population.
- In both the female and male demographics the 30 to 34 age segments are the largest.
- In 2016 the distribution of sexes in Yellowknife was an even split between female and male.



Population by Age Cohort 4.1.2

The City's population distribution has changed over a decade as illustrated in Figure 1. The following summary provides key observations:

- In 2006 the largest segment of the population of Yellowknife consisted of baby boomers as evidenced in the 40-44 at 9.7% and 45-49 at 9.2% age cohorts. The next largest cohort was the 25-29 age group at 9%.
- The proportion of baby boomers has decreased over the past ten years but remains a significant portion of the population (the 45-49 and 50-54 cohorts in 2011, and the 50-54 and 55-59 cohorts in 2016).
- In 2011 the largest segments of the population were the 30-34 cohort at 9.5% and the 25-29 cohort at 9.3%. Similarly, in 2016 the largest proportion of the population was between 30-34 at 9.3% and 35-39 at 8.6%.

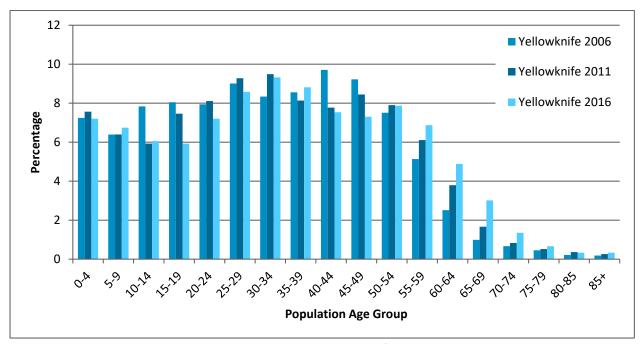


Figure 1: Population Trends by Age, Yellowknife, 2006, 2011 and 2016

Change in population of the NWT compared to the City is shown in Figure 2. Key findings include:

- Both the Yellowknife and NWT population pyramids demonstrate the baby boom, and baby boom echo effect1.
- The 30 to 34 age segments are the largest of all the age segments in Yellowknife and the Northwest Territories.

¹ Baby boom echo is a secondary baby boom that occurs when the children of a baby boom have children of their own (Merriam-Webster definition)



- Yellowknife's population (as a percentage of the total population) aged 25 to 59 is larger than the Northwest Territories.
- Yellowknife's population (as a percentage) aged 0 to 24 and 60+ is smaller than the Northwest Territories.
- Median age of the population in Yellowknife is 34.5, in line with the NWT's median age of 34, and younger than the Country's median of 41.2 years.
- Overall, Yellowknife's age profile indicates a younger population than the Northwest Territories.

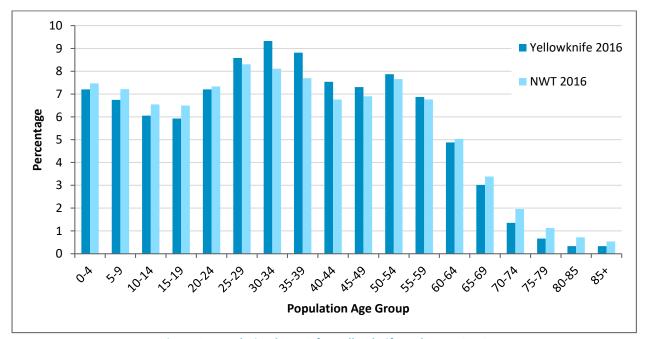


Figure 2: Population by Age for Yellowknife and NWT, 2016

Population by Age and Sex 4.1.3

Distribution of the population by age and sex for the NWT and the City are shown in Figure 3 and Figure **4**. Key findings in analysing this data show that:

- The populations of both Yellowknife and NWT are nearly evenly split between the sexes, at 50% females and males in Yellowknife and 49% females and 51% males in NWT.
- The bulges in the population pyramids indicate higher than historical fertility rates, which can be due to a baby boom or a large migration event. Both Yellowknife and NWT demonstrate the post-war baby boom as well as the echo of that baby boom (children of boomers). A baby boom echo would be expected to be smaller than the baby boom, which is not the case in Yellowknife, indicating a significant in-migration impact.
- The population pyramids demonstrate that Yellowknife has a lower birth rate than NWT.
- In both Yellowknife the proportion of people over 60 is currently low, however the 55-59 cohort is significantly higher so as the baby boomer population ages that proportion is expected to grow.



Yellowknife has a lower proportion of dependent population groups (over 60 and under 14) than NWT.

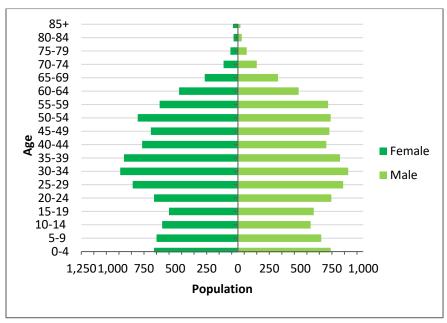


Figure 3: Population Distribution by Age and Sex, Yellowknife, 2016

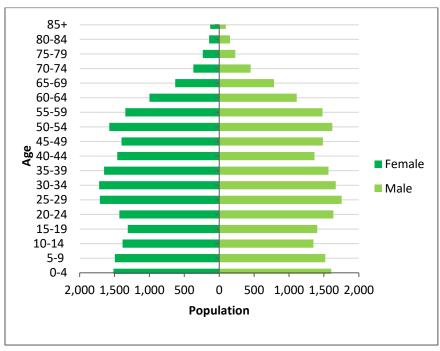


Figure 4: Population Distribution by Age and Sex, NWT, 2016



4.1.4 **Family Size**

Family, as defined by the census, means a married couple or common-law couple (with or without children), or a lone parent with at least one child living in the same dwelling². Figure 5 is based on the 2016 Census data and illustrates the composition of family sizes in the City. Key findings are summarized below:

- Family sizes in Yellowknife are comparable with the rest of the Territory.
- There are slightly more 4 person families in Yellowknife compared to the rest of the Northwest Territories, and slightly less families with 5 or more persons.
- The majority of families in Yellowknife and the NWT are 2-person families, although single person households are on the rise, see **section 4.7.1** for more details on this.
- The average size of a census family is 3 people in Yellowknife, and 3.1 people in the Northwest Territories.
- More details on household profiles, such as size, tenure, types, values and availabilities are included in Section 4.7.1 of this report.

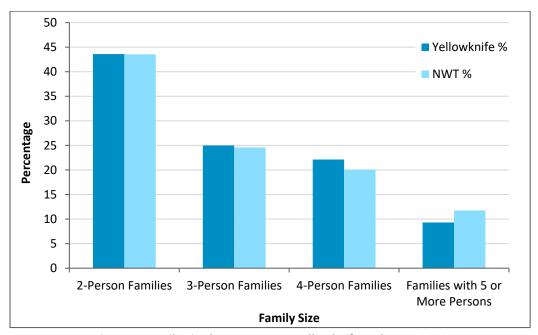


Figure 5: Family Size by Percentage, Yellowknife and NWT, 2016



² Census Canada

Family Characteristics 4.1.5

Family characteristics describe the marital status of census families. This information is useful in helping to determine the types and sizes of dwellings, as well as community amenities that may be required in a community.

In Yellowknife in 2016, nearly 60% of census families consisted of married couples, compared to less than 50% in the territory. The proportion of couples in a common-law relationship was similar between the City and NWT, at 25% and 29%, respectively. There are also notably fewer lone-parent families in Yellowknife, compared to NWT, at 16% in the City, and 22% in the territory.

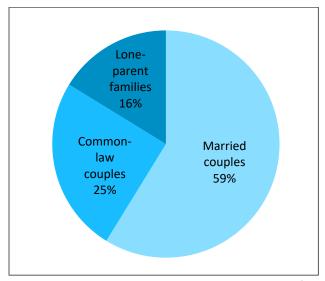


Figure 6: Family Characteristics by Percentage, Yellowknife, 2016

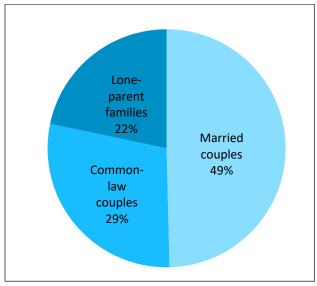


Figure 7: Family Characteristics by Percentage, NWT, 2016



Social and Cultural Trends 4.2

The socio-cultural environment of the City can be understood by looking at the practices, behaviour, and diversity of its residents. Yellowknife is made up of residents coming from a variety of backgrounds, which is particularly evident when looking at the range of ethnicities, knowledge of languages, and religious affiliations represented in the City. Moreover, the increasing number of immigrants that are choosing Yellowknife as their home will continue to contribute to the City's diversity. The following subsections illuminate the diversity that is found within the population of Yellowknife.

Indigenous Profile 4.2.1

According to Statistics Canada, 1,673,785 people identify themselves as an Indigenous person in Canada. These Indigenous peoples identify three distinct groups, First Nations (defined as North American Aboriginal Peoples by Statistics Canada), Metis, and Inuit, each with unique histories, languages and cultural practices.

In the NWT there are seven regional Indigenous Governments: 1) Akaitcho Territory Government; 2) Dehcho First Nations; 3) Gwich'in Tribal Council; 4) Inuvialuit Regional Corporation; 5) Northwest Territory Métis Nation; 6) Sahtu Secretariat Incorporated; and 7) The Tłjcho Government. There are also four Community Based Governments: 1) Kátł'odeeche First Nation; 2)Salt River First Nation; 3) Acho Dene Ko First Nation and Fort Liard Métis Local #67; and 4) Délıne Got'ıne Government. As well the North Slave Métis Alliance consider the Yellowknife area to be their homelands. The City of Yellowknife and Yellowknives Dene First Nation (Member First Nation of the Akaitcho Territory Government) share boundaries and are currently undergoing land claim discussions (please refer to section 3.1 of this report). Noting the cultural context of Yellowknife, it is important to understand the dynamics of the indigenous population in the City and the NWT.

- Yellowknife's Indigenous population is comprised primarily of First Nations peoples, with a smaller population of people who are Metis and Inuit. This is comparable to the NWT as a whole.
- The Indigenous population in Yellowknife in 2016 was not represented to the same degree as it was in the other communities in the NWT.
- The Indigenous population of Yellowknife was 22.8%, while the Indigenous population of all other communities averaged 76%.



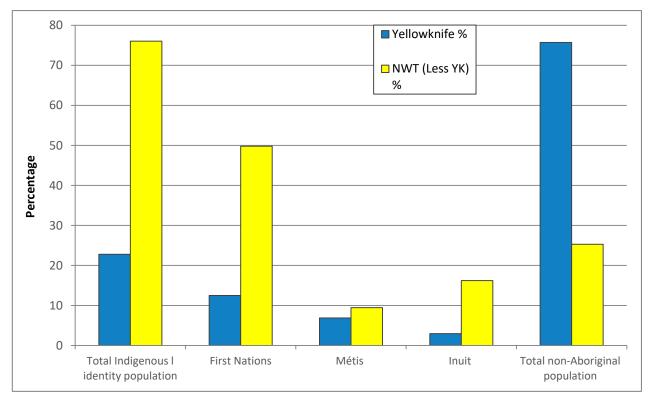


Figure 8: Indigenous Population, Yellowknife and NWT, 2016

Ethnicity 4.2.2

Ethnicity, as defined by the census, considers the ethnic or cultural origins of a person's ancestors. Figure 9 is based on 2016 data and illustrates a snapshot of ethnicity in the City compared to the NWT. Key findings are summarized below:

- The population of Yellowknife is ethnically diverse. Of the population with a European background, a large portion have British Isles or French origins, as depicted in Figure 9 below, however a significant portion also report other Western European origins, such as German (20%) and Dutch (6%). Of those with Asian backgrounds, there is a significant population of nearly 1,200 individuals who report Filipino as part of their ethnic background: representing 6% of Yellowknife's total population. Of the 630 Yellowknife residents who reported African ancestry, 40% identify a Southern and East African origin, with the majority identifying Somali, Zimbabwean, Eritrean and Ugandan backgrounds.
- Compared to the Northwest Territories, Yellowknife has a smaller population with Indigenous ethnic characteristics at 23% compared to 50%, respectively. The larger percentage of those with European ethnic characteristics present in Yellowknife (62%) decreases the proportion of those with Aboriginal ethnic characteristics overall; excluding Yellowknife, 74% of Northwest Territories residents report Aboriginal origins.



62% of the population of Yellowknife report that they have European origins. Of those, the majority report British Isle origins, at 75%.

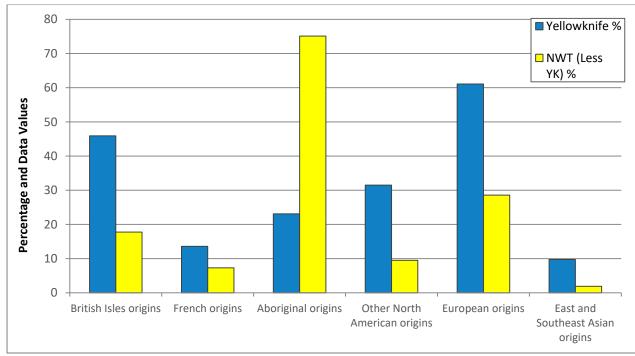


Figure 9: Ethnicity Characteristics, Yellowknife and NWT, 2016

Immigration 4.2.3

Contributing to Yellowknife's diversity is the significant proportion of the population who are immigrants to Canada. 14.9% of the City's population are immigrants, compared to 9.0% in NWT (see Figure 10).

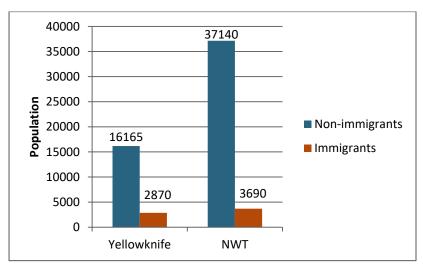


Figure 10: Immigrant Population, 2016



^{*}Note that the sum of the ethnic groups is greater than the population as people may report more than one ethnic origin.

Immigration to the City has been steadily increasing. Recent immigration, between the years 2011 to 2016, accounts for 3.6% of Yellowknife's total population. Figure 11 demonstrates the increasing immigration rate since 2001 in both Yellowknife and NWT.

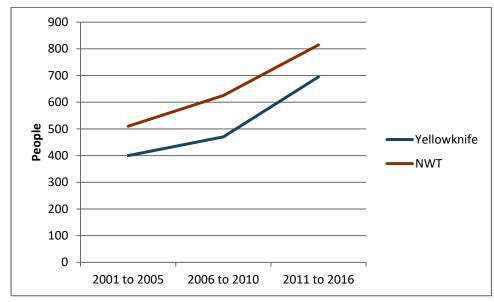


Figure 11: Immigration by Year, Yellowknife and NTW, 2001 - 2016

The largest proportion of recent immigrants (between 2011 and 2016) moved to the City from the Philippines. See Figure 12.

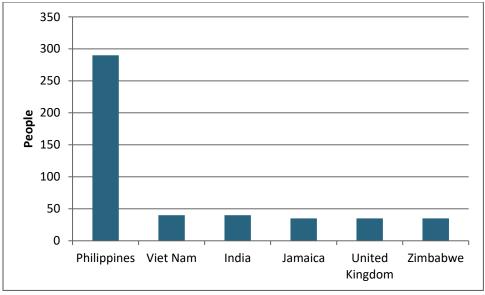


Figure 12: Recent Immigration (2011 - 2016) by Place of Birth, Yellowknife



4.2.4 Migration

The 2016 census provides data on where people are moving to and from. For the purpose of this report this is referred to as migration, even with respect to those who may have moved from one place to another within Yellowknife; note that Statistics Canada refers to this as "mobility status" in its reporting. Key findings on migration are summarized below:

 In the year leading up to the 2016 Statistics Canada Census, 80% of Yellowknife residents had not changed residences. Of those Yellowknife residents who did move, 12% moved from within the City, 6% moved from another province or territory. The remaining 2% of residents moved from within the Territory or from outside Canada. See Figure 13.

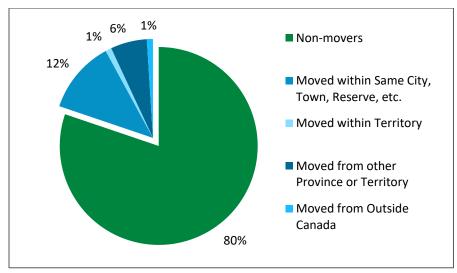


Figure 13: Migration Status, Yellowknife, 2015 (which informed the 2016 Census)

Similarly, 83% of NWT residents did not move in the same period. Of those who did move, 9% moved within the same city, town, township, village or First Nations reserve, 5% moved from another province or territory, 2% moved from within the Territory, and 1% moved from outside Canada. See Figure 14.



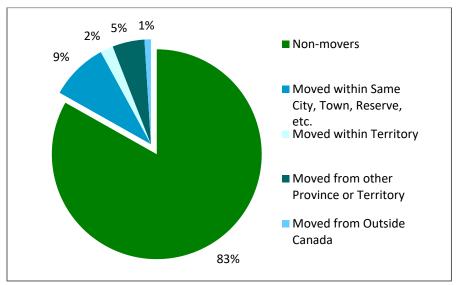


Figure 14: Migration Status, NWT, 2015 (which informed the 2016 Census)

In the 5-year period leading up to the most recent Census, 49% of Yellowknife residents had not moved residences, 28% of Yellowknife residents moved within the City in the same period. Of those who moved to Yellowknife from outside the City, the majority came from outside the Territory; 17% of Yellowknife residents moved from another province or territory and 4% came from outside of Canada. The remaining 2% of Yellowknife residents moved from within the Territory. See Figure 15.

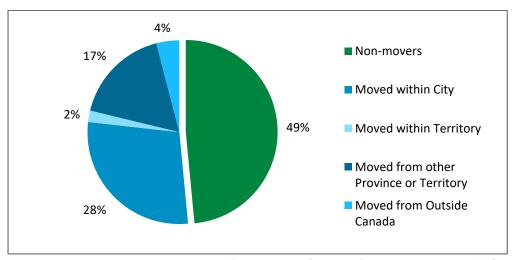


Figure 15: Migration Status, Yellowknife, 2010-2015 (which informed the 2016 Census)

56% of NWT residents did not move in the same time period. Of those who did move, 24% moved within the same city, town, township, village or First Nations reserve, 13% moved from another province or territory, 5% moved from within the Territory, and 2% moved from outside Canada. See Figure 16.



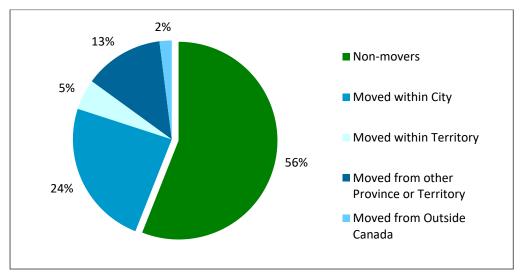


Figure 16: Migration Status, NWT, 2010-2015 (which informed the 2016 Census)

Knowledge of Official Languages 4.2.5

The Census recognizes the two official languages of Canada which are English and French; however, the NWT Official Languages Act recognizes eleven official languages, including: Chipewyan, Cree, English, French, Gwich'in, Inuinnagtun, Inuktitut, Inuvialuktun, North Slavey, South Slavey and Tłycho. The census captures data on ten of the eleven above mentioned Official Languages (Chipewyan is included with Dene) in several categories:

- Knowledge of non-official languages (whether a person can conduct a conversation in a language other than English and French);
- Mother tongue (first language learned at home and still understood); and
- Language spoken most often at home.

Figure 17 compares data on the knowledge of English and French and Figure 18 illustrates data on the NWT Official Languages. A summary of key findings indicates that:

- The majority of residents in Yellowknife speak only English;
- Over 16% of residents in Yellowknife are bilingual which is slightly higher than that of the Northwest Territories; and
- Dogrib (Tłıcho) is the most common Aboriginal language in Yellowknife.



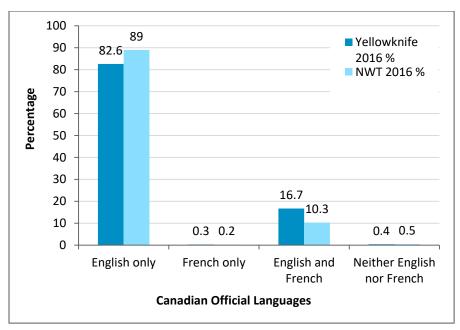


Figure 17: Knowledge of Official National Languages, Yellowknife and NWT, 2016

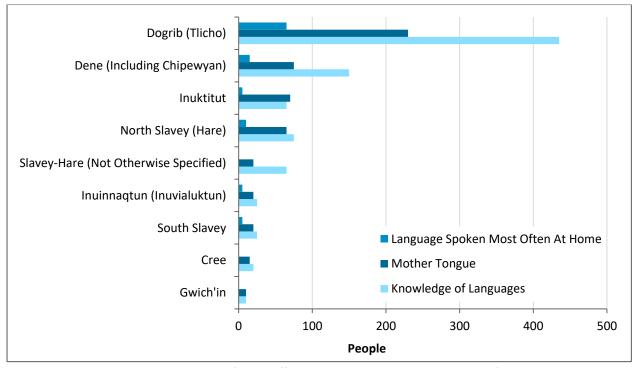


Figure 18: Knowledge of NWT Official Indigenous Languages, Yellowknife 2016



4.2.6 Religion

Statistics Canada collects data on religion every ten years. The most recent period data was collected during the 2011 National Household Survey. Religion refers to the person's self-identification as having a connection or affiliation with any religious denomination and is not limited to formal membership in a religious organization or group. Yellowknife's religious profile alongside its ethnicity characteristics and Indigenous profile depict a diverse population. A summary of findings includes:

- Over 60% of Yellowknife and NWT residents identify with Christian religions, and over 30% of both the City and Territory have no religious affiliation. The remaining population of Yellowknife residents (under 4%) largely identify with Aboriginal spirituality, Muslim, Buddhism, or other religions. A small portion identify with Hinduism, Sikh, or Judaism. See Figure 19 and Figure 20.
- A larger proportion of the population of NWT identify with Aboriginal spirituality compared to Yellowknife, at 1.2% and 0.8%, respectively.

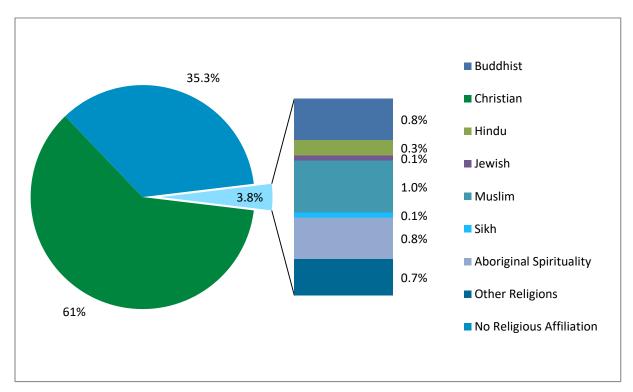


Figure 19: Religious Profile, Yellowknife, 2011



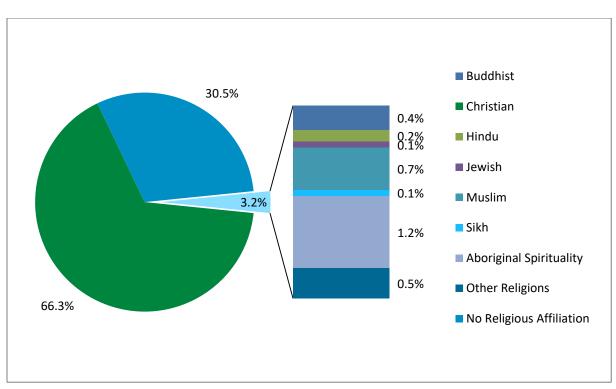


Figure 20: Religious Profile, NWT, 2011

4.3 **Mobility and Transportation**

Mobility refers to the movement of people and assumes that travel or trips mean a person getting from one place to another by way of one or more means of transportation such as a private vehicle or walking.

The 2016 Federal Census found that of the employed population in Yellowknife, aged 15 years or over, that nearly 60% of workers drove a private motor vehicle to work; 10.1% of workers rode in a private motor vehicle as a passenger to work; 20% walked to work; 2.4% rode a bicycle to work; 1.8% took public transit to work; and 5.9% used another method. Rates nationally were 74%, 5.4%, 5.5%, 1.4%, and 12.4%. Yellowknife has much higher rates of active transportation due to its high urban density and walkability. Transit use lags national averages however and rates of walking and biking have been declining over past censuses.

Licenced Drivers and Registered Vehicles 4.3.1

Figure 21 shows the number of licensed drivers registered with the Government of the Northwest Territories Department of Infrastructure, Driver and Vehicle Licencing Compliance and Licencing Division in Yellowknife.

Since 2012, despite the steady increase in registered vehicles in Yellowknife (+11%) and in the Northwest Territories (+12%), the total number of collisions in both locations has decreased by 22%.



- In 2016 approximately 76% of the Yellowknife populated were licenced drivers. This is a marginal increase from 2006 at 73% and 2011 at 71%.
- In 2004 there was 14,465 registered vehicles in Yellowknife, which has been steadily increasing, and there are now 21,390 in 2016.
- These trends are similar to the NWT. Figure 22 illustrates the licensed drivers and registered vehicles in the NWT.

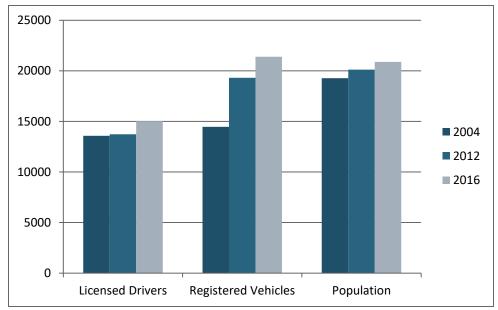


Figure 21: Licensed Drivers and Registered Vehicles in Yellowknife

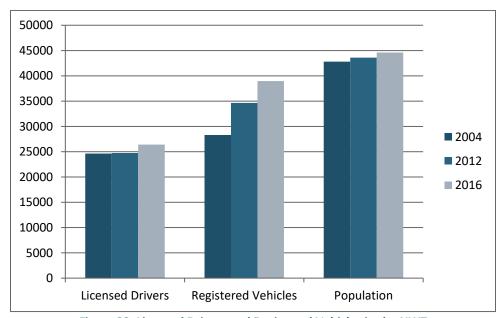


Figure 22: Licensed Drivers and Registered Vehicles in the NWT



Figure 23 illustrates the average number of vehicles registered per person, registered driver and household in Yellowknife, the NWT, and Canada.

The number of vehicles per household in Yellowknife is over double the national average. The City averages three vehicles per household in comparison to the Canadian average of 1.47. This may be due to the prevalence of snowmobiles and all-terrain vehicles used as alternative modes of transportation for accessing the land.

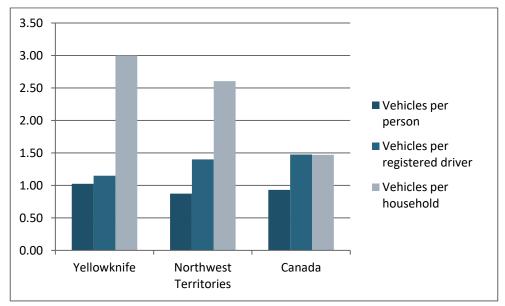


Figure 23: Registered Vehicles in Yellowknife, NWT, and Canada

Collisions 4.4

A car accident, also referred to as a "traffic collision," or a "motor vehicle accident," occurs when a motor vehicle strikes or collides another vehicle, a stationary object, a pedestrian, or an animal. While some car accidents result only in property damage, others result in severe injuries or death. Figure 24 illustrates the reported collisions in Yellowknife:

- Total vehicle collisions are down by approximately 22% since 2004; and
- Personal injury and fatalities are very low, likely due to the lower speed limits within the City.



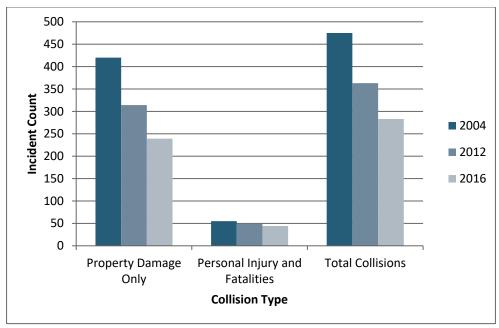


Figure 24: Number of Collisions, Yellowknife, 2004, 2012 and 2016

Crime and Security 4.5

Crime, and more so the perception of crime and security, will impact how people feel about a City. Based on the 2017 Citizen Survey, citizens feel that safety and security in the City have declined compared to previous surveys.

Incident data reported by the NWT Bureau of Statistics is reported based on the most serious crime committed, therefor an incident can represent more than one crime. Data shows that incidents of reported crime have remained generally stable in Yellowknife between 2011 and 2016 (see Figure 25). Further, Figure 25 shows that while rates of total crimes are slightly higher in Yellowknife when compared with the Territorial average, the rate of crime per 1000 residents is well below national averages which were 52.2/1000 in 2016. Figure 26 provides the total number of incidents in Yellowknife with comparison to the Northwest Territories, between 2011 and 2017. Total crimes numbers have steadily declined since the last Community Plan. Figure 27 demonstrates the percent change in the various crime incidents in both Yellowknife and NWT. Key findings show that:

- The number of crime incidents per 1,000 persons is higher in Yellowknife than the Northwest Territories, however well below national averages. In Yellowknife, crime incidents have remained generally stable between 2011 and 2016, with the lowest number of incidents occurring in 2016;
- The most common incident type in Yellowknife is property crimes, which includes such things as breaking and entering, theft, mischief, and arson. Incidents of these crimes have declined in number since 2015;



- Following property crimes, the next most frequent incidents are other criminal code violations, which include violations such as disturbing the peace, and the administration of justice (e.g. breach of probation). Incidents of these crimes have also declined since 2015; and
- The Northwest Territories has seen a decrease in total crime since 2011. Crime in Yellowknife has also decreased over the same period, with an exception being violent crimes and property crimes, which have both increased by 4.4%.

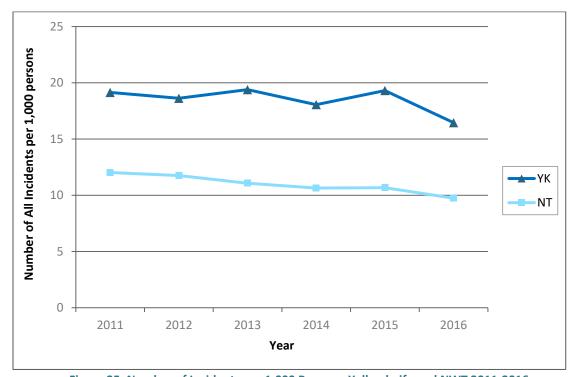


Figure 25: Number of Incidents per 1,000 Persons, Yellowknife and NWT 2011-2016



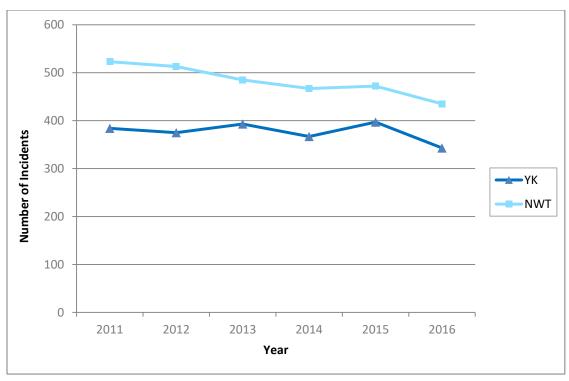


Figure 26: Number of Incidents, Yellowknife, 2011-2016

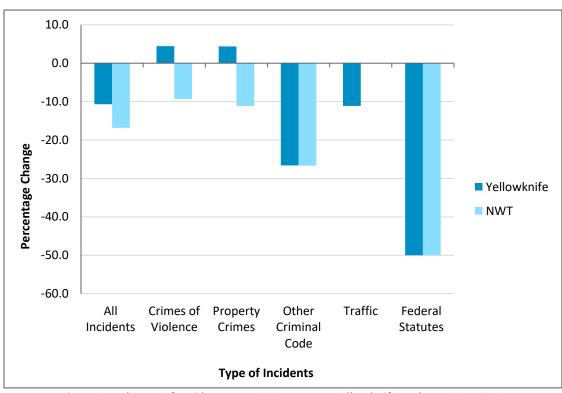


Figure 27: Change of Incidents per 1000 Persons, Yellowknife and NT, 2011-2016



In 2016, the Yellowknife RCMP altered their practice of enforcing public intoxication, and transferred the response for such instances to local not-for-profit agencies, which initiated local discussion on how such matters should best be approached. A variety of community groups including the Yellowknife Women's Society, their programming which includes the Centre for Northern Families, Housing First, Street Outreach, Work Ready, and Common Ground in addition to the efforts of the Side Door Resource Centre, YWCA, and Salvation Army have responded in providing solutions to this mental health and social issue.

Social initiatives to support Yellowknife's vulnerable citizens have had a positive impact on policing services resulting in fewer calls for service overall, and fewer calls for service for social disorder occurrences. Social disorder occurrences include disturbance, mischief, and calls associated with the Liquor Act; these calls amount to approximately half of all yearly calls received by the Yellowknife RCMP Detachment. It is important to note that public intoxication, criminal activity and homelessness are not causally related; however, community rates of these issues may be correlated due to the preceding causes of each distinct social issue.

Figure 28 shows the reduction in calls made to the Yellowknife's RCMP Detachment between 2015 and 2017.

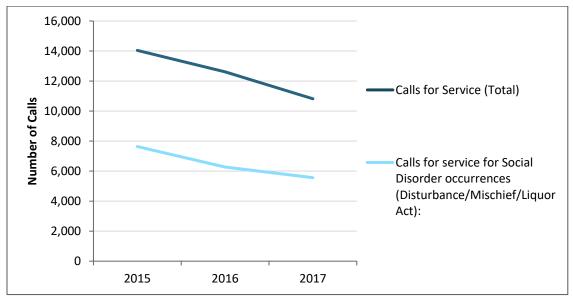


Figure 28: Number of Calls to Yellowknife's RCMP Detachment, 2015-2017



Education 4.6

The education profile of Yellowknife remained that of a well-educated population. Figure 29 shows that education levels in Yellowknife are higher than the rest of the NWT. Key findings include:

- 61% of Yellowknife residents have had some level of education beyond high school (or equivalence), which is higher than the territorial rate at 51% (excluding Yellowknife);
- Yellowknife has a lower percentage of residents who do not possess a secondary school (or equivalence) certificate compared to NWT, at 15% and 27%, respectively; and
- Nearly 30% of Yellowknife residents possess a university certificate, diploma or degree at a bachelor level or above, compared to 20% at the territorial level.

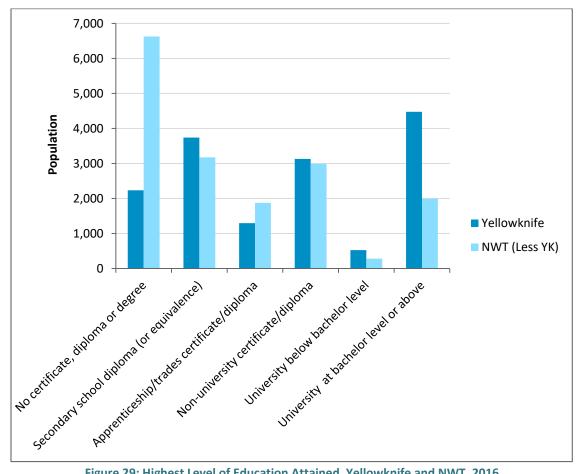


Figure 29: Highest Level of Education Attained, Yellowknife and NWT, 2016



Employment and Labour Force

4.7.1 **Labour Force Activity**

4.7

Statistics Canada defines the employed as persons 15 years and older having a job or business, whereas the unemployed are without work, are available for work, and are actively seeking work. Together the unemployed and the employed constitute the labour force. Figure 30 illustrates the percentage of employment in Yellowknife and the NWT. Key findings include:

- The unemployment rate is lower in Yellowknife compared to the NWT at 5.9% and 10.6%, respectively;
- Between 2015 and 2016 employment in the City increased 2.7% despite a 30% decrease in territorial mine production in the same period. The increase in employment was largely due to an increase in public sector employment, which declined again in 2017 as the GNWT reduced its workforce by amalgamating departments. Most of the reduction in 1,200 public employees appears to have occurred outside of Yellowknife (CMHC, 2017 and 2018);
- Note that the figure below represents a 25% sample of only the population aged 15 years and older and considered to be "in the labour force" by Statistics Canada; and
- The 2016 Census reported that the labour force participation rate was 82.5% in Yellowknife and 74.1% in the Northwest Territories.

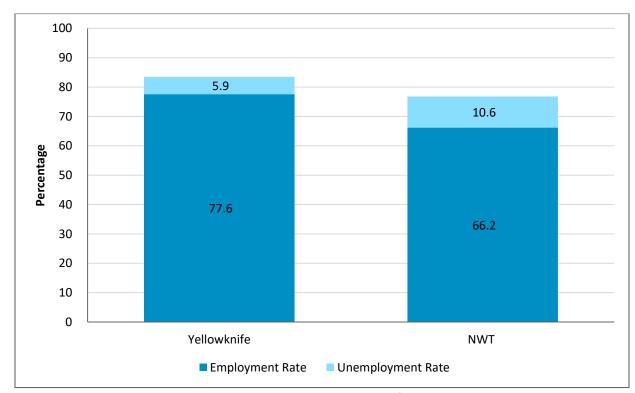


Figure 30: Labour Force Status, Yellowknife, NWT, 2016



Employment by Industry 4.7.2

The data on employment by industry for Yellowknife and the NWT indicates what the major employment sectors are for residents. This provides perspective on economic development opportunities and challenges that the City may face. Key findings include:

- Public administration is currently the largest employment industry in both Yellowknife and NWT, employing 26.4% of the population (aged 15 to 64) of Yellowknife and 25.8% of the population of NWT; and
- Retail trade, and health care and social assistance are the next largest employment industries from 2016 at nearly 10% each for both Yellowknife and NWT.

Figure 31 illustrates the distribution of employment by Industry for Yellowknife and NWT in 2016.

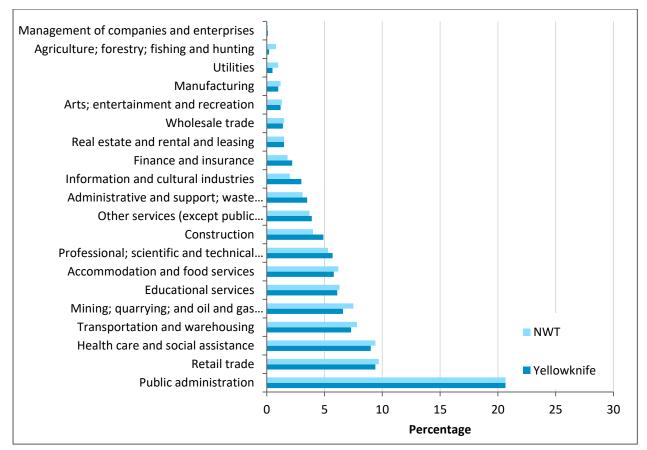


Figure 31: Distribution of Employment by Industry, Yellowknife and NWT, 2016

Further, Figure 32 below details the average weekly earnings of these primary industries as reported for the Northwest Territories across the years 2016-2018.



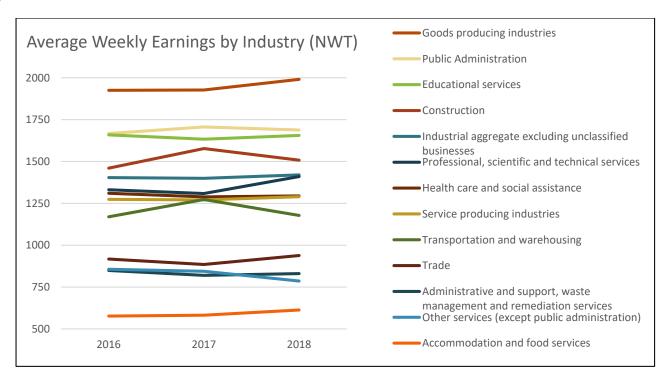


Figure 32: Average Weekly Earnings by Industry, NWT

Employment by Occupation 4.7.3

Employment by occupation provides further information regarding how residents of Yellowknife and the NWT make a living. Figure 33 illustrates the distribution of employment by occupation in the City and the Territory, and Error! Reference source not found. and Error! Reference source not found. 35 further explore the occupational categories that have demonstrated significant change in recent years. Key findings include:

- Sales and service and business, finance and administration occupations are the two largest employment categories by occupation in Yellowknife, each representing 18.3% of the City's occupations; and
- In comparing Yellowknife to NWT the proportions of employment by occupation are quite similar. The most significant exception would be the trades, transport and equipment operators and related occupations category, which represents over 16% of NWT's employment and only 12.6% of Yellowknife's.



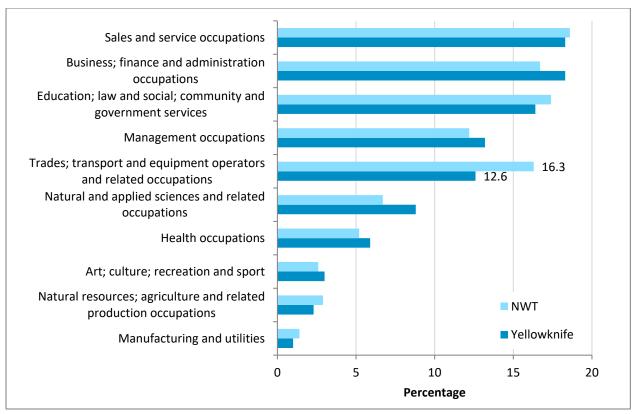


Figure 33: Distribution of Employment by Occupation, Yellowknife and NWT, 2016

The following figures illustrate the three occupation categories that have demonstrated the most significant change over the previous ten years:

- In Yellowknife occupations in sales and service, as well as the trades, transport and equipment categories demonstrated notable declines. In the same period occupations in education, law and social, community and government services demonstrated a significant increase.
- Comparing the same categories over the past ten years in NWT paints a similar picture for occupations in sales and services and occupations in education, law and social, community and government services. However, trades, transport and equipment operators, and related occupations remained relatively stable, at 20-21%, whereas Yellowknife experienced a general decline in that category. Local declines in these industries may be explained by the closure of mine (gold) operations in the City, which occurred just prior to this data being collected. Elsewhere in the territory, industrial activities have remained relatively stable, as the data would suggest over the census period being considered.



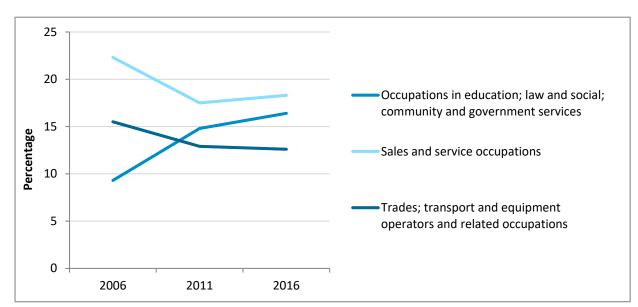


Figure 34: Occupations with Greatest Percentage Increase/Decrease between 2006 and 2016, Yellowknife

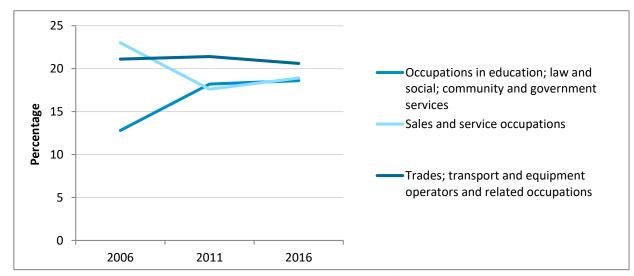


Figure 35: Occupations with Greatest Percentage of Increase/Decrease between 2006-2016, NWT

Business Licenses 4.7.4

Trends in business license data can help identify the demand for commercial space. Figure 36 illustrates the businesses licenses issued by the City of Yellowknife between 2012 and 2018. Key findings include:

Between 2012 and 2018 the City has experienced an overall increase in the number of business licenses that were issued;



- Most business licenses that are issued fall into the category of general business services. This category has demonstrated a significant increase since 2012, increase from 788 licenses to 1314, an increase of 67%; and
- Many of the other categories demonstrated significant increases as well, for example:
 - Hospitality, Food and Beverages: 168 to 361 licenses (115% increase);
 - Personal Services: 136 to 308 licenses (126% increase); and
 - Retail, Sales, Rentals and Services: 332 to 577 licenses (74% increase).

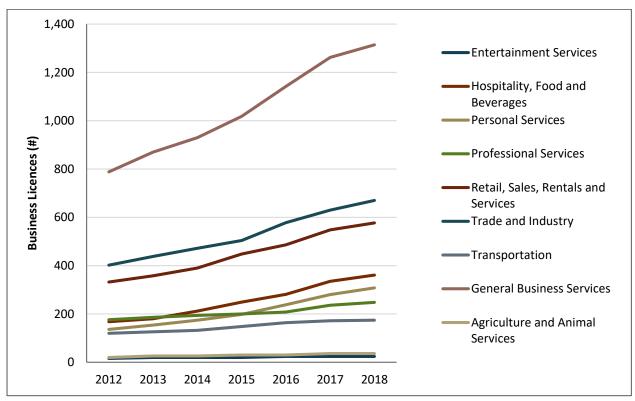


Figure 36: Business Licenses, Yellowknife, 2012-2018

Income 4.7.5

The median household income in Yellowknife is significantly higher than Canada's median household income, which in 2016 was \$142,616 in Yellowknife and \$70,336 in Canada. Median household income in the NWT in the same period was \$117,688. Median household income, along with other key findings, are highlighted in the following figures:

Median household income increased in Yellowknife and NWT by 42% and 47%, respectively, between 2006 and 2016.

Figure 37 illustrates the median Household Income in Yellowknife and NWT between 2006 and 2016



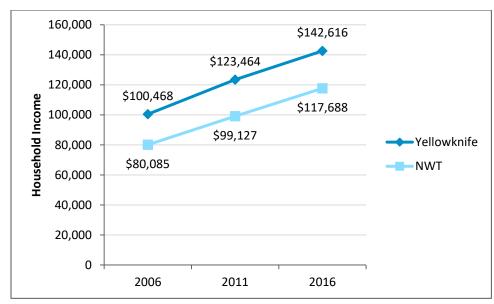


Figure 37: Median Household Income, Yellowknife and NWT, 2006-2016

- The median annual after-tax income of one-person households in Yellowknife is \$70,327, working out to \$1,352 per week, which is close to the average of \$71,621 (\$1,377 weekly).
- The median annual after-tax income of two or more person households in Yellowknife is \$139,139 (\$2,676 weekly), slightly less than double the median one-person household income. The average is \$146,713 (\$2,821 weekly), which is more than double the average one-person household income.

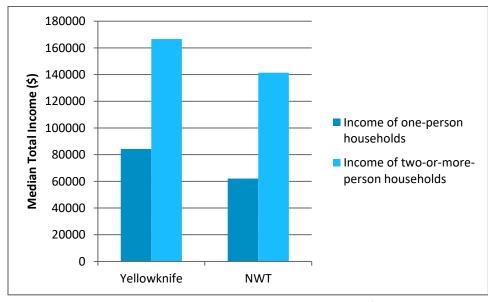


Figure 38: Median Total Income by Household Size, Yellowknife and NWT, 2015



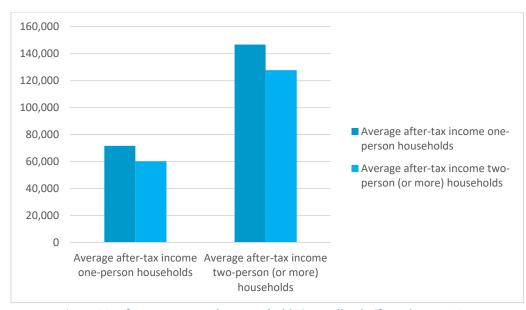


Figure 39: After-Tax Income by Household Size, Yellowknife and NWT, 2015

Household Profiles

4.8.1 **Household Size**

4.8

Household size refers to the number of people residing in a private household. For related information about family size, see **Section 4.1.4**. Key findings include:

- 30% of households in Yellowknife are 2 person households, which represents the majority at 2,105 households out of a total of 7,130; this is analogous of the NWT as a whole;
- The average household size in Yellowknife was 2.7 people in 2016, which is down from 2.8 in 2006. Household size in NWT has also decreased since 2006, from 2.9 people per household to 2.7; and
- Senior residents (65+) within Yellowknife represent 9.2% of primary household maintainers in 2016, compared to 13.8% in the NWT and 25.4% on average in Canada. Generally, this demographic if considered the primary maintainer would live as a two person or single household, however the low rates for Yellowknife, corroborate the idea that many live with family members in higher density household sizes.

Figure 40 illustrates the household sizes in Yellowknife and the NWT for the most recent Census year.

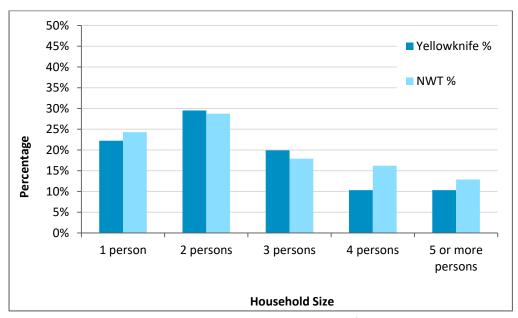


Figure 40: Household Size by Percentage, Yellowknife and NWT, 2016

In 2006 19.6% of households in Yellowknife were single-person households (1,300 household out of a total of 6,630). By 2016 the proportion increased to 22.2% of households (1,585 out of a total of 7,130). The NWT experienced a similar increase in the same time period, from 21.6% in 2006, representing 3,080 households out of a total of 14,235, to 24.3% in 2016, representing 3,640 households out of 14,980. See Figure 41 and Figure 42.



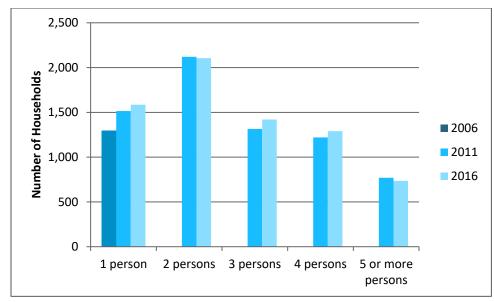


Figure 41: Household Size Change, Yellowknife, 2006-2016

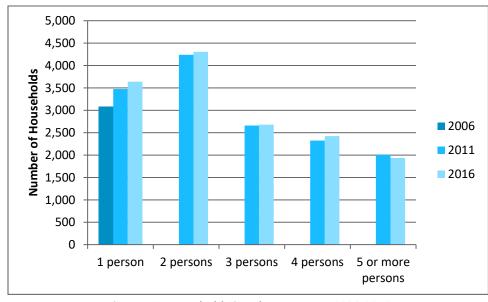


Figure 42: Household Size Change, NWT, 2006-2016

Housing Tenure 4.8.2

There are various conditions under which housing is held or occupied with the two most common being ownership and rental. Data for housing tenure in 2016 indicates that more dwellings are owned than rented in both Yellowknife and the NWT, at 56% and 52% respectively (see Figure 43).



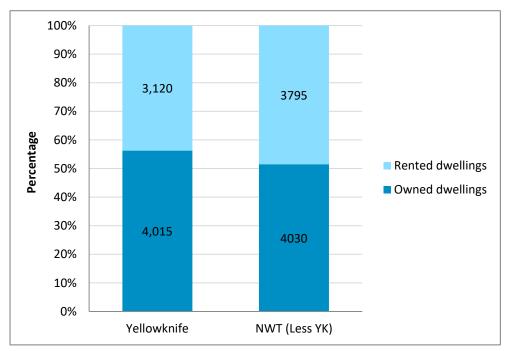


Figure 43: Dwelling Tenure, Yellowknife, NWT, 2016

Shelter Costs 4.8.3

Shelter-cost-to-income ratio refers to the proportion of a household's average total income that is spent on shelter costs. It is calculated by dividing the average monthly shelter costs by the average monthly total household income. For owned dwellings, shelter costs include, where applicable, mortgage payments, property taxes and condominium fees, as well as electricity, heat, water and other municipal services. For renter households, shelter costs include, where applicable, the rent and the costs of electricity, heat, water and other municipal services. Key findings include:

- 85% of Yellowknife residents spend less than 30% of their income on shelter costs and 15% spend more than 30%;
- 88% of NWT residents spend less than 30% of their income on shelter costs and 12% spend more than 30%; and
- 75% of Canadian residents spend less than 30% of their income on shelter costs and 24% spend more than 30%.

The above statistics are favourable for the City, and suggest that most residents have a greater financial comfort or affordability in living within the City, yet this does not provide a full image of shelter costs. CMHC reports that 71% of territorial residents can interact with the housing market without subsidy in 2015, however this proportion has declined over past years (72% in 2014), and housing stock is declining in the City as residents may be unable to afford repairs.



52% of households had one maintainer, a resident who was responsible for paying the rent, or mortgage, taxes and utilities. 42% of households had two maintainers, and only 6% had more than two maintainers. This high proportion of households reliant on one primary income supports the risks of affordability with the declining number of employment opportunities across the City and Territory.

Households earning less than \$70,000 and which pay over 30% of their income in rent are eligible for a housing subsidy, a territorial program that was expanded in 2017. This subsidizing program, in addition to other housing initiatives, seek to move low-income individuals into appropriately sized units. These programs skew the affordability statistics in the north toward appearing stronger, and yet declining resident interactions with the housing market, increasing housing values and declining economic conditions may lead to affordability issues across the north and within the City of Yellowknife.

4.8.3.1 **Rental Cost**

Data collected during the 2016 Census indicates that the average monthly cost for a rented dwelling, including utilities, in Yellowknife in 2016 was \$1,611, and the median was \$1,683. The average and median costs associated with renting in NWT was lower, at an average of \$1,190 and a median of \$1,298. See Figure 44.

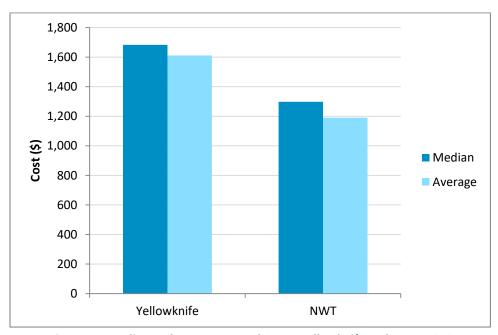


Figure 44: Median and Average Rental Costs, Yellowknife and NWT, 2016

The Canada Mortgage and Housing Corporation (CMHC) also collects data on rented dwellings. The data presented in their 2017 and 2018 Northern Housing Reports are based on the average cost to rent a 2bedroom apartment. Figure 45 demonstrates the fluctuating cost of renting in Yellowknife; rent prices were lower in 2016 due to weaker economic conditions and the increase of condominium availability, which provide additional housing options and resulted in weaker demand for rental units (CMHC 2017



and 2018). More recently some apartment units were lost in fires, which has resulted in a decline in availability and an expected increase in demand and monthly rental prices.

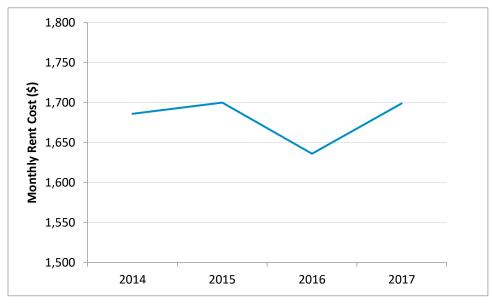


Figure 45: Average Rental Cost, Yellowknife and 2014-2017

Ownership Costs 4.8.3.2

The 2016 Census reported that the average monthly cost for an owned dwelling in Yellowknife was \$2,283, and the median was \$2,309. Average and median costs associated with owning in NWT were lower at \$1,739 and \$1,581, respectively.

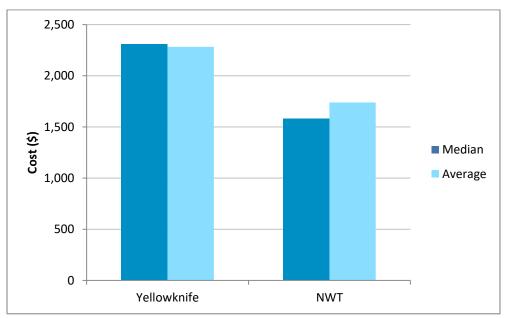


Figure 46: Median and Average Costs of Owned Dwellings, Yellowknife and NWT, 2016



4.8.4 **Apartment Vacancies**

The vacancy rate of apartment rentals helps to gauge the demand in housing and is useful for identifying unmet needs. Figure 47 illustrates the apartment rental vacancy rates in Yellowknife between 2014 and 2018 as reported by the CMHC. Key findings include:

- In 2018, Yellowknife had a vacancy rate of 4.9%, up 1.4% from 2017 (3.5%) however down from 4.2% in 2014, reflecting continued variability in demand due to decreases in mining production, and increase in out-migration as well as previously strong condo market growth, which provided prospective buyers with greater options for housing. 2017 saw a 37% increase in mine production from the previous year due to operations at the Gahcho Kué diamond mine near the City (CMHC, 2018), which may have led to the decrease in vacancy for that year; and
- Due to weaker employment conditions in the NWT, and noted out-migration, the vacancy rate in Yellowknife did increase in 2018; however, forecast migration to the City is expected to continue to impact housing demand, and with declines in housing construction may lead to decreasing vacancy (CMHC, 2018).

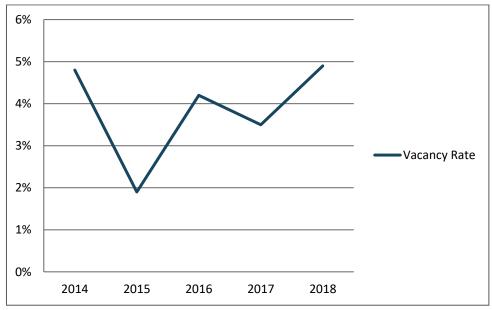


Figure 47: Apartment Vacancy Rate, Yellowknife, 2014-2018

- The recent decline in demand for apartments has not affected rental costs, as these have continued to rise year over year; the average rental rates are up 2.0% in 2018, and average \$1,614 for all housing types (CMHC, 2017 and 2018).
- The vacancy rate is expected to stay relatively stable into 2019, as some additional condominium developments and other housing initiatives become available.



4.8.5 **Housing Types**

Statistics Canada collects information on household types, which is reported as the "structural type of dwelling" and includes a variety of residential dwelling formats. Figure 48 illustrates the comparison of housing types between Yellowknife and the NWT for 2016. Key findings include:

- Single-detached homes are the predominant housing type in both Yellowknife and NWT, making up 45% of dwellings in the City, and 69% in the rest of the Territory;
- 75% of apartments in the NWT are located in Yellowknife; 25% are located elsewhere in the NWT; and
- Semi-detached houses are more common outside the City, making up only 2% of Yellowknife's housing stock, and 11% of housing outside of the City.

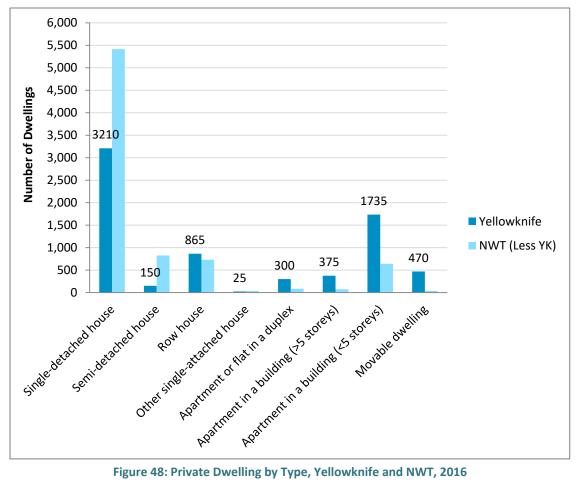


Figure 48: Private Dwelling by Type, Yellowknife and NWT, 2016



4.8.6 **Housing Values**

The Census collects the owner estimated value of private dwellings, which exclude farm dwellings and reserve dwellings. The average and median values of private dwellings, as reported in the Census are demonstrated in Figure 49. Key observations include:

- In 2016, dwellings in Yellowknife are were reported to have an average value of \$453,608 and a median value of \$420,847, which is higher than the NWT average value of \$346,427 and median value \$321,099; and
- Owner estimated housing values have steadily increased since 2006, where the average was \$302,750 in Yellowknife and \$226,909 in the NWT. Note that Statistics Canada did not release the median value of dwellings in 2006.

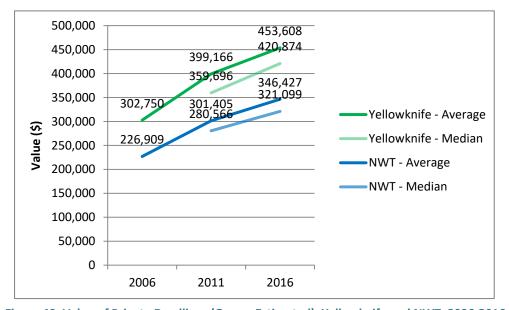


Figure 49: Value of Private Dwellings (Owner Estimated), Yellowknife and NWT, 2006-2016

For more information on the value of housing in Yellowknife, see section 4.8.8 Housing Sales.

Housing Starts 4.8.7

Housing starts refers to an economic indicator that reflects the number of privately owned new housing units on which construction has been started in a given period. This data is divided into three housing types: single detached houses, townhouses or small condos, and apartment buildings with five or more units. Figure 50 displays the total number of housing starts in Yellowknife for 2014-2017 with forecasting for 2018, Figure 51 displays the number of housing starts divided by type. Key findings include:



The City's release of building lots resulted in strong new home construction activity in 2016, primarily consisting of single-detached and multi-unit homes (CMHC, 2017). 2017 saw a significant decline in new construction in the City with a 49% decline in new units in 2017. Most of the decline in the new housing starts was felt in the single-detached market, with a decline from 59 starts in 2016 to 19 starts in 2017, due to a lack of available land. Multi-units also saw a decline from 67 starts to 46 between 2016 and 2017 (CMHC, 2018).

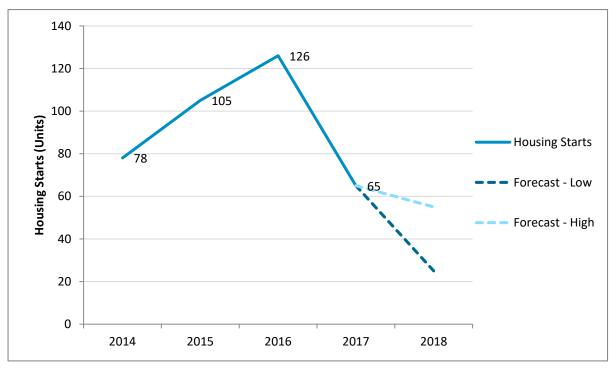


Figure 50: Housing Starts, Yellowknife, 2014-2017, and 2018 Forecast



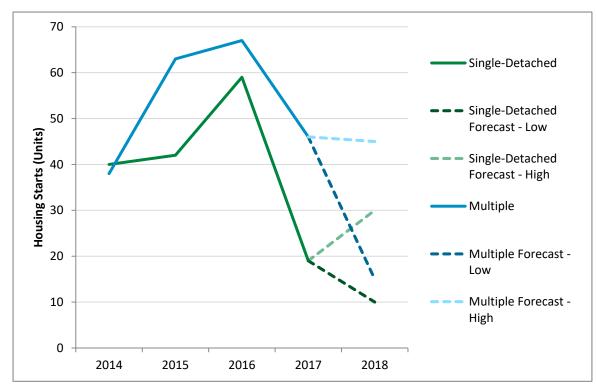


Figure 51: Housing Starts by Type, Yellowknife, 2014-2017 and 2018 Forecasting

4.8.8 **Housing Sales**

The sale of existing homes is often used to gauge the demand in the housing market and can indicate economic change. Figure 53 illustrates the sale prices for housing and Figure 52 shows the number of residential real estate transactions in Yellowknife between 2014 and 2018, as reported in the 2017 and 2018 CMHC Northern Housing Reports. Further confirmation is provided through real estate industry market analysis. Key observations include:

- Condo units and mobile home units have become more popular, which had resulted in a decline in the average sale price of residential units in Yellowknife up to 2016, although the number of sales increased in the same year;
- In 2017, average MLS sale prices increased (3.5%), \$408,290 up from \$395,500 in 2016, with the number of property transactions declining (-1%). This same trend continued in 2018, as the average MLS sale price increased (+5.3% to \$440,068), while the number of properties sold decreased further (-11.4%); and
- It is important to note that an increase in the use of non-traditional real estate listings, has led to changes within the real estate industry and tracking of MLS transactions may not provide complete market analysis. CMHC market forecasting also shows a declining number of residential transactions, since 2016 with an increase in average sale price due to an increase in high end home sales and lower sales in the modular and condominium markets.



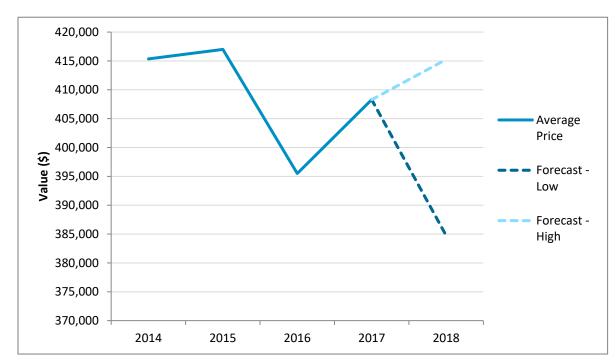


Figure 53: Average Sale Prices of Houses, Yellowknife, 2014-2017, and 2018 Forecast

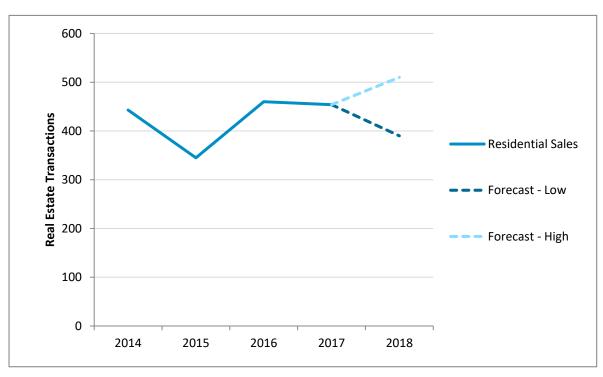


Figure 52: Residential Real Estate Transactions, Yellowknife, 2014-2017, and 2018 Forecast



Construction Activity and Building Permits 4.8.9

By looking at the value of approved building and development permits in the City, we are able to examine the level of investment into new construction and renovation in Yellowknife. Key observations include:

- Figure 54 demonstrates the total value of construction between 2009 and 2017. From this chart it appears as though the value remains stable over time, with exception to the years 2013 and 2016 where significant increases were noted; and
- Figure 55 further categorizes the construction value based on residential and non-residential development, demonstrating that there is more variability year-to-year in both categories. The data demonstrates a generally steady increase in the overall value of residential construction, with reductions in the years 2013/2014 and 2017. Non-residential development has experienced a more drastic ebb and flow, with major spikes in 2013 and 2016.

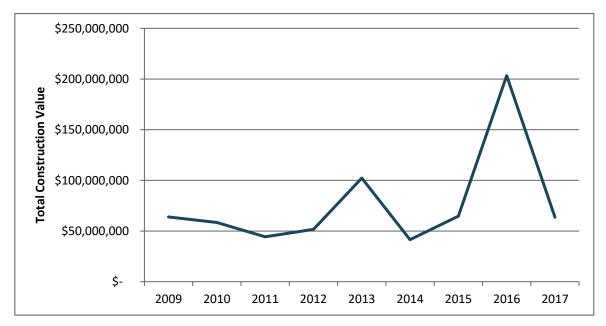


Figure 54: Total Construction Value by Year 2009-2017





Figure 55: Construction Value by Residential and Non-Residential Development, 2009-2017

- Figure 56 demonstrates that the number of building permits issued by the City each year decreased between 2009 and 2013, from 763 permits issued down to 423. The number then increased until 2015, when 499 building permits were issued; the number of building permits issued has since continued to decline.
- Figure 57 demonstrates the dissimilar trends for the number of building permits issued for residential and non-residential development. Residential building permits have declined in number since their peak at 536 permits in 2010. A short increase was felt between 2013 and 2015.
- Non-residential building permits decreased in number from 2009 until 2014, when there was a small increase of 7 permits, then continued to decrease until 2016 where the number of permits has increased from 79 in 2015 to 131 in 2017.
- The average value of building permits between 2009 and 2017 is demonstrated in Figure 58. The average value of residential building permits has increased from \$22,227 in 2009 to \$124,146 in 2017. The average value of non-residential building permits has increased from \$197,332 in 2009 to 216,261 in 2017, but has displayed significant variation over time, reaching a low of \$115,353 in 2011 and a high of \$1,551,847 in 2016.



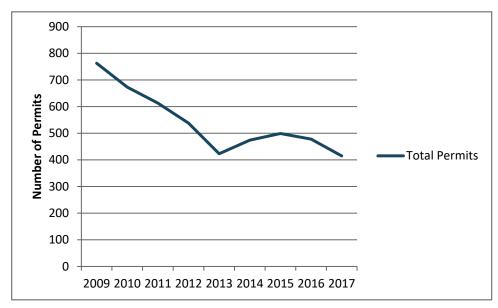


Figure 56: Total Number of Building Permits by Year, 2009-2017

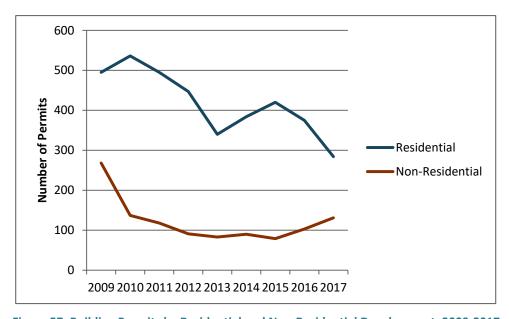


Figure 57: Building Permits by Residential and Non-Residential Development, 2009-2017



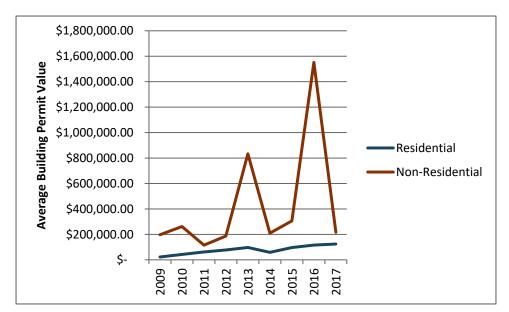


Figure 58: Average Value of Building Permits by Residential and Non-Residential, 2009-2017

The City also retains data in regards to development permits; however, detailed data has only been collected since 2014 with the transition to the online CityView application. Key observations include:

- Figure 59 demonstrates that the number of development permits issued each year increased between 2013 and 2015, before declining until 2017, which is in line with the building permit trends (Figure 56). Notably, by the third quarter of 2018 (last available data), 194 development permits were issued, which is a significant increase from the 123 development permits issued in 2017; and
- The increase in development permits issued in 2015 was due to an increase of permits issued for new residential properties (Figure 6060). In the same time period, the number of development permits issued for other purposes declined.



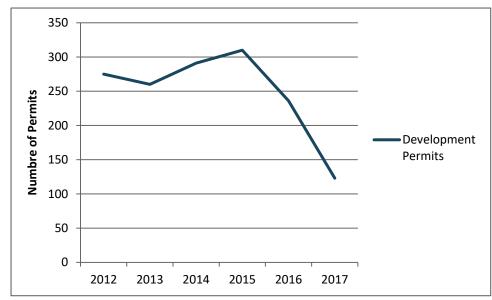


Figure 59: Total Number of Development Permits Issued by Year, 2012 - 2017

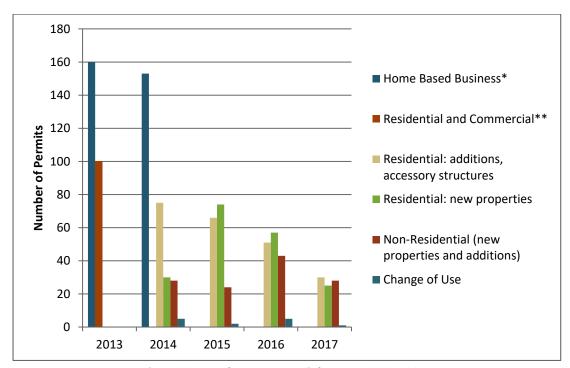


Figure 60: Development Permit by Type, 2013 - 2017



^{*} In 2017 the Homebased Business Development Permit process was amended to exclude home office uses from the Development Permit process.

^{**} Available data for 2013 had two categorizations: Home Based Business, and Residential and Commercial. Additional note: No categories were available for 2012 data, as such it is not included in the above graphic.

Municipal Tax Base and Fiscal Outlook

4.9

In 2017 76% of the City's operating revenue was raised through property taxation. Property taxation also raises a significant portion of the operating revenue for the Yellowknife School Districts. Municipal property taxes are used to provide a variety of services and programs, including: Community services; Economic development; Grants to community groups; Public works and transportation; Public safety; Planning and development; and, Support services. The allocation of each budgeted tax dollar in 2017 is illustrated in Figure 61.

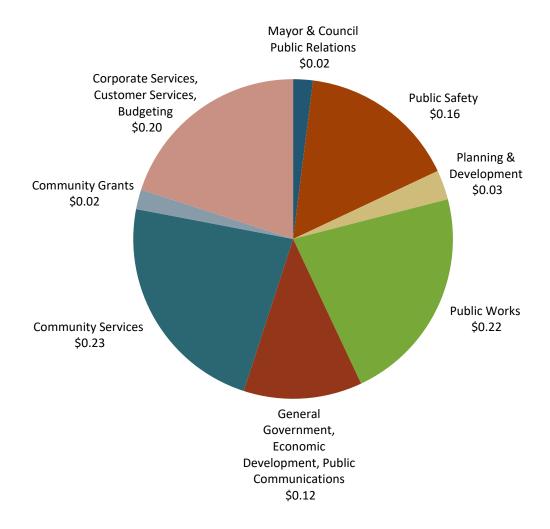


Figure 61: Allocation of Budgeted Tax, Yellowknife, 2017

Property taxes are determined by the property assessments and the municipal and education mill rates. The municipal mill rate is determined by dividing the total property tax revenue required to meet the City's annual operating budget by the City's total property assessment. The education mill rate is determined similarly and school taxes are collected by the City on behalf of the school Boards; however,



it does not control the school taxes. The assessed value of properties are valued as a "base year", which for Yellowknife is 2012.

Land Assessment Values reflect 100% of market values in Yellowknife for the 2012 base year. These values are determined by analyzing the average selling price of similar parcels of land in an area for the base year. Factors such as lot size, location and zoning are considered in the assessment value.

Building Assessment Values reflect 100% of typical depreciated replacement costs for the 2012 base year. These values are determined by applying the guidelines for a building assessment based on northern costs. Factors affecting building assessment values include size, type of structure, quality of materials and depreciation. Building assessment values include fixed structures (residences, garages, etc.), but not items such as home furnishings, fences, driveways or landscaping.

Figure 62 illustrates the assessed property values by their total land value, total improvement value and combined total from 2012 to 2018. Assessed values have generally increased at a steady rate this time period, with exception to a significant spike in 2014. From 2013 to 2014 the total assessed land value increased by over 57% and total improvements increased by 38%, leading to a combined increase in value of nearly 44%.

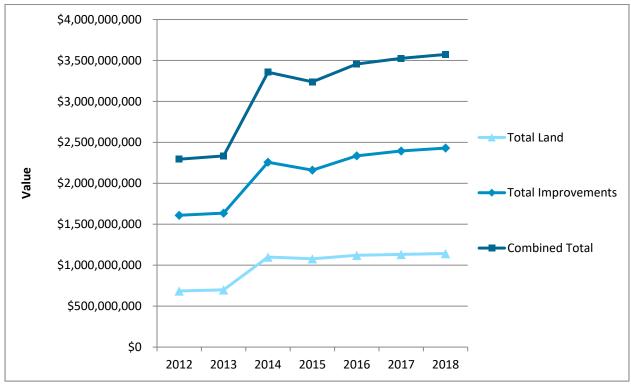


Figure 62: Assessed Values by Total Land, Total Improvements and Combined Total, Yellowknife, 2012-2018



- Figure 63 indicates that the increase in assessed value from 2013 to 2014 was attributed primarily to an increase in the total assessed value of residential properties. For property assessment taxation purposes, residential properties include single unit dwellings, condominiums, mobile units, duplexes and triplexes. The classification also includes vacant residential property and undeveloped land near a residential parcel. The total assessed value of residential properties in 2013 was \$894,462,220, increasing by over 55% to \$1,391,722,190 in 2014. The overall increase in total assessed value of residential properties from 2012 to 2018 was 79.3%, increasing from \$865,852,960 to \$1,552,851,310.
- The total assessed value of multi-residential properties increased by 40.5% in the period between 2012 and 2018, from \$272,669,330 to \$384,396,630. Multi residential properties include those that contain four or more dwelling units on a single parcel.
- The total assessed value of commercial or industrial properties increased by 36.9% in the period between 2012 and 2018, from \$590,224,870 to \$808,193,020. This class contains all parcels which are predominantly used for commercial and industrial purposes, such as the production, development, manufacture or provision of goods or services; this class also includes vacant land zoned for non-residential purposes, works and transmission lines.
- The total assessed value for mining and quarrying lands increased by 61.7% from 2012 to 2018, valued at \$10,390,160 in 2018, up from \$6,426,750 in 2012. This class is made up of parcels which are predominantly used for the extraction of sand, gravel, and ore; and facilities directly related to milling, smelting, refining, sorting and grading of precious metals, gems and minerals. See **Figure 64** for detail.



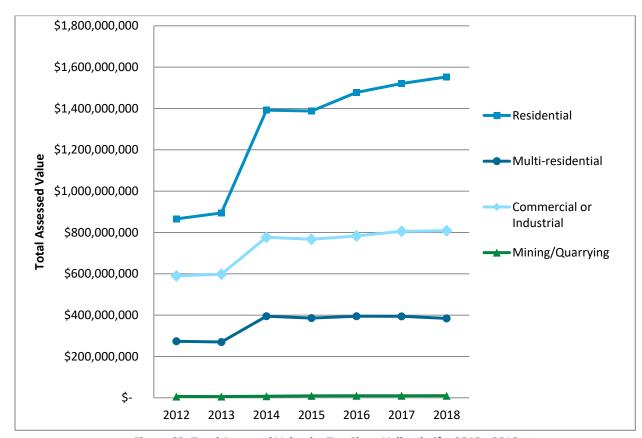


Figure 63: Total Assessed Value by Tax Class, Yellowknife, 2012 - 2018

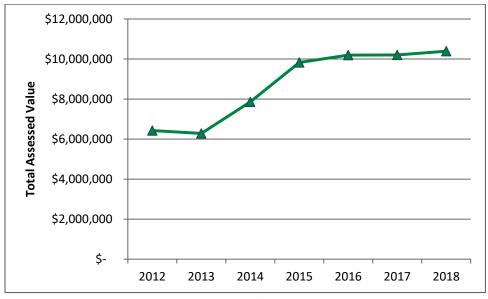


Figure 64: Total Assessed Value, Mining/Quarrying, Yellowknife, 2012 - 2018



Fiscal Outlook 4.9.1

While assessed values have continued to rise in the past 6 years of data, it is important to recognize that major declines were and will continue to be experienced due to the declining assessed values of the Giant Mine and Con Mine properties. Reaching peak levies of \$1,042,143 in 1991, the Giant Mine property is estimated for its post-closure and monitoring stage, to only generate \$8,300 in municipal taxes and \$4,000 in school district taxes. As there was no financial savings in municipal service delivery to this site, the City assumed a financial burden as part of this closure work. This major decline in tax revenue is likely to occur for the Con Mine site as well, and must be addressed through increasing mill rates amongst the remaining tax base. As addressing this shortfall through increasing mill rates amongst the existing tax base is likely to be insufficient and burdensome, additional development lands should be transferred to the City from the Government of the Northwest Territories. Such a land transfer will allow for City Administration to make up for these recent tax burdens through the development of land, land sales and increasing economic activity and assessed values.

The exclusion of Akaitcho lands, and potential airport industrial lands will also undermine the tax base of the City, as part of future industrial and commercial relocation and expansion occurs outside of the municipal tax area. While the current council has sought to reduce spending and increase reserves, future major projects relating to the submarine water intake pipe, and aquatic centre may place burdens upon the financial resources of the City, which may not be affordable due to declining tax assessments.

Climate Change 4.10

As considered in a variety of sections throughout this report, real and occurring impacts of climate change, including human-induced high carbon emissions are leading to changes in the world and particularly the northern regions within which Yellowknife is situated.

The Prairie Climate Centre, Climate Change Report for the City summarizes temperature and precipitation data from 1976 to 2005, and projects outward under three scenarios for 2051 to 2080. The results of these projections are included within the table below.

Table 2: Prairie Climate Centre -	Climate Change Estimates	for Yellowknife, 2051-2080

Change	1976-2005 Mean	2051-2080 High-Carbon Climate Change Projections		
		Low	Mean	High
Typical Hottest Temperature	28.7	29.0	32.2	36.4
Typical Coldest Temperature	-43.6	-45.8	-37.3	-33.5
Number of -30°C Days/Year	53	3	16	34
Number of below-zero days/year	227	168	192	216
Number of +25°C Days/Year	7	9	27	54



Change	1976-2005	2051-2080 High-Carbon Climate Change Projections		
	Mean	Low	Mean	High
Annual Precipitation (mm)	292	265	344	436
Frost-free season (days)	111	121	144	166

The projection data forecasts a wetter average climate, with warmer winters and fewer cold days. The high carbon climate scenario appears as illustrated in Figure 65. Dashed blue bars (precipitation) and the dashed yellow line (temperature) represent averages experienced from 1976-2005, while solid bars and lines represent the high projections for climate that Yellowknife may experience. A projected warmer and wetter future climate will require change within the City.

The City of Yellowknife, through its community energy planning initiatives, recognizes that it must act on Climate Change, seeking to reduce greenhouse gas emissions community wide by 30% in 2025. The City will act in its own operations, and attempt to influencing residents to reduce their emissions and reduce their reliance on non-renewable fuel sources. A significant proportion of these emissions relate to home heating, particularly due to the northern climate. The Governance and Priorities Committee in July 2019, recommended Council adopt By-law 5004, a by-law to amend Building By-law No. 4469, as amended, for the purpose of implementing energy efficient building standards that exceed the National Building Code.

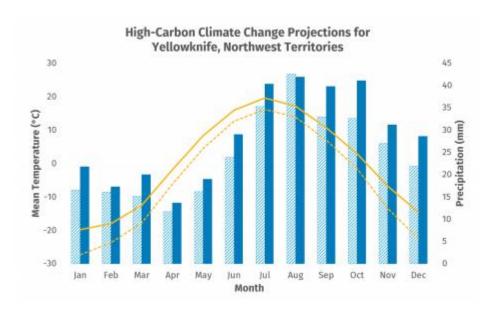


Figure 65: High-carbon climate change projections, Prairie Climate Centre Report, 2018



Physical Profile

Land Uses within Yellowknife **5.1**

5.0

The purpose of this section is to show the progression of land uses within the City. Key land use changes in recent years include in-fill, the transition of Kam Lake, development of the Engle Business District, and the development of Grace Lake. Both historically and currently, the development of the City is constrained by its topography – with rock outcroppings, lakes, muskeg, permafrost and now the presence of inactive mine sites. Additionally, the City was founded on lands known and used by Akaitcho Dene First Nation people, and some lands are now subject to the Akaitcho Interim Land Withdrawal (see section 5.13).

A population boom caused by a gold rush resulted in the early settlement area being incorporated as a village in 1938. Early development was focused on what is now known as Old Town and Latham Island. Development sat amongst the rocks and niches and reflected the City's origin as a mining town, with a bush plane supply post and the diversity of land uses reflective of the needs of residents. As the original town site, Old Town retains a mix of residential and commercial land uses.

When the population grew, development moved uphill to "New Town", which now functions as the City's downtown area. This area includes the central business district and contains a mix of commercial, institutional and residential uses. Large mining operations located North and South of the City posed development constraints that required residential development to move westward, resulting first in the development of the Frame Lake subdivision, which is a typical subdivision development with curvilinear street design, large lots, and the separation of non-residential land uses.

An airstrip was constructed in the mid-1940s, and the road connecting it to the settlement, now known as the Old Airport Road corridor, currently serves as the location for the City's big box stores (singlestorey, large floor plate retail). South of the primary settlement area is the Kam Lake Industrial area, which contains a mix of industrial, commercial and some residential units. Residential land uses border the industrial area from both the north (Frame Lake) and south (Grace Lake).

Through the 1980s and 1990s, Range Lake and Frame Lake South, located south and west of Old Airport Road, were developed. The Range Lake area contains a mix of residential dwelling types and smaller lot sizes than the Frame Lake area. Schools, trails and parks are located in all housing areas. The Franklin Avenue corridor has functioned as a location for significant public facility development such as recreational facilities and senior's housing. As the city continued to grow, development was directed towards Niven Lake due to constraints of topography, airports, and mine leases.

Over time, the way people live changes and that is reflected in the changing way land is used; as evidenced by the boom in condominium development in the City in the past 5 years. This is also



reflected in the interest in other small, affordable housing options, which has grown in Yellowknife and throughout North America of late. Small homes may serve to facilitate infill and reduce greenfield development. Although the City does not prescribe minimum dwelling sizes, which is a common restraint to the development of tiny homes, all lots zoned for single detached and duplex dwellings have a minimum lot size; this may make the construction of smaller dwellings financially infeasible. In August 2017, the Municipal Services Committee recommended that Council direct Administration to incorporate considerations for smaller housing forms as part of the Plan review.

There has also been a notably increasing interest in northern, primarily urban, agriculture. Presently, agricultural uses are not permitted anywhere in the General Plan. Community gardens were added as a permitted use in the Parks and Recreation zone in 2012, and greenhouses are permitted in the Business Industrial zone; however, there are no provisions for other urban agricultural uses.

Additionally, the changing economic climate has resulted in the closure of mines located within and near the City. Mines that are no longer operational pose development constraints, but also present opportunities for future development through remediation. For example, the Giant Mine Remediation Project, which is currently underway, is expected to take up to 10 years. The remediation is intended to leave the site that is usable for future uses, as determined by the community through consultation. The remediation project will also result in more workers in Yellowknife, creating a greater demand for services.

As the City has transitioned away from its foundation as a resource—based economy, there has been an increasing focus on tourism. Aviation traffic in Yellowknife has doubled since the late 1980's, largely due to increased tourism and business travel, and is expected to continue to grow (Yellowknife Airport Five-Year Business Plan 2018-2019 to 2022-2023). The improved access and affordability of northern tourism has helped to shape modern Yellowknife, with the increase of tourism-focused businesses. This represents an ongoing opportunity for the City to leverage its natural assets and facilitate greater tourism development for the benefit of residents and visitors alike.

In recent years there has also been a significant shift in political and social attitudes towards support for reconciliation with Canada's First Nations. This has also resulted in changes to the structure of the City, due to the interim land withdrawal, and in a greater understanding of the importance of building a stronger relationship with our neighbours.

Existing Area Development Plans

5.2

In the past, area-specific planning review for a variety of land uses (residential, mixed use, industrial, etc.) were referred to as development schemes. These location specific plans considered use and design characteristics for the plan areas, and established policies for such factors. In this way, City planning staff then had control over the development of each area. An image of these Area Development Plans is included in the **Appendix B** (Figure 5.2).



Capital Area Development Plan: Established through the Capital Area Development Scheme By-law and adopted in 1996, this policy was repealed in June of 2017, and replaced by the current Capital Area Development Plan (By-law No. 4940). Figure 5.2.0 (Appendix B) shows the boundary of the Capital Area Development Plan. The intent of the 1996 Development Scheme was retained in the new Plan and integrated with sustainable community growth principles adopted under the Smart Growth Plan. The purpose of the Plan is to provide guidelines for improving public spaces, preserving natural and cultural heritage and managing growth in the Capital Area, which consists of 434 hectares surrounding Frame Lake and Jackfish Lake. The majority of the area is intended for use as natural preservation area, and the Plan includes guiding principles and land use policies to guide development. Several specific areas are identified as Enhancement Sites and Development Areas and include:

- Gateways: Bristol Gateway functions as an entrance corridor to the Capital Site and the City, and consists of a commercial area and monument park. The Downtown gateway (Highway No. 4 between Niven Gate and the intersections of 49 Avenue and 48 Street) is intended to be enhanced with considerations for streetscaping and better pedestrian and cyclist connections).
- Bristol Pit, Frame Lake West Park, and McNiven Beach Playground: Intended for recreational land uses. Improvements to the Jackfish Lake Look-Out Point are contemplated to increase recreational and tourism opportunities. Improvements to trail connections throughout the area are also described.
- Somba K'E Civic Plaza: Improvements are envisioned to enhance year-round amenities and activities and may consider a formal boat launch.
- Ceremonial Circle: Design improvements are intended to increase public awareness and aesthetics and increase opportunities for year-round use of the space for cultural activities.

Block 501 Housing Development Scheme: The Block 501 Housing Development Scheme encompasses an area between Kam Lake Road and Kam Lake. The Development Scheme was originally adopted as Bylaw 4700 in 2012 to enable the development of low and medium density residences. The by-law was amended in 2013 and again in 2014, and to include a section designated as Parks and Recreation and the number of multi-family parcels was reduced from the original 4 parcels to 1 parcel. In June of 2019, an amendment was received to remove all multi-family parcels.

Enterprise Drive Extension Development Scheme: The Development Scheme, passed in 2012, provided an addition to the Kam Lake Industrial Park that extends to the Grace Lake North area, and enabled a range of commercial and light industrial uses and included provisions for accessory residential uses. All lots created through the subdivisions have been sold.

Grace Lake North: In 2012 Council Adopted Grace Lake Development Scheme By-law No. 4676. Land development and land sales for the Grace Lake North residential lots started in 2012. The By-law was amended in April of 2017 to remove a floating boardwalk and pathway from the middle of the subdivision area and include park nodes at the east end.



Grace Lake South: In November of 2015, Council adopted the Grace Lake South Area Development Plan By-law No. 4867 for an area along the southern shore of Grace Lake. As of June 2018, 18 lots developed as part of Phase 1 are available for purchase, 9 have been sold, and 2 are not available. Land uses are limited to detached dwellings and the lands are zoned Waterside Residential, however the residential lots do not have direct lake access. Proposed trails will connect to the existing trail network and a golf course is contemplated for the lands adjacent to the residential lots. The development of Phases 2 and 3 is to be scheduled subject to future development needs.

Hordal Bagon Area: Council adopted By-Law No. 4894 in March 2016 to establish an area development plan for the Hordal Bagon Area, located West of Kam Lake. The area defined in the plan is approximately 2.18 hectares in area and was created to accommodate single unit development, with the possibility of accessory residential uses. 26 lots of varying size have been zoned R5 – Residential – Manufactured Dwelling; as of June 1018, 15 lots have been sold and 11 are available for purchase.

Niven Lake Development Scheme: The Niven Lake subdivision wraps around Niven Lake just north of Downtown. The Niven Lake Development Scheme originally came into effect through By-law No. 4339, in 2004, and was amended five times and repealed in 2007 by By-law No. 4437. The area was developed by the City in several phases as a primarily residential community. The Niven Lake area consists primarily of single-unit dwellings, with some detached, duplex, multi-attached (townhomes) and multi-unit (apartment) dwellings. The Niven Lake Development Scheme was designed to accommodate future transit service, and to link into the city's established trail system. An urban/nature park is planned at the northeast edge of the Development Scheme, as recommended in the City's Integrated Parks, Trails and Recreation Study.

The most recent phase of development in Niven Lake is Phase VII Stage II comprises 3 cul-de-sacs (Findlay Pt., McMahon Crt., and Lyons Pt.) and lots along Moyle Drive. These lots are intended for singledetached homes and duplexes. As of June 2018, 31 lots have been sold and 6 lots remain for sale.

Engle Business District Phase 2 Area Development Plan: Adopted in 2007, the Yellowknife Airport West Industrial Development Scheme identified an area for general industrial land uses, which later became known as the Engle Business District. Located southwest of the Airport, with convenient highway access to the Airport and the Kam Lake Industrial Park, the Engle Business District area accommodates general industrial and business industrial uses. Phase 1 saw the development of 36 lots, all of which are sold. In November of 2016, City Council enabled the disposal and lease of two parcels (6.4 hectares total) of industrial lands to be added to the Engle Business District for general and business industrial use, which was known as the Homes North Engle Business District Area Development Plan. This development scheme was repealed with the adoption of the Engle Business District Phase 2 Area Development Plan in April of 2017, and amended again in February of 2018. Development of Phase 2 began in 2017 on a 65 hectare portion of the Development Area. Scheduling for further construction phases will be subject to future land development needs. The intention of the development area is to allow for industrial and



related commercial land uses. The 2018 amendment increased the "2017 Construction Extent" originally defined in the April 2017 by-law, and added a "Future Kennel Zone", which is intended to be a 5-10 lot subdivision intended for dog teams and kennels. Phase 2 will see the creation of 40 saleable lots.

Residential Areas 5.3

Distinct residential areas are found throughout the City of Yellowknife, defined by the people, landscape, road networks, and history of development. While each are known and recognizable, there is often not distinct boundaries to each neighbourhood. Each area will continue to change and evolve as the broader city changes in future decades. Figure 5.3 has been included within Appendix B and which details the extent of these residential neighbourhoods within the City.

Downtown: Most of Yellowknife's residential areas are located outside of the Downtown. The City has implemented a residential intensification project to increase the residential development in the Downtown by lowering taxes paid by developers.

Old Town: Development in Old Town originated on the original footpath network and today contains a mix of residential buildings of various generations and scales alongside commercial buildings. Commercial sites in this area have docking and mooring activity for floatplanes and fishing boats, as well as houseboats and recreational boats.

Latham Island: Located adjacent to Great Slave Lake, Latham Island consists of a variety of housing forms. The N'dilo First Nations community (see section 5.10) is located on the northern tip of Latham Island, and is subject to the Akaitcho Interim Land Withdrawal (see section 5.13).

School Draw: Located east of Downtown and physically limited by rock outcrops, water and downtown, it is a somewhat contained residential area. The City has identified this area as a development opportunity for single or multi-unit dwellings as the site is conveniently located in walking distance to Downtown and has ready-access to infrastructure services.

The Northlands Trailer Park: To accommodate mobile homes in the City, the trailer park area was created south of Frame Lake and consists of small lots which were recently serviced.

Frame Lake South: This residential area is made up of a variety of housing types including row houses, duplexes and single-detached homes, and apartments. The development is located in close proximity to schools and commercial facilities, parks, and recreational areas. The airport limits westward expansion.

Range Lake North: This area is comprised almost exclusively of single-detached housing, surrounded by a recreational area with a trail network and large park. Further development is limited by the airport.



Annex and Forrest Park: These are mature residential areas containing a variety of housing types, alongside schools and recreation areas.

The Twin Pine Hill: This area was developed as a multi-family residential area with the recent construction of 21 low-rise multi-unit buildings, totalling 126 units. The area had previously been identified as a short-term development priority in the Smart Growth Redevelopment Plan, with a goal of adding 75 units to the area. The development required a rezoning, which was approved by Council in 2015. The surrounding undeveloped land is zoned to permit nature preservation, and the development of major institutional services.

Niven Lake: The Niven Lake area consists primarily of residential land uses. The most recent development, Phase 7, saw the addition of 31 lots to Stirling Court and Moyle Drive, all of which are sold.

Waterside Residential: In 2012 the Zoning By-law was amended (No. 4677) to accommodate low density residential dwellings that have immediate access to outdoor and water recreation, designated as the Waterside Residential – Low Density (R0) Zone. Waterside Residential lots are still required to abide by minimum waterfront setbacks.

Kam Lake: This area is a mix of residential and commercial and industrial uses, developing over time from an originally industrial area at the edge of the City. This mixed-use neighbourhood is identified in Section 5.4 below.

Non-serviced residential areas: Old Town, Latham Island, Ndilo, Grace Lake and the Con and Rycon Trailer Park receive trucked water delivery and sewage pump-out. The trucked water and sewage in these residential areas serves approximately 680 residents. A water supply line is provided north of School Draw Avenue, in Old Town and on Latham Island. The water supply line is only operational from May to September. Trucked water is used outside of these months in this area.

Mixed Use 5.4

Kam Lake consists of a mix of land uses; light industrial uses are generally found north of Kam Lake Road and heavier industrial uses are located south of the road. Commercial and residential uses are also present in the area, which has resulted in land use conflicts. The new Engle Business District is intended to remove some heavy industrial uses from areas that could result in land use conflicts.

In 2012, By-law No. 4674 amended the Zoning By-law to include the Kam Lake Light Industrial/Commercial Mix designation (KL). The designation provides an area for commercial, light industrial and compatible uses, with provisions for accessory residential use. The area that was designated to the new zone during the amendment previously fell under the Growth Management, and Industrial designations. Lands zoned KL are located in the southernmost portion of Kam Lake, adjacent



to the Grace Lake North Development. These lands formed the Enterprise Drive Extension Development Scheme area.

Several dog kennels are located in Kam Lake, which have contributed to land use conflicts as residential uses encroach nearer. Kennel uses have been removed as a conditionally permitted use from I, LI and KL zones, however existing kennels remain as legal non-conforming uses. The City has previously considered the relocation of dog kennels to an industrially-zoned, 5-10 lot subdivision primarily intended for dog teams and kennels as part of the Engle Business District Phase 2 development. The intention was to locate future kennels somewhere somewhat isolated from other land uses to avoid conflicts associated with noise, odors and safety concerns. Additional considerations included well-drained ground, shelter from prevailing north-east winter winds, and direct access to the summer and winter trail networks.

However, the Engle Business District will not support caretaker suites due to the proximity of existing (fuel) tank farms and the potential for additional bulk fuel storage under the General Industrial zoning in the Engle Business District. As such, this location will not serve the reported needs of the industry. The Yellowknife Dog Trotters Association (YKDTA) has participated in consultation throughout the Community Plan exercise and previous engagement meetings. Throughout this engagement, the YKDTA has identified that their current location is preferred, providing access to trail networks, proximity to existing kennel and support uses, while allowing caretaker accommodation and that a relocation to Engle is not feasible for these reasons. At the August 26, 2019 Council meeting, Council passed a motion to sell YKDTA the parcel of land they currently lease.

Commercial Areas 5.5

Commercial development outside of the Downtown is primarily concentrated along Old Airport Road in the form of large, single-storey, retail establishments. The intersection of Old Airport Road and Range Lake Road is a significant node of commercial development. Strip commercial and large retail anchors such as Wal-Mart, Canadian Tire and an Independent grocery store characterize the area.

The Old Town has a mix of small commercial establishments. Some of these businesses primarily serve tourism traffic, with restaurants, accommodation and boutique type retail. A number of service-type businesses form part of the Old Town mixed-use, including building supply, camp re-supply and other services. Air and water charter companies that operate passenger and freight traffic, occupy property along the shoreline.

There are also a number of retail and service businesses in the Kam Lake Industrial Area, which are mixed with other industrial uses and residential land uses. The new Engle Business District and Enterprise Drive Extension have provisions for commercial land uses.



Tourism-related development is primarily located in Downtown and Old Town, and consists of visitors' centres, travel agencies, tour operators and hotels. Tour operators associated with dog sledding are also located in Kam Lake; see previous section (5.4 Mixed Use).

Industrial Areas 5.6

Industrial land uses have been primarily located in two areas: adjacent to the airport and in the mixed use area of Kam Lake. Industrial uses that are directly associated with the airport are generally located at the intersection of Highway 3 and Old Airport Road. The Kam Lake Industrial Area, located in the south end of the City, contains both light and heavy industrial uses and has been subject to land use conflicts due to the proximity to residential areas. The Kam Lake area is transitioning out of industrial uses and is now mixed use (commercial and residential).

To help address the short supply of available industrial lands, the Engle Business District was developed, which permits industrial uses, and is located at a greater distance from residential areas and in close proximity to trucking routes. There are two phases to the Engle Business District, Phase 1 which was completed and fully developed by 2016, and Phase 2, which has now been partially built out and purchased. Additional lands may be made available as demand rises along the Deh Cho Boulevard area, serving industrial and commercial needs for the City of Yellowknife's future.

5.7 Mining Activity

The City of Yellowknife is located within a geologically rich area, and has further developed due to mining activity within the City and region. Figure 5.7: Mineral Tenure (Appendix B) provides an image of current subsurface Mineral Claims and Mineral Leases which occur within the municipal boundary. Mineral Claims are staked lands which require annual geoscience reporting and demonstration of work (\$10/ha for first 2 years, and \$5/ha for each subsequent year) and if valid can be held for up to 10 years. Once \$25/ha in work has been completed an application for 'taking a claim to lease' may occur, with leases valid for 21 years with unlimited renewals. Once a claim becomes a mineral lease, there is no longer any annual geoscience reporting requirement, or work requirements, however fees are imposed of \$2.50/ha/year. These land tenure rights are for subsurface areas, with no guarantee of surface access, and while not directly limiting surface land uses, their current or potential future use may impact upon other land uses in the City.

Downtown Designation 5.8

Downtown Yellowknife is the most urban area in the NWT. Placed on a grid system, the area consists of a mix of commercial retail, office and institutional land uses alongside low and high density residential uses. Despite being a focal point for the City, the Smart Growth Plan, released in 2010, outlined several obstacles facing the Downtown area, including the low concentration of residences, the loss of commercial services to non-downtown areas, and perceived safety issues, among others. The Plan outlined numerous recommended actions, which included the redevelopment and revitalization of the



Downtown core by encouraging reinvestment, residential intensification and mixed-use development. Subsequently, a variety of downtown revitalization, business incentive, and tourism marketing studies have been undertaken focussing on improving the retail and business environment within the downtown core. The results of this work corroborate past studies which encouraged additional residential development and work with land owners toward creating retail spaces that meet the needs of local business:

- 50th Street/50th Avenue Revitalization (Aug. 2015)
- Business Incentive Strategy and Business Incubation Strategy Framework (Sept. 2015)
- Destination Marketing Strategy (Apr. 2016)
- Retail Revitalization (2019 ongoing)

Development needs in the Downtown have shifted over the years, and in 2011, an amendment to the Zoning By-Law created the Downtown Zone, which defines the downtown area as the principle office, commercial and entertainment district in the City. The area supports medium and higher density residential uses and all development in the Downtown zone is subject to design regulations that intend to ensure buildings are interesting, appealing and that the street environment is oriented towards pedestrians. The design regulations include consideration for amenity space, massing, building articulation, facades and materials, signage, wind protection, sun and penetration.

As the City continues to evolve, it will be important to ensure that development needs Downtown continue to be met to ensure that changing socioeconomic conditions, such as the increased prevalence of the tourism industry, are supported.

Open Space, Parks and Trails *5.9*

Natural areas contribute to creating a sense of place and improved quality of life, they perform valuable ecological functions, they serve as important habitat, and they contribute to economic sustainability. Figure 5.9.1 and 5.9.2, Appendix B illustrates the parks and connecting trails which occur throughout the City. Important open spaces also occur throughout the City, including Tin Can Hill, Capital Area lands and parcels surrounding Range Lake and Grace Lake.

5.9.1 **Open Space**

The City is surrounded by public wilderness lands and the landscape of steep rock, permafrost, lakes and marshes contribute to land being difficult to develop and consequently contributes to the retention of open space within the City (see Figure 5.9.1, Appendix B).

In 2005, an Ecological Resources Inventory (ERI) was produced for the City, which identified 40 sites that are considered urban natural areas, distinguishing them from natural areas that are not yet integrated into the urban areas of the city. The 2010 Smart Growth Plan Natural Area Preservation Strategy built off this work, providing guidelines for delineating the sites, and adding or editing others. The study divided the land within the municipal boundary into development zones and determined that 69% of the City



consisted of non-urbanized areas that are largely in a natural state. 1,164 hectares of natural area sites were identified in the report. At the time the study was completed, this amounted to approximately 61 hectares of open space per 1,000 people.

The study suggested policy directions and guiding principles to serve as a foundation for future decisionmaking in regards to the on-going protection of natural areas in the City and what to protect; a component of this included providing recommendations for several sites that should be subject to a high level of protection from development. Sites recommended for a high level of protection are listed in **Table 3**; these sites meet specific conditions warranting extra protection.

Table 3: Sites Recommended for a High Level of Protection

Lakes, wetlands or shorelines: Willow Flats Shoreline Peace River Flats Shoreline School Draw Shoreline Latham Island East Shoreline Back Bay Shoreline Joliffe Island Shoreline and Dog Islands Rat Lake Tin Can Hill Shoreline	Site is needed to meet an area target: Gitzel Outcrop Kam Lake Road / Old Airport Road Niven Lake North Square Con Road West Con Road East (Diamond Ridge) Toboggan Hill Combination of conditions:
Mosher Island Shoreline Yellowknife Bay and Islands	Yellowknife Ski Club Niven Lake
Range Lake	Wivell Lake
Steep slopes: Niven Lake East (Fritz Theil Rock) Bush Pilot Monument McAvoy Rock Ski Club/ Jackfish Ravine	Within environmental setback: Balsillie Court and east of airport

Sites recommended for partial protection are also identified in the full report (City of Yellowknife, 2005).



Parks and Trails

5.9.2

The City maintains a number of local parks that consist of neighbourhood parks with play equipment, recreation facilities, toboggan hills and outdoor ice rinks, tennis courts, boat docks and outdoor spaces associated with city facilities (see Figure 5.9.2, Appendix B). Table 4 provides a list of City parks.

Table 4: City Parks

Bush Pilots Memorial Park	Fritz Theil Park
Rotary Centennial Waterfront Park	Somba K'e Park
Mitchell Drive Park	Olexin Park
McMeekan Causeway	Forrest Drive Park
Latham Island Park	Knutson Court
Pilot's Monument	Horton Crescent Park
Raccine Park	Jeske Crescent Park
Otto Drive Park	Parker Recreation Field
Watt Drive Park	Bristol Monument Park
Hank Koenen Park	Yvonne Quick Heritage Wharf
Grace Lake Playground	Con Playground
Orser Park	Josephine Walcer Park

Other recreational lands in the City include tracts of land that are leased from the City by the Yellowknife Ski Club, the Yellowknife Golf Club and the Yellowknife Shooting Club. There are also two Territorial parks in the City; the Fred Henne Territorial Park, which is situated between Long Lake and Highway No. 3, and the Yellowknife River Territorial Park Day Use Area, located at the Yellowknife River Bridge along Ingraham Trail. Fred Henne provides camping and day use facilities, and the riverside park provides day use facilities.

Yellowknife also maintains an expansive trail network that is slated for future expansion; see section 5.14.10 for more information.

Waterfront Areas 5.10

A Waterfront Management Plan was adopted in 2001 to plan for future development and redevelopment of waterfront lands along Great Slave Lake that lie within the municipal boundaries. The objectives of the plan included ensuring access to the waterfront in appropriate locations; establishing land use and development controls along the shoreline of Great Slave Lake; and identifying areas that need to be protected from development.

During the 2011 General Plan update, a Harbour Plan was being developed to repeal and replace the Waterfront Plan. The Harbour Plan Stage 1 - Background Report & Implementation Strategy: Vision and



Frameworks is structured into six guiding frameworks and an implementation strategy providing 43 recommendations that cover Natural Heritage, Parks and Open Space, Trails, Arts, Heritage, Tourism and Culture, Harbour Uses, Neighbourhoods and Districts, and Implementation. Implementation of the Harbour Plan is anticipated to occur over an extended period of time (i.e. 20 years). Five priority tasks were identified in the report for short term implementation and were adopted, as amended below, on March 26th and April 2nd, 2012:

- 1. Purchase the Giant Mine Marina Site concurrently with exploring Mosher Island as an alternative marina site;
- 2. Establish a Memorandum of Understanding seeking jurisdiction over the Yellowknife harbor;
- 3. Pursue a float plane/small boat marina along currently existing public land on Back Bay at the southern end of Latham Island, pending the following:
 - a. Further discussion with the NWT Floatplane Association and adjacent neighbours regarding design and operations; and
 - b. Final approval of Council.
- 4. Seek municipal tenure to the Department of Fisheries and Oceans property (the Government Dock; Lot 10 Block A Plan 3801) and clean it up; and
- 5. Maintain and upgrade the existing parks with priority given to Pilot's Monument, Wiley Road parcel (Lot 5 Block D Plan 70), Otto Drive Park (Back Bay), and the Yellowknife Rotary Waterfront Park.

Ndilo Designated Area *5.11*

The community of Ndilo is located at the northern end of Latham Island and is a Yellowknive's Dene First Nations (YKDFN) settlement. The City recognizes YKDFN authority over the Ndilo community. Land uses and development proposed on Ndilo designated lands are subject to approval of the First Nation. City Council or the Development Officer may provide input regarding any proposed development.

Lands comprising Ndilo are described as Lot 500 within municipal parcel layers and currently occur within the City of Yellowknife Municipal Boundary. The City recognizes that through the Akaitcho Treaty Negotiation and Final Agreement, lands may be withdrawn from the municipal boundary, including Lot 500 and may become YKDFN managed lands.

5.12 **Growth Reserve**

The previous General Plans have identified land intended to accommodate community growth beyond a 10-year horizon as Growth Reserve. Lands under the Growth Reserve designation are included based on growth projections but are not required for the immediate life of the Plan. The Plan generally restricts development in these areas to not impede future development opportunities, and any future development of the lands are subject to further study. Growth Reserve lands are zoned Growth Management (GM) in the Zoning By-law.



The 2011 plan identified three key sites, one of which has been rezoned pursuant to By-law No. 4810. The two remaining growth reserve areas are:

- Tin Can Hill 56 hectares of land located south of School Draw Avenue; and
- Con Mine Infill 25 hectares of land located south of Forrest Drive and Taylor Road.

Two amendments to the Growth Reserve have been made since the adoption of the 2011 Plan in order to permit development. In September 2014 By-law No. 4810 amended the Plan to change the land use designation of an area known as Bristol Pit from "Growth Reserve" to "Mixed Use". In November 2015, By-law No. 4868 amended the Plan to redesignate lands south of Grace Lake (Phases 1-3) from "Growth Reserve" to "Waterside Residential" and "Natural Areas".

Akaitcho Interim Land Withdrawal 5.13

Prior to the early settlement of Yellowknife as a location for gold prospecting camps, the lands in and around Yellowknife were known and used by the Akaitcho Dene First Nation people. First Nation peoples across Canada have been re-establishing links to ancestral territories that have cultural, resource, and spiritual significance to their people. As such, the First Nation has entered into negotiations with the Government of the Northwest Territories and the Government of Canada, resulting in the interim land withdrawal of approximately 1,034 hectares of land, some of which lies within municipal boundaries. An interim land withdrawal is a way to prevent the creation of new interests on lands while negotiations for land selection proceed.

The City of Yellowknife is supportive of the fair, equitable, and timely settlement of the claims of Aboriginal Peoples and is committed to building a strong and cooperative working relationship with all Aboriginal Peoples, based on a mutual understanding of each other's values and traditions.

The close proximity of lands included in the interim land withdrawal indicates the potential for the City to be involved in agreements for the service and infrastructure provision to residents and property. Additionally, there are practical considerations of having to cross through First Nations land to access City assets that may have implications for the Community Plan. For further review please consider the current spatial details of the Interim Land Withdrawal as provided within Figure 5.13, Appendix B.

Further, as noted above and in Section 8.1, the community boundary is currently being revised with YKDFN Council Resolution 2019-06-19-002 and City of Yellowknife Council Motion 0177-19 directing City Administration to jointly seek a revised boundary between the communities, which includes some of the Interim Land Withdrawal areas.



Transportation Network

5.14.1 **Major construction Activities**

The Highway No. 4 realignment opened on January 31, 2014, connected to Highway No. 3 near the entrance of the Fred Henne Territorial Park. The realignment was developed to bypass the Giant Mine area, and the underground arsenic trioxide storage chambers. Further improvements have been undertaken since 2015 on Highway No. 4 from Km 40 to 55 including resurfacing, chip sealing, and improving drainage, valued at \$8 million.

Highway No. 3 connects Yellowknife to the territory's Highway No. 1, and to the rest of Canada's road network. Reconstruction work to strengthen and improve drainage along over 100 km has been ongoing since 2015, with anticipated completion in 2019.

The Dettah access road which provides all-season access to the YKDFN community was reconstructed and chipsealed in 2017. The Dettah Ice Road, continues to be improved each year, with additional widening of this seasonal route, and in 2019 a tourism pull-off added for improved vehicle and pedestrian safety.

Parking 5.14.2

5.14

Review of downtown parking circumstances and demand have been undertaken by consultants in previous downtown economic and parking studies, as residents and businesses have previously cited parking limitations as a reason for the declining downtown core. This background report will not revisit the results of those historical reports, however acknowledge that a reported 40% of serviced development land within the downtown area is comprised of surface level parking. These amounts of parking lands have increased in recent years, even within disincentive policies which no longer support the conversion of structures to a parking use.

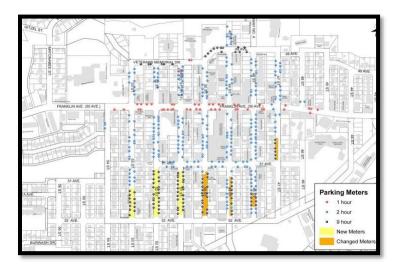


Figure 66: Parking Meters in the City of Yellowknife



The City offers 1 hour, 2 hour, and 9 hour parking meters. Franklin Ave. is equipped with 65 1 hour meters; streets adjacent to Franklin Ave. (47 St. to 53 St., and 51 Ave.) are equipped with a total of 486 2 hour meters; with 272 9 hour meters located the furthest from the downtown core, along Veterans Memorial Dr., and 47 St. to 53 St. between 51 Ave. and 52 Ave. Parking outside of these areas is free (7451 non-metered spots), with only policies regarding street maintenance, and traffic flow requiring vehicle relocation.

The City's free mobile app, Pingstreet, was updated in January 2018 to allow for parking payment through the app, in collaboration with Mackay Pay. Downtown parking meters were upgraded to accommodate this new mobile payment system beginning January 2, 2018, with all meters upgraded as of March 2018. Monthly and annual parking passes for 9 hour meters are available for purchase from the City.

To encourage downtown commuters to leverage 9-hour parking meters further from the downtown core, the City reduced the hourly rate of these meters to \$0.75 per hour in 2015. The 1 hour and 2 hour meters on and adjacent to Franklin Ave. have an hourly rate of \$1.25 per hour. Proposed changes to these rates have been approved by Council in April 2019, with changes taking effect on July 1st. Changes are expected to raise fees from \$1.25 per hour to \$2.00 for 1 and 2 hour meters, with no changes planned for the 9 hour meters.

5.14.3 **Existing Road Layout**

Primary arterial roads are those which service higher volume, medium to high speed traffic flows throughout the City: Highway No. 3, Highway No. 4, Old Airport Road, Kam Lake Road, and Franklin Avenue. Collector roads include Forrest Drive, Finlayson Dr., Borden Dr., and School Draw Ave.; these roads provide moderate traffic capacity and connect arterial roads to local roads, the third level of road designation. Figure 5.14.3 – Road Classifications within Appendix B shows the City of Yellowknife road classifications, which are described in detail below:

- 56.6 km Arterial; with a further 0.7 km divided;
- 56.3 km Collector; and
- 70.3 km Local.

There are a total of 183.9 km of roads within the City Boundary, with some maintained privately and others by the Territorial Government. However, the vast majority of roads are maintained by the City of Yellowknife. Of the above noted road types, these roads are surfaced in the following ways:

- Arterial Roads: 46 km paved, 11 km chip sealed;
- Collector Roads: 35 km paved, 20.6 km gravelled, 0.7 km chip sealed; and
- Local Roads: 50.7 km paved, 18.5 km gravelled, 1.1 km chip sealed.



Continuous updating to this road network occurs through the City's Annual Capital Projects/Paving Projects. This annual program attempts to fix the existing system and expand the road network to better service resident and business needs.

Winter Access Roads 5.14.4

The Dettah Ice Road is 6.2 km long, and connects the City to the community of Dettah. The ice road connects to School Draw Ave. in Yellowknife, and is historically open for four months of the year from December to April, however these operating months are weather dependent, and are projected to become reduced due to warming associated with climate change.

The Tibbett-Conwoyto Ice Road connects Yellowknife to northern diamond mining operations. The road which is 600 km in length, connects to the territory's Highway No. 4 (Ingraham Trail), and is expected to allow the transport of over 10,000 truckloads of goods to the mines in 2018. In 2016, the road experienced a historic low in operating days (51 day operating period) due to elevated winter temperatures 4°C above normal (Mesher (2008) Ice Road Assessment, Modeling and Management. EBA Engineering Consultants).

The Prairie Climate Centre Climate Change Report for the City includes a summary of temperature data from 1976 to 2005, and temperature projections for 2051 to 2080, summarized in Table 5. With reductions in the number of days below-zero and of days below -30°C, the time frame to form the minimum required 6 inches of ice for vehicle travel is reduced, as is the operable time frame.

Table 5: Change and Predicted Change in Number of Days with Temperatures of -30

Change	1976 – 2005 Data Mean	2051 – 2080 Projection Mean	Percent Change
Number of -30°C days per year	51	14	-73%
Number of below-zero days per year	227	198	-13%
Typical coldest winter day	-43.6°C	-37.3°C	-14%

5.14.5 **Bike Lanes**

In 2013 the City developed a 5-Year Bike Lane Development Schedule, identifying roadway and greenway adjustments to improve cycling around city streets. This Schedule resulted in the following completed and proposed actions:

- 2014 Roadway reconstruction along 52rd Avenue from 56th Street to 48th St., and along 50th St. from 52nd Ave. to 51st Ave.
- 2015 Roadway reconstruction along 52nd St. from 52nd Ave. to 51st Ave.
- 2017 Greenway trail (east side) along Kam Lake Road from Curry Drive to Old Airport Rd.



- 2017/2018 Roadway reconstruction along Franklin Ave. (50th Ave.) from Old Airport Rd. to Forrest Dr.
- 2018 Roadway reconstruction along 47th St. from 52nd Ave. to Veterans Memorial Dr. (49th Ave.), and development of Greenway Trail and highway shoulder along Highway No. 4 from Veterans Memorial Dr. to Highway No. 3, and continuing along Highway No. 3 to Old Airport Rd.
- 2019 Roadway reconstruction along School Draw Ave. from 49th St. to 4301 School Draw Ave.

The completion of all components of this proposed bike lane plan has not occurred to date, and relies on the completion of associated roadwork. The City is currently in the process of developing roadway standards which will establish firm requirements for future road corridors. Standards will require a complete streets approach to development and road redevelopment, incorporating additional transportation options (walking, biking) within transportation corridor development. Further, the recent Trail Enhancement and Connectivity Strategy prepared for the City of Yellowknife received public input regarding how to expand the existing trail and bike lane network. Recommendations encouraged improving existing experiences and addressing network gaps which were prioritized for City Administration's action in 2019.

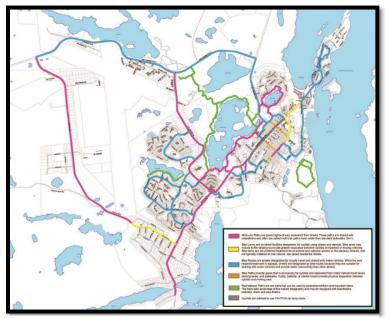


Figure 67: Yellowknife Active Transportation Routes, 2017

Other existing bike lanes include:

- Franklin Avenue from McDonald Dr./Wiley Rd. in Old Town to 45th St.;
- Franklin Avenue from McNiven Beach Park to Coronation Drive;
- Deh Cho Boulevard from Kam Lake Road to Utsingi Drive; and
- Along Old Airport Rd., from the Co-op corner (324 Old Airport Rd.) to Bristol Avenue.



The City of Yellowknife currently reports comparatively high rates of active transportation (approx. 25%), however only 2-3% of that is comprised of individuals biking. Increasingly, cycling is changing within the City, with interest in fat-biking and a continued interest in the development of a mountain biking facility at Bristol Pit. Improving cycling accessibility and safety in the City may reduce the number of cars used for transportation. This may reduce the regular wear of roadway surfaces, reduce roadway congestion, and extend the life of paved surfaces.

5.14.6 Truck Route (Engle Business District Access Road)

The Highway Traffic By-law No. 4063 as amended states that large trucks used for commercial or public service with a weight exceeding 4,500 kg (identified as "NSC vehicle" in the bylaw), are only permitted on the following roadway sections:

- Old Airport Road from MacKenzie Highway to Franklin Avenue;
- Kam Lake Road:
- Franklin Avenue from Old Airport Road to 48th Street;
- 48th Street from Franklin Avenue to 49th Avenue:
- Forrest Drive from Franklin Avenue to Con Road; and
- Con Road from Forrest Drive to Yellowknife Bay.

Departures from the truck route are permitted when dealing with customers, businesses, and vehicle repairs, or with permission from the City. These departures must follow the most direct route of travel.

5.14.7 **Air Transportation**

The Yellowknife Airport (YZF) is identified as one of 26 airports in Canada included in the National Airports System, which defines strategic and essential air transportation infrastructure assets. The airport has two 45 m wide paved runways of 1,525 m and 2,290 m in length. Potential runways extensions to increase runway length to 3,050 m and 3,500 m respectively have been proposed, however no significant works have been pursued. Expansions to the airports are impacted by the limited availability of surrounding land and necessary setbacks from other infrastructure. Environment and Climate Change Canada recommends a minimum 3.2 km setback from landfills with bird control measures, or 8 km setback from uncontrolled landfills. An alternative detailed in Guidelines for the Planning, Design, Operations and Maintenance of Modified Solid Waste Sites in the Northwest Territories by Kent, Marshall, and Hawke (2003) establishes a minimum setback of 3 km from landfills. The 2017-2018 to 2021-2022 Yellowknife Airport Five Year Business Plan indicates that a strength of the City's airport is its space capacity to accommodate these runway expansions.

In addition to commercial airlines, the airport supports charter flights, corporate and private aviation (including military and RCMP), and cargo services. The airport is also a critical link to many communities in the Northwest Territories: four communities rely exclusively on air and marine services, while 10 are accessible by road only through winter roads.



The airport is operational 365 days a year, and staffed from 5:30am to 11:30pm. Regular traffic is sustained in part due to regular shift work at nearby diamond mines. Passenger traffic has been shown to increase when there are poor winter road conditions, or when the winter road season is shortened. The City's aurora viewing tourism market is also expanding to new demographics, with Chinese tourism increasing dramatically since 2010. The City welcomed over 100,000 tourists between April 2016 and April 2017.

In 2017, Yellowknife airport improvement fees were incorporated into ticket prices. Revenue generated from these fees are used for projects which include increasing the parking lot capacity and the addition of a new air terminal building. The initiation of an airport user fee was undertaken to eliminate an operating deficit and make YZF a self-sustaining entity of the territorial government. The deficit was forecast to be eliminated in 2018, with accumulating surpluses to be used for identified aviation capital requirements.

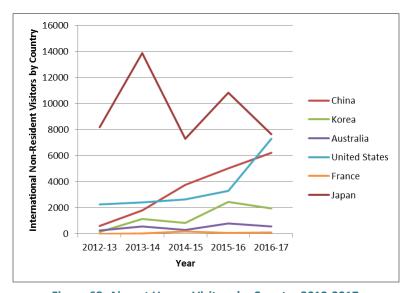


Figure 68: Airport Usage, Visitors by Country 2012-2017

While the closure of the Snap Lake Mine in 2015 may have led to a marginal decrease in airport traffic, increasing construction and activity at the Gahcho Kue Mine likely offset these losses. No available data is provided on local air traffic related to mine activities; however, it is foreseen that with the closure of the remaining diamond mines over the future 10 to 20 year time horizon, a reduction in traffic and volumes through the Yellowknife Airport will occur. Increasing levels of tourism may offset airport traffic, and result in greater revenues for the airport authority through higher landing fees from large aircraft originating from southern destinations.



Float Plane Harbours and Waterdrome 5.14.8

Public and private float plane docking, arrivals, and departures occur in Yellowknife Bay (East Bay) and Back Bay. East Bay and Back Bay form a licenced waterdrome for floatplane traffic. These areas are high use for other forms of transportation and leisure in summer and winter months, including canoeing, boating, sailing, paddle boarding, snowmobiling, walking, skating, and skiing. The strobe light at Pilot's Monument serves as a visual indicator for boating and other traffic of the departure or arrival of floatplane traffic, and is activated by pilots.

With amendments to the community boundary being approved by Council of YKDFN and the City of Yellowknife, amendments to these features await approval by the Government of the Northwest Territories. Through discussions with YKDFN it has been identified that a review of float plane waterdrome use in the city may be needed, as Latham Island and Joliffe Island would occur within the jurisdiction of YKDFN. Continued use of the waterdrome location would require additional approvals from the first nation community.

5.14.9 **Public Transportation (City)**

Public transportation serves as the main commuting option for 1.8% of Yellowknife residents aged 15

years and older, with busy periods servicing the downtown core in the early morning and evenings. This compares with national averages of 12.4%. Transit further supports school access for a range of students, at these same periods.

Yellowknife Transit operates three bus routes:

- Route A Borden/Forrest
- Route B Frame Lake/Northlands
- Route C Old Town/Niven

These routes operated year-round, Monday to Saturday from 6:55am to 7:30pm, with no service on Sundays or statutory holidays. In

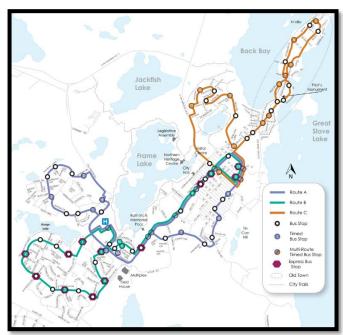


Figure 69: Yellowknife Bus Routes (Jan. 2019)

addition, there is a Route B Express Bus which operates during the school year (September to June), at the start and end of the school day only (7:50 am to 8:25 am, and 3:40 pm to 4:15 pm).

Yellowknife Transit also oversees Yellowknife Accessible Transit Service (YATS), which is a barrier-free transit service for persons with temporary or permanent physical or functional disabilities, who are not otherwise able to access public transit services. Prospective users must apply to be eligible to ride with



YATS. YATS transit operates Monday to Friday from 6:40 am to 7:10 pm, and Saturdays 8:00 am to 7:00 pm, and has an operating service area within 800 m of the existing fixed transit routes. Users must schedule a trip in order to use the YATS service. Yellowknife Transit and YATS are fare-based systems to ride.

The 2010 Transportation Improvement Study by HDR/iTRANS indicates that transit is the selected mode of transportation 1% of the time over a day, with 3 – 5% use during peak hours. A Yellowknife Transit Customer Survey was conducted in 2017, with 132 respondents. The highlights of suggested improvements are to:

- Increase bus frequency and extend service hours;
- Improve reliability and timeliness of service;
- Provide service to the airport and other additional routes; and
- Provide alternative forms of payment (electronic payment system).

Council identified in the 2019-2023 Goals and Objectives to Redefine public transit. This goal seeks to strengthen the transit service model to respond to user needs, and to attract new users to the system. Further study and user review may result in changes to the current transit system.

5.14.10 **Trails**

The City maintains an extensive and diverse trail system which serves walking, biking, cross country skiing, snowmobiling, snowshoeing and a variety of other users (See Figure 5.14.10, Appendix B). With recent trends toward all season biking (fat tire cycling), additional routes have been informally developed within public spaces and residents have continued to report an interest in an expansion to the existing trail network.

Yellowknife's trail network currently supports some of the highest active transportation commuting rates in North America, with approximately 24% (19.3% nationally) of residents using active modes to commute. However, this rate is in decline from past census periods (Statistics Canada, 2016). The City's maintained trail system covers over 25 km, and includes:

- McMahon-Frame Lake Trail (north and south sides);
- Frame Lake Winter Crossing;
- Niven Lake Trail;
- Range Lake Trail;
- Grace Lake Trail
- Tin Can Hill Trail System;
- Twin Pine Hill Trail System;
- Rotary Waterfront Park Boardwalk;
- Back Bay Trail System;
- Pilot's Monument Lookout; and
- Bristol Freighter and Jackfish Lake Trail System.



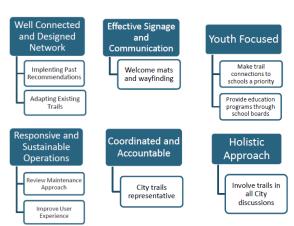
The McMahon-Frame Lake Trail is the only trail which is paved; with the southern section paved from Stanton Territorial Hospital at Byrne Road to the Northwest Territories Legislative Assembly. The Niven Lake Trail loop is currently the most accessible, although it requires a number of improvements to be fully accessible. The Accessibility Audit of 2017, reviewed city infrastructure including trails, made a variety of recommendations for improving trail systems for all residents. Recommendations encouraged the application of universal design to trails including:

- Trails are created for enjoyment by a broad spectrum of people;
- Recognizing users have different abilities which are accommodated where possible through a variety of trail types;
- Each trail user will have different abilities and some may not have access to trails;
- Does not mean making every trail available for use by every possible user; and
- Minimize as much as possible, potential users who cannot access the trail.

Multi-use pathways are trails which connect residential areas to business and downtown areas within the City and which are used for the purpose of regular commuting. Multi-use pathways are paved or hard surfaced and accommodate alternative modes of green transportation in addition to walking, such as bicycling, rollerblading, scootering, and wheel chair use. These trails are regularly maintained by the City to improve accessibility and safety, and the availability of overhead lighting is an important element for user safety and comfort. Currently, the section of the McMahon Frame Lake Trail from Stanton Territorial Hospital at Byrne Road to the Northwest Territories Legislative Assembly, sections of Franklin

from McNiven Beach Park to the Bourque Drive easement on Kam Lake Road and Niven Lake Trail are the only trail areas designated as multi-use pathway in the City.

In the 2018 Trail Enhancement and Connectivity Strategy, the existing trail network was reviewed through the perspective of public perceptions, and interests for action. Recommendations highlighted action in following the elements identified above.



Improving user experiences was a key

recommendation offered, through improved signage, wayfinding, lighting and maintenance of trails. Developing a trails coordinator position for centralized contact within the City and to work with schools to encourage commuting and programming use of trails. The Strategy was limited in its recommendations on winter trail use due to timing and available resources, however it recognized that Yellowknife is a Winter City, where greater winter trail pursuits should be supported. These include support for trails across Frame Lake, cross-country skiing and snowmobiling routes throughout the city and review of opportunities for winter skating trails and summer boat routes within the City.



The City of Yellowknife 2018-2019 budget identifies that the recommendations of the Trail Enhancement and Connectivity Strategy excluding the McMahon-Frame Lake Trail extension shall be adopted. The previously approved Twin Pine Hill Trail system was completed in the summer of 2018, including the installation of a viewing deck and stairs with a budget of \$509,000.

The McMahon-Frame Lake Trail extension, from Stanton Hospital to the Coop Corner has been deferred in successive budgets due to costs and potential impacts upon an Arctic Indigenous Wellness Foundation (AIWF) Centre proposed for the area. While extending the trail through this section of Frame Lake shoreline is supported by survey respondents, and recognized as a missing component of the City's trail network, the important role of the wellness centre will preclude the trail's completion until AIWF supports such adjacent uses.

The City of Yellowknife is currently developing transportation standards which will define trails and sidewalks as a component of the transportation system. Through the implementation of these standards, the City will work to integrate the discontinuous trail components within a cohesive transportation system with inclusion of alternative transportation options.

Snowmobiling 5.14.11

Snowmobiling is prohibited in the downtown core (bounded by 48 St., 54 St., 49 Ave., and 51 Ave.), on private property, on the ski club trail system, on golf course greens, on sections of the McMahon Frame Lake Trail and Range Lake Trail systems, and in tobogganing areas (ie. Bristol Pit) under By-law 3722. Snowmobilers are permitted to follow the marked trail which traverses the ski club trail system to access Back Bay. See Figure 5.14.10 - Trails, in Appendix B for locations of winter snowmobile trails within the City.

Snowmobiles must be plated and insured to be driven on City roads; snowmobilers must obey the rules of the road, wear a helmet, and limit speed on City roads to a maximum of 45 km/hr.



Infrastructure Servicing

Existing Sewage System 6.1

6.0

Subsequent to the completion of the previous two General Plans, the City of Yellowknife has grown with significant residential developments (Niven and Block 501) now being on piped service, while other developments including Engle Phase 1 and 2, and the Enterprise Drive Development scheme occurring on trucked services. Figure 6.1 (Appendix B) shows which areas have trucked services and which areas have piped services. Further infill locations where development may be accommodated include sites which have access to piped (downtown, School Draw, Tin Can Hill), or will require trucked services (CBC Lot, Engle Phase 2, Grace Lake, Con Mine). With growth reserve areas currently occurring at the periphery of the piped service boundary, investments in expanding the piped services and supporting infrastructure may be necessary in the near future. Table 6 and Table 7 below details development lands which will require servicing in the short term, and will place additional pressures on the existing service network.

Alternatively, the City will need to review their ability to service an expanded trucked service system. A review by the City's engineering services is currently occurring in 2019 to assess the options and costs for an expanded piped service network to accommodate areas of the city that currently rely on trucked services.

Table 6: New Lot Development with Trucked Services

Development Category	Location	Existing Vacant Parcels which currently rely on trucked services
	Engle Business District (Phase II)	17
Industrial	Kam Lake	1
	Airport Lands	Unknown
	Akaitcho Withdrawn Lands	Unknown
Commercial	Intersection of Old Airport Rd. and Highway No. 3, adjacent to Bristol Pit	1
Residential	ntial Grace Lake South Waterside Residential Subdivision	



Table 7: New Lo	Development	with Pip	ed Services
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Development Category	Location	Existing Vacant Parcels with available (piped) services
Commercial	Downtown Lots (50 th Street)	3*
	Niven Lake Phase V Residential Subdivision	3 Parcels (Unknown)
Residential	Niven Lake Phase VII Residential Subdivision	5
residential	Hordal Bagon, on Spence Rd.	5
	Block 501	42
*Cold to code or	Block 203/9 School Draw	Unknown

^{*}Sold together

The City's sewage and wastewater treatment facility is comprised of a natural lake lagoon and wetland system, known as Fiddler's Lake, with final discharge to Great Slave Lake. The facility is located off Highway No. 3, approximately 6 km west of the Yellowknife Airport.

The lagoon has a capacity of approximately 2.5 million cubic metres, covering 900,000 m². The contribution from precipitation is estimated at an average 355,000 m³ per year, to an upper range of 790,000 m³, based on a 2008 assessment by Dillon. As detailed in the 2018 Water Licence Annual Report, volumes of waste discharged to the Lagoon totalled 3,540,246 m³, which was greater than 2017 volumes of 3,026,144 likely due to increases in precipitation. Changes to precipitation frequency and volumes will impact the lagoon system, as there are no surrounding berms preventing overland flow from entering Fiddler's Lake. Population and sewage generation projections from this assessment indicate that there is adequate capacity in the lagoon to meet a population of approximately 25,000, and allow for 202 days of storage in the holding lagoons. However, increased inflow to the lagoon results in decanting operations being required during or immediately after spring thaw, which is expected to reduce the performance of the wetland.

Further infrastructure investments may be required by regulators on the Fiddlers Lagoon Treatment system in order to address the deficiencies listed above, and adapt the infrastructure to potential climate change scenarios. The City of Yellowknife is currently undertaking an assessment of the Fiddlers Lagoon Treatment system with a report due in 2019.



Water Supply

6.2

The City of Yellowknife receives potable water from the Yellowknife River. Piped water infrastructure includes six (6) pumphouses, three (3) reservoirs, fourteen (14) lift stations, and sixty-two (62) kilometers of watermain piping. Water may be drawn from Yellowknife Bay in an emergency, via Pumphouse No. 1. Current piping infrastructure is due for replacement in 2020, leading to two identified options for sourcing potable water for the City: replacement of current Yellowknife River piping, or switching the City's drinking water source to Yellowknife Bay.

In 2017, AECOM completed the City of Yellowknife Potable Water Source Selection Study investigating these two alternatives. The replacement of the existing submarine water pipeline from Yellowknife River was found to be the preferred option despite the higher life cycle cost of \$33 million due to the uncertainty of providing consistently adequate arsenic removal treatment, and the potential of major upset leading to arsenic contamination from the Giant Mine site. In March 2019, a funding commitment under the Disaster Mitigation and Adaptation Fund by the Government of Canada committed \$25.8 million toward the replacement option, supporting the submarine water pipeline to the Yellowknife River due to plausible risks that flooding on the Giant Mine site may lead to arsenic contamination in Great Slave Lake. Council passed a motion in May 2019 to replace the existing submarine water pipeline from the Yellowknife River.

The City opened a new water treatment plant in June 2015. The plant can supply 20 million litres of water per day, providing enough supply for more than 30,000 people. Disinfection in the new plant uses microfiltration and sodium hypochlorite, replacing the previously used chlorine gas, which required more stringent safety standards.

The majority of the City is serviced by piped water (See Figure 6.2 in Appendix B); however Old Town (seasonally), Latham Island, Ndilo, Kam Lake Industrial Park, Grace Lake, Con and Rycon Trailer Park, commercial buildings at the airport, and some commercial buildings along Old Airport Road receive trucked water service. This equates to approximately 4% of the City's population (approximately 680 residents) not including commercial and industrial demands (approximately 1,600 employees). As part of the 2019 Engineering Services delivery review currently occurring, the impacts and options for future development on the water supply should be further considered. As with the sewage system (Section **6.1**) described above, additional development will place additional demands upon the existing water treatment system.



Solid Waste/Landfill

6.3.1 **Operations**

6.3

The 2018 Strategic Waste Management Plan recommends that salvaging at the landfill remain an option within the defined salvage area, as an element of the City's culture, and to reduce the volume of material requiring landfilling. Organic material continues to make up approximately 40% of single family, multi-family, industrial, commercial, and institutional landfill-destined waste. This represents a good opportunity for increasing participation in the City's Centralized Compost Program.

Capacity and Remaining Lifespan 6.3.2

In 2014 a new landfill cell (Cell B) was approved, with construction of the cell beginning in 2016. The cell was designed to provide an additional 104,000 m³ of landfilling volume. Cell B is located on the southern end of the existing Cell A, with provisions for future landfill cell area on the western end of Cell B, upon completion of quarrying operations. Based on estimates of no additional diversion programming being implemented, the landfill lifespan is 10 years, to 2028, given a disposal rate of 753 kg/capita/year (SWMP, 2018). Should disposal rates (1100kg/capita in 2017) or diversion rates differ, lifespan analysis will need to be adjusted accordingly. An analysis of the adjacent quarry by Dillon (2006) indicated that the landfill capacity may be extended to 2046 by sustaining quarrying operations for 7.5 years.

Electronics recycling was introduced in February 2016; electronics are accepted at the Bottle Depot on Old Airport Road, and are transported to Alberta for final recycling. The City now accepts mixed plastics types 1 through 7, excluding type 6 Styrofoam. The addition of more items which may be recycled in the City reduces the volume of materials sent to landfill, thereby contributing to a longer landfill lifespan.

Changes to foreign acceptance of recycled materials in 2018 has substantially altered the recycling industry across Canada, and led to many recycling programs being reconsidered. Contamination rates in recycle systems are considered too high to effectively convert the materials into a consumer good and many jurisdictions are landfilling their recycled materials due to lower demand for used plastics. The City of Yellowknife had previously received payment from the shipment of recycled materials to Edmonton; however, it now undertakes these programs at a financial loss. Depending on the cost for shipping these materials, the City has suggested they may also have to consider landfilling such materials, which may impact the site's lifespan.

Centralized Compost Program 6.3.3

The City's Centralized Compost Program was developed in 2014, guided by the 5-year Centralized Composting Pilot Project completed by Ecology North in 2013. The centralized facility is located adjacent to the existing Solid Waste Facility. The program included the distribution of Green Carts to all singlefamily homes, with the following rollout schedule:

- 2014: Range Lake
- 2015: Old Town/Niven/School Draw



- 2016: Frame Lake/Grace Lake/501 (Hall Crescent area)/Northlands
- 2017: Downtown

The City is investigating opportunities to expand the Program to multi-dwelling buildings in the future. Since the Programs' inception, more than 400 tonnes of organic waste have been diverted from the landfill. Finished compost is sold to residents at an annual compost sale.

6.3.4 **Historic Gold Mine Waste Management Areas and Demolition**

The Con Mine Hazardous Waste Disposal Site (HWDS) cover was constructed in 2014-2015. Waste rock was leveled over the hazardous materials, and a concrete plinth and geomembrane liner were installed. The final clean rock isolation barrier and boulder barrier were completed in November 2015. The Robertson headframe of Con Mine was demolished on October 29th 2016.

In 2014, the deconstruction of the Roaster Complex at Giant Mine (10 above ground structures) resulted in the production of arsenic and asbestos impacted wastes, which were packaged in Transportation of Dangerous Goods bags. These bags were temporarily stored on site, and were removed as of August 2017. The demolition of the C-Shaft (headframe) structures occurred in 2015-2016. Asbestos containing materials were packaged, and transported and disposed of outside of the NWT. Arsenic contaminated wastes from historic mining activities were recontainerized in steel drums and plastic overpacks due to deterioration of the historic packaging. Disposal alternatives for this waste are being evaluated.

Emergency Services 6.4

The City's emergency services provided through the Fire Division include fire inspections, emergency medical response, fire response, and rescue services. The Fire Division responds to approximately 3,800 calls annually, the majority being emergency medical response calls, with an average response time of 7.5 minutes. The 2016 Yellowknife Fire Division Master Plan references the National Fire Protection Agency 'best practices' response time of 7 minutes; this response time results in challenges in reaching certain areas of the City within the recommended response time, including Ndilo (Latham Island), and the southern extent of Kam Lake. The Division is comprised of 28 full-time firefighters, and 15 on-call firefighters. Additionally, 1 Emergency Dispatch supervisor and 4 Dispatchers are employed within the service department.

- YKFD operates one (1) firestation, constructed in 1989 which includes Fire and Rescue, Ambulance Response and Dispatch Services. One (1) training facility is located on the Airport Lands, and is jointly shared with airport emergency response staff.
- Fleet includes: 2 engines, one pumper truck (for non-hydrant areas), mobile command, 2 tanker trucks (for non-hydrant areas), 3 ambulances and ancillary support vehicles
- 362 hydrants total (See Figure 6.4 in Appendix B).

Areas that are on trucked water supply present challenges for the Fire Division, as tanker trucks must refill at the nearest hydrant to provide a pumping reservoir.



Community Facilities

6.5

The 2018 capital budget indicated that the Ruth Inch Memorial Pool had reached capacity several years prior, and a 2011 report indicated that the pool was expected to reach its life expectancy in 2020. In 2016, city council accepted federal funding (\$12.9 million) to replace the existing Ruth Inch Memorial Pool with a new aquatic centre, to begin development between 2019 and 2022. The City's 2020 capital budget is projecting a \$28,830,000 expenditure for the centre.

Redesigns in 2018, requesting 50 metre swimming lanes have raised initial cost estimates to \$49.8 million for the total project, with a doubling of the annual operation and maintenance costs to \$3.2 million from the current pool. Final detailed designs will still be required and the site for the facility confirmed either in the current pool's location or adjacent to the City's Fieldhouse and Multiplex Arena Complex on Kam Lake Road.

Further discussion has arisen regarding the City's current downtown library space, and options for better connecting this facility with residents and programming. No direction has been provided by council to date on making changes to this existing space. See Figure 6.5 in Appendix B, City of Yellowknife Amenities for further reference to facilities locations throughout the City.

6.6 **Parks and Recreation**

Bristol Pit Snowboard Park opened with a tow rope in 2016, operated by the NWT Snowboard Association. This facility is used throughout the winter months, with additional programming now proposed in the summer season. A proposed bike park plan for Bristol Pit is being spearheaded by the Yellowknife Mountain Biking Club, with cooperation from the City, the territorial Department of Industry, Tourism, and Investment and private organizations and clubs within the City.

The proposed infrastructure at the bike park will include mountain bike amenities in the area. The Mountain Biking Club is anticipating construction of the new amenities will occur in phases, allowing riders to use completed infrastructure while others are being constructed concurrently.

See Figure 5.9.2, City of Yellowknife Parks and Trails, and Figure 5.9.1 Open Space in Appendix B, for locations and reference details on the described city parks.

Drainage/Surface Run-off 6.7

Development which has occurred since the 2004 and 2012 Community Plans has resulted in changes to the drainage with areas of the City. These include Twin Pine Hill, Niven Lake, Tin Can Hill, the Engle Business District, Field House and Grace Lake amongst other areas. Paving of land, and development creates changes to natural water flows and snow accumulation which must be determined in predevelopment assessments. Since 2004, greater than 87.04 hectares of land have been converted from



natural areas to paved and developed lands. These pre-development grading assessments are completed based upon existing precipitation averages:

- Average annual precipitation is 150 mm of rainfall, 135 cm of snowfall;
- As described previously in **Section 4.9**, Climate Change is forecast to result in significant changes to existing average climate features, including the potential for precipitation to modestly decline (-9.5%), or significantly increase (17% to 35%) under different scenarios by 2080. While an increasing amount of this precipitation may fall as rain, the majority will continue to fall as snow, with much greater spring thaw events and localized flooding likely to occur;
- The City conducts a storm water effluent monitoring program, part of a Storm Water Management Plan as part of Water Licence requirements to which the Grace Lake area was added in 2017;
- The change from natural ground or dirt/gravel road to paved asphalt surface (87.04 ha) increases surface run-off due to reduced infiltration rates and volume; and
- With continued growth and urbanization, along with climate change related storm events, drainage infrastructure will need to be enlarged to accommodate for increasing volumes and frequency of storm events.

Granular Resources 6.8

Granular resources exist within and near to the City, however access to the resources are restricted due to existing land uses and ownership. Primarily, material is produced from seasonal blast and crush operations. As reported in 2004, the airport overlays a significant granular deposit, but extraction is limited.

There are three (3) operating granular areas within the municipal boundary. These are operated by the private sector under lease agreements with the City. An expansion of one lease agreement is currently being proposed in the southwest geographic area of the city, Lot 2, Block 569, Plan 4219. The resource is necessary for the viable development of the city, however impacts of this land use expansion must be weighed against future potential land uses within the neighbouring area. Other aggregate resources within the city, near to the Landfill face uncertainty due to material complications including acid rock generating potential.

Sand resources were previously extracted in an area along Highway No. 3, west of the airport, however it is not fully known how much of this resource remains.

The City should continue to work with industry to ensure appropriate resources and land areas are made available in the city to ensure appropriate and cost effective aggregate is available for future development and road maintenance within the city.



Cemeteries

6.9

Expansion of the Lakeview Cemetery was completed in 2012, with the addition of a columbarium and 20 burial plots. In 2017, the cemetery irrigation system was upgraded, and cemetery fees were increased. A Columbarium Park was initially proposed in the 2009 capital budget for the development of a columbarium at the Lakeview Cemetery. The installation would make use of land otherwise unavailable for burials, improved space usage at the Cemetery, and providing an alternative to in-ground burials. The 2020 capital budget has proposed \$100,000 for the Park.

The 2016 capital budget proposed a 12,000 m² expansion of the cemetery, increasing the lifespan of the facility by 50 years.

The Cemetery is located adjacent to Bristol Pit, which is experiencing increased visitation through existing and proposed winter and summer recreation infrastructure. Access to both Bristol Pit and the Cemetery is from Lakeview Cemetery Road, off of Old Airport Road. Increased annual traffic may result in increased wear on Lakeview Cemetery Road, leading to more frequent maintenance requirements, or the need to investigate the benefits of paving the access road to these facilities to improve the road longevity and usability. Increased noise due to members of the public engaging in recreational activities or due to the proposed construction activities at Bristol Pit may impact the atmosphere of the Cemetery, or result in noise complaints from community members using the Cemetery facilities.

Electricity 6.10

The City obtains electricity primarily from the Snare and Bluefish hydroelectric plants, operated by Northwest Territories Power Corporation (NTPC). Supplemental electricity in low-flow/drought conditions is provided through thermal generation by diesel. In 2012, the existing timber crib dam at the Yellowknife River headwaters was replaced by the Bluefish hydro dam, capable of supplying 20% of the City's electricity. The Snare Hydro System, located 140 km northwest of Yellowknife, is comprised of four separate hydroelectric plants: Snare Rapids, Snare Falls, Snare Cascades, and Snare Forks.

Drought conditions in 2014 and 2015 resulted in a higher than normal dependency on diesel fuel, which increased power costs for consumers. As such, the North Slave Resiliency Study was conducted in 2016 to determine if these low-flow conditions were anticipated to be the "new normal". The study found that low-flow conditions as experienced in 2014 and 2015 are expected to be periodic and that drought conditions are not likely to be sustained, thereby reinforcing that hydroelectric power remains a viable long-term power source. The study also investigated the financial viability of renewable energy sources (solar, wind, and biomass) as possible replacements to current diesel usage. The study concluded that diesel continues to be the most cost effective and reliable backup power source in the event of hydroelectric system failure. Liquefied natural gas is recommended as a possible alternative to diesel as a cleaner fossil fuel that also incurs some potential cost saving.



Phone/Digital Networks 6.11

The 2012 construction of the Deh Cho Bridge allowed for the introduction of fibre optic connection from Edmonton to Yellowknife, improving internet bandwidth and speed. Internet service plans are offered through NorthwesTel and SSi Micro.

The Northwest Territories experiences reduced internet speed in comparison to much of southern Canada. Continued rural internet and cellular investment incentives are offered by the federal government, and along with regulatory requirements for basic access (50mbps download and 10mbps upload) should result in improved network connections across the north and within Yellowknife.

Approved Infrastructure Additions 6.12

In review of the current Capital Plan and Budget, City infrastructure investments and upgrades are considered as part of their general need for additional lands within the City and changes to existing land uses. Sewer and Water upgrades are part of ensuring that future infill development or redevelopment can be accommodated, while community facilities provide additional services and resources for residents while also requiring land allocation. The below noted infrastructure spending provides direction for further sections of this report on additional land uses which should be accommodated, and interests of council, staff and residents are conveyed to realize potential changes to the City.



Table 8: Capital Plan Budget – Infrastructure 2019-2021

Year	Infrastructure	Value	Proposed Location
2019	Accessibility Implementation	\$584,000	Unknown
2019	Tommy Forrest Ball Park Upgrades	\$200,000	Unknown
2019	Folk on the Rocks Rehabilitation	\$200,000	Fred Henne Territorial Park
2019	City Hall Upgrades	\$175,000	City Hall
2019	Bike Park	\$45,000	Bristol Pit
2019	New Aquatic Centre	\$1,750,000	Unconfirmed
2019	Solid Waste Facility Upgrades	\$100,000	Existing Location
2019	Pumphouse #1 – Upgrades	\$500,000	Existing Location
2019	Water and Sewer Infrastructure Replacement	\$3,840,000	Various Locations
2019	Water and Sewer Federally Funded Capital Projects	\$425,000	Unknown
2019	Public Works Garage Upgrades	\$50,000	Public Works Garage
2019	Community Energy Plan Projects	\$470,000	Unknown
2019	Pumphouse and Lift Station Upgrades	\$50,000	Existing Locations
2020	Tommy Forrest Ball Park Upgrades	\$200,000	Tommy Forest Ball Park
2020	Accessibility Implementation	\$581,000	Unknown
2020	Columbarium Park	\$100,000	Lakeview Cemetery
2020	Bike Park	\$20,000	Bristol Pit
2020	New aquatic centre	\$28,830,000	Unconfirmed
2020	Water and Sewer Infrastructure Replacement	\$4,895,000	Various Locations
2020	Submarine Intake Line Replacement	\$14,000,000	Existing Location
2020	Community Energy Plan Projects	\$1,770,000	Unknown
2021	Accessibility Implementation	\$567,000	Unknown
2021	Range Lake Trail Upgrade	\$210,000	Range Lake
2021	New Aquatic Centre	\$19,220,000	Unconfirmed
2021	Community Energy Plan Projects	\$120,000	Uknown
2021	Water and Sewer Infrastructure Replacement	\$3,028,000	Hordal Road
2021	Public Works Garage Upgrades	\$50,000	Public Works Garage
2021	Columbarium Park	\$200,000	Lakeview Cemetary

7.0 Growth and Issues

Understanding future change, and building a strategy that identifies planning issues for the Community Plan Review.

7.1 Population Change

The City of Yellowknife is a northern frontier community, characterized as 'increasing at a decreasing rate', which is greatly affected by resource development cycles, and the activities of rural settlements across the Northwest Territories. In and out- migration traditionally is the greatest factor affecting population change with a low death rate, and high birth counterbalanced against migration patterns. Population declines were noted in the period from 1996-2001 (-6%), while the period of 2001-2005 saw population growth of 10%, with stagnating population change since that period (5% from 2005 to 2018).

These population cycles are expected in single or limited resource communities, with an increasingly greater role of government employment stabilizing the previous mining employment cycles. Past declines can be directly connected with the closure of gold mines in the City in the late 1990's, and recent increases with the opening of diamond mines. Additionally, increases in tourism and a shift through devolution to more territorial control in policy development and service provision have also led to additional employment and support for in-migration from across the territory and external jurisdictions. Continued mine development including the relocation of mine head offices out of the city, may be counterbalanced by remediation work begun on Giant Mine and across the Territory, with continued cycles to such activities.

It has been noted that two significant demographic drivers have and continue to impact population change within the Territory, including a growing concentration in the regional centres and decreasing fertility, with a corresponding aging of the population.

The trend of declining rural communities is not unique to the Northwest Territories, nor is the **net-migration to urban centres** such as Yellowknife, as residents seek employment opportunities and perceived or real opportunities for youth and lifestyles. In the past 30 years the concentration of the territories population in Yellowknife has increased to 46%, while the other regional municipalities (Inuvik, Fort Smith, and Hay River) have experienced population declines of 18% and small communities have experienced a decline of 22%. These past population patterns are forecast to continue into the future, where by 2035 nearly half of the territories population (49.5%) will be concentrated within the City of Yellowknife. Regional centres and smaller communities are similarly forecast to experience population declines to 22% and 30%, respectively. The total Northwest Territories population is expected to only increase by 3.5% by the mid-2030s, with nearly all of the growth expected in the City of Yellowknife (10% growth forecast by 2035). This low rate of population growth has a range of economic and labour force implications for the territory, and servicing and land use implications for the City.



Population changes are even more pronounced amongst indigenous populations, where past trends have resulted in a concentration of First Nation, Metis and Inuit within larger centres. The share of total Indigenous population in Yellowknife grew from 10% in 1981 to 23% in 2016, with the trend expected to continue and Indigenous resident proportions to increase by 2035. This change in demographic and ethnic make-up will have implications on policy and programming in serving City residents.

Low to negligible growth rates across the territory, are negated in the City of Yellowknife by intraterritory migration, however even modest growth may result in social and economic hardships. Additionally, a fractured sense of community, and declining business growth, may lead to business closures and increasing homelessness on a scale beyond what has already been observed.

While migration out of small Northwest Territories communities, and across rural Canada, has a number of factors leading up to these decisions, a key factor remains seeking 'better' opportunities elsewhere for education, housing, employment and business development. For the Northwest Territories such opportunities are typically sought within Yellowknife and further south, with the City needing to ensure that all migration interests are being met within the region.

Increasing proportions of seniors are now found within communities across the Northwest Territories, particularly in Yellowknife. While proportions of those aged 65 and over in the City (5.7%) remain relatively low in comparison to national averages (16.9%), the proportion has more than doubled and it has been the fastest growing age cohort over the last 20 years. The number of those aged 45 to 64 years has increased significantly, which is the result of the aging 'baby boom' generation. In contrast, the share of children under 15 years has been steadily decreasing. During the 1991 to 2016 period, the proportion of those aged 0 to 9 years fell by more than 20%, while those aged 65 to 69 years increased by nearly 280%. The decrease in the number of children reflects a declining birth rate, while the growth in the older age groups reflects increased life expectancy for the general population. By 2035, the Northwest Territories is forecast to have more than 20% of residents over the age of 60 (9383 residents), an increase of 80% from the current 5193 residents aged 60 and over. While many of these seniors may remain in their communities amongst family and in their homes, many will require medical services and support within the City of Yellowknife, and may increasingly call the city home. This may create a major demographic need for services and programming which in the past was unnecessary, as a higher proportion of elderly residents moved south for retirement.

All of the above factors are recognized as likely impacts upon future populations within the City and Territory, however it is important to recognize that due to the small size of the City and Territory's population, even moderate developments and activities can have major implications and one new mine may alter current forecast models.



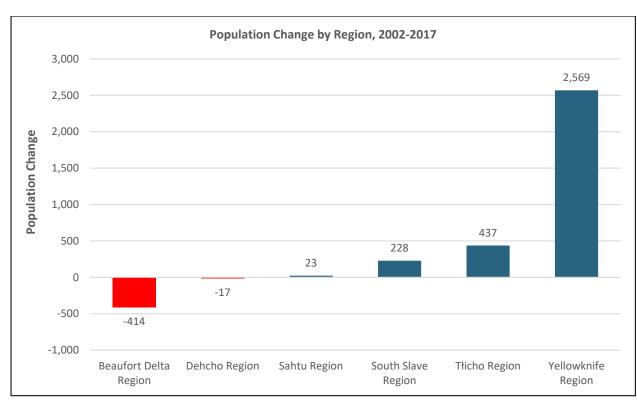


Figure 70: Population Change by Region, 2002-2017

7.2 Population Projections

This report incorporated population projections from the NWT Bureau of Statistics, as provided in March 2019. The NWT Bureau of Statistics uses the *Cohort Component Method* for population projections. This method makes use of three components within its modelling; fertility, mortality, and migration patterns. These assumptions are reflective of historical patterns, as well as recent trends observed within the Northwest Territories. This model is the standard projection method used by all jurisdictions.

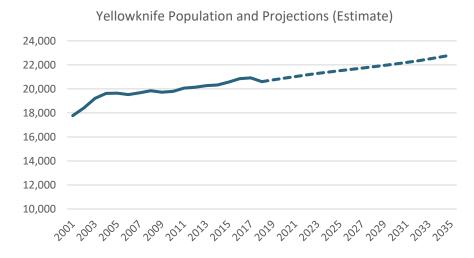


Figure 71: Yellowknife Population Projections 2018-2035



Figure 71 is the culmination of projection modelling undertaken by the NWT Bureau of Statistics whereby the current population of Yellowknife (20,607) is forecast to grow by an additional 2,207 residents over the next 17 years (to 2035) to 22,314. This growth represents a 0.5% to 0.7% annual population increase, well above forecast growth in the Northwest Territories (0.02%), and well below national averages (1.2%).

Past Community Plans incorporated similar population forecasting, with reference to projection modelling used by the NWT Bureau of Statistics. However, these forecasts generally overestimated potential population growth when compared to actual population growth. The conservative forecasting approach used within this Community Plan Update recognizes the unique circumstances of currently declining mining activities and financial limits of the Territorial government. The conservative population forecasting follows trends of marginal increases which have occurred over the past 20 years, and account for already occurring intra-territorial migration to Yellowknife.

Constraints to Development 7.3

The City of Yellowknife recognizes that there are major constraints on land use development, and these limitations have not changed from previous community plans. Limits on land availability, and the escalating financial costs of sprawling growth led to the Smart Growth principles of the 2012 General Plan. Land Tenure in the city has not changed since the 2004 General Plan and previous iterations with sizable portions of the city committed to single long-term uses, including the Yellowknife Seismological Array (1960's), Commissioners and Territorial Lands (1960's) including the Territorial Parks, Airport Lands, and Akaitcho Interim Withdrawn Lands (2006), and other mining activities (Con and Giant Mines - 1930's).

Existing land uses and protections reduce municipally controlled lands from those within the City Boundary (13,660 ha) to 7% of this total area (995 ha), with 1% (118 ha) considered vacant and useable. Further rock outcrop features may reduce this further, while other lands may not be desirable for development due to permafrost, soil stability, and the changing climate.

Current remediation of the Con and Giant Mines may result in lands being brought back into consideration for development and some community uses. While contamination is not likely to result in full use of each property, parks or other low impact and interaction uses may be feasible. This remediation work has only just begun at the Giant Mine, and may be closer to completion in the Con Mine site, however at the time of this report each parcel remains off-limits for municipal purposes.



7.4 Policy Context

For the purpose of this report a variety of community policies have been considered, which date back to the previous community plan and what has been learned over subsequent years. This background report has attempted to encompass a variety of factors and perspectives as part of understanding the City of Yellowknife in 2019, and where it may change by 2035 and beyond. The following is a general list of the existing policies which have been considered as part of this review:

- 2019-2022 City of Yellowknife Strategic Plan
- Grow: Yellowknife Food and Agriculture Strategy (2019)
- Strategic Waste Management Plan (2018)
- City of Yellowknife Trail Enhancement and Connectivity Strategy (2018)
- Creating Vibrancy in Downtown Yellowknife: 50/50 Site and Beyond (2018)
- City of Yellowknife 2017 Citizen Survey
- Everyone is Home: Yellowknife's 10 Year Plan to End Homelessness (2017)
- City of Yellowknife Corporate and Community Energy Action Plan 2015-2025
- City of Yellowknife Transportation Improvement Study (2010)

City Council Strategic Goals 2019-2022

Vision

7.5

Yellowknife is a welcoming, inclusive, and prosperous community with a strong sense of pride in our unique history, culture, and natural beauty.

Goal: Growing and diversifying our economy

- 1. Foster a robust and diversified tourism sector
- 2. Maximize benefits from an expanded post-secondary institution
- 3. Refresh and implement a Yellowknife economic development strategy

Goal: Delivering efficient and accountable government

- 1. Enhance long-term financial and asset management planning
- 2. Integrate a culture of continuous improvement into corporate culture
- 3. Confirm clear service level standards for key City programs and services

Goal: Ensuring a high quality of life for all, including future generations

- 1. Prioritize adaption to, and mitigation of, climate change
- 2. Redefine public transit
- 3. Work with partners to address pressing social issues
- 4. Develop a City of Yellowknife Arts and Culture Master Plan

Goal: Driving strategic land development and growth opportunities

- 1. Diversify development options
- 2. Promote development across the City



7.6 Consultation Input and Findings

Public consultation was and will continue to form a primary component of the 2019 Community Plan, with this work originally noting that a community plan is written by residents through their direct feedback with the consultant team and municipal staff.

Consultation has occurred in a variety of venues and times throughout the review period, starting with the Festival on Franklin in 2018, attendance at the 2018 Farmers Market, within World Town Planning Day (Nov. 2018), Centre Square Mall (Dec. 2018), Community Planning Week (Feb. 2019), and Planning Forum Events (Mar. 2019). Throughout this process PlaceSpeak online forums have also been open to public comment and administration was encouraged to share input from residents and their own experiences with the review team. The results of this community input have been summarized within **Appendix B**, as part of the **Community Plan Consultation Summary**. In general, responses have been varied and frequently contradictory, as can be expected with difficult land use issues which affect all residents in different ways. While ideas and thoughts have been included within the Community Plan Update, review staff have had to rely more on statistical data to ensure that land use decisions are made in the best interests of all residents.

Moving forward, additional consultation will occur as part of the community plan review, seeking to ensure that the long-term policy document is appropriate and considerate of the many residents within the City. While it is unlikely that consensus will be reached on all decisions, it is believed that in working together and incorporating statistical data and best practices from other jurisdictions, a positive community plan can be realized for most residents and land use needs.

7.7 Best Practices

In order to ensure that Yellowknife's Community Plan is forward-looking, a number of relevant current city-planning trends were reviewed to identify practical approaches that have been applied by other northern cities. The best practices and innovative approaches identified below can be further explored through engagement with the residents of Yellowknife to determine how to incorporate suitable policies into the Community Plan.

7.7.1 Helsinki, Finland

In 2018, Helsinki was ranked 5th on a list of Top 50 Smart City Governments, the highest ranking achieved by any other northern city on the list, and the City also took first place in the European Commission's 2019 Smart Tourism Competition.

• Innovation – Helsinki has developed a city district for the purpose of experimental implementation of smart city infrastructure and services, named Smart Kalasatama. The district is intended to accelerate the development of smart city technology by providing an opportunity for it's the collaborative creation of new technology through the involvement of both residents



- of Kalasatama as well as those looking to develop or provide the services. To assist in the development of real life pilot projects, the City also provides some funding.
- Net-Zero Buildings In order to meet the City's goal of becoming carbon neutral in 2035, beginning in 2021, Helsinki will aim for all new buildings to meet nearly zero-energy standards, indicating that they will require very little energy. Currently, building regulations require that an energy-efficiency survey is conducted in the design and permitting phase for new buildings. The survey assesses the efficiency of the building based on its energy consumption and the energy source. The City prescribes maximum energy usage permitted based on building type and in order to obtain a building permit the proposed building must meet minimum efficiency standards. To meet the City's goal, it will also need to significantly increase its production of renewable energy.
- Smart Tourism Helsinki leads the way in smart tourism with its advanced digital city guides, open data, environmentally friendly accommodations and attractions, and high quality and accessible public transportation. The City also has a road map for tourism that ensures that visitors are directed to different parts of the City to support a variety of local businesses to avoid disproportionate tourism activity.

7.7.2 Stockholm, Sweden

The City of Stockholm leads the way on a number of modern planning matters. For instance, in recent years it has revisited its accessory housing provisions in response to a growing undersupply of housing and increasing interest in small homes, while also remaining a frontrunner on action against climate change and the incorporation of smart city technology.

- Tiny Homes As a response to the increasing demand for housing, stringent building codes have been relaxed to give rise to the *Attefallshus* an accessory dwelling that can be erected on a property that contains a 1 or 2-unit dwelling. These units do not need to abide by zoning regulations, but must: comply with building codes, not exceed 25 square metres, not exceed 4 metres in height, and cannot be closer than 4.5 metres to a neighbouring lot line without permission. The City has a history of permitting small accessory dwellings with the *Friggebod* structures being permitted since 1979; originally at 10 square metres, and expanding to 15 square metres in 2008. Both an *Attefallshus* and a *Friggebod* are permitted on the same property.
- Shared Housing The growth of the sharing economy has impacted how developers have reacted to the housing shortage in the City as well. A Stockholm-based developer launched a small dormitory-style housing complex that provides housing for 50 people in 1,100 square metres of space.
- Climate Change + Smart City The City has committed to becoming fossil fuel free by 2040 and
 as part of the efforts to meet its ambitious target it has taken a progressive approach to energy
 usage, which includes significant effort to introduce smart city technologies, including:
 developing the world's largest open fiber network; turning waste/recycling into electricity, heat
 and biogas for vehicles; providing waste collection statistics for individual households and



businesses; utilizing waste heat from supermarkets; using municipal lampposts as base for sensors, wifi, and the mobile network; using solar powered trash bins; the "make a suggestion" phone application to receive requests from residents; and the installation of motion sensing LED street lamps.

Sustainable Mobility - Stockholm is also increasing the sustainability of movement through the
City, which includes: the use of smart traffic signals that prioritize the movement of goods and
passenger vehicles; the micro-distribution of freight using bicycles; alternative fuel provision for
vehicles; and the development of a vehicle sharing pool that includes electric cars, electric
bicycles, and cargo bicycles.

7.7.3 Anchorage, Alaska

The Municipality of Anchorage is going through a process of revitalization as low oil prices require the City to strengthen its capacity for economic growth. The Municipality is focusing on the region's unique amenities and improving the quality of life in order to attract and retain skilled residents and stimulate growth.

Transit Oriented Development – Many cities plan transit oriented development around
commuter rail, however without sufficient density for rail service, the transit oriented
development is focused along bus corridors. Increasing development along transit corridors will
allow the municipality to provide increased bus service to support increased expenditure into
public transit and enhance mobility in the City. The City will also shift focus from suburban
housing to urban housing in order to provide more opportunity to encourage multi-modal
transportation.

7.7.4 Reykjavik, Iceland

Reykjavik aims to be the world's first carbon neutral city by densifying urban areas, changing travel habits and reducing non-renewable energy consumption.

- Sustainable Land Use Patterns In order to increase the city's urban density and support more
 sustainable land development patterns, 90% of new residential units will be located within the
 existing urban area. Densification will be pursued strategically to ensure that over 90% of
 residents will also be within 300 metres of green space. Additionally, large land reclamation
 projects intended for future development have been cancelled in favour of brownfield
 development. To encourage more sustainable transportation methods, the pedestrian and
 cycling transportation system will be expanded, public transportation will be improved, parking
 policies will aim to reduce travel distances, and traffic corridors will be redesigned as urban
 streets.
- Homelessness City Council recently approved the city-led development of 25 small homes for homeless people in Reykjavik. The units will be spread throughout the city and are intended to house the increasing population of homeless people by providing housing with a subsidized rental fee. In addition to the development of small houses, the City is also considering the purchase of additional guesthouses and apartments in order to meet needs.



• Smart City — Reykjavik has pursued several smart city projects that combine data from databases related to city infrastructure in order to improve services and operations, increase environmental awareness and improve energy efficiency. Projects include: an online municipal GIS-system; the use of a district geothermal heating utility; and Better Reykjavík, an online consultation forum regarding city services and operations.

8.0 Land Supply and Demand

The background review process and need for summarization of current municipal characteristics within this report are to directly support the tabulation of land supply and demand. This background report then builds from the findings and circumstances of past reports completed in 2004 and 2011, demonstrating continued improvement in land forecasting. Analysis of land supply and demand are summarized in the following categories, with a summary of land demand at the end of **Section 8**.

8.1 Municipal Boundary

Long-term planning is based upon assumptions of land supply and demand, with economic activities, population changes, and infrastructure impacting a supply of developable land. Within the City boundaries this supply of land is finite, while additional characteristics may exclude uses and activities from particular areas.

The 2019 Community Plan – Background Report reviewed land supply and demand with assumptions which followed current trends and past Community Plan (General Plan) reports, seeking to determine if current needs and projections can be accommodated within the municipal boundary.

At the time of the preparation of this report the City of Yellowknife Council had passed a motion for a municipal boundary adjustment between the City of Yellowknife and Dettah/Ndilo. The City and YKDFN worked cooperatively on the boundary adjustment and the proposed adjustment has been endorsed by the City of Yellowknife Council and YKDFN Council. The proposed boundary adjustment, if approved by the Government of the Northwest Territories, would expand the City's southwest boundary and transfer land on the eastern boundary, including Ndilo, to the YKDFN. The purpose of the proposed boundary adjustment is to accommodate the long-term growth of the City and the YKDFN.

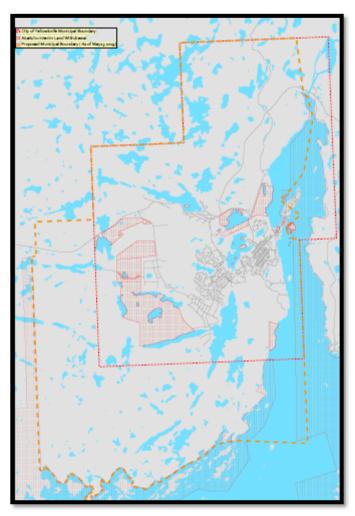


Figure 72: Requested Boundary Adjustment



Existing Land Disposition, Allocation and Potential Availability

8.2

This planning work reviewed past reports and existing spatial databases to determine the current disposition and development potential of lands within the existing boundary.

The existing municipal boundary encloses an area of 13,660 hectares (136.6km²). Of this area, 10,514 hectares (105.14km²) is land, with the remaining area (3096 ha/30.96km²) being water features. **Table 8** below summarizes the land total, availability and tenure values. Lands that are defined as not available, are due to existing land rights (mining leases, Akaitcho Interim Land Withdrawal, Airport, Federal, Other Government, Privately Owned and Territorial Park Land Uses).

Table 9: Land Disposition, Allocation and Potential Availability

	Land Area (ha)	Land Area (%)
Total Land in Municipal Boundary (77% excluding water)	10,514	100
Lands Not Available	6,217	59
Developed Lands	877	8.3
Potentially Available Land (for modelling purposes)	4,295	41
Non-Tenured Lands	4,178	40
Municipal Lands	117	1

Of the 10,514 ha of land identified within the City boundary, 6,217 (59%) is considered as currently allocated with existing rights holders or uses limiting further development. The resulting 4,295 ha (41%) includes non-tenured lands (unsurveyed and surveyed without a current lease holder Commissioners' Lands) and municipal lands, which may be developable; however, some have factors and informal uses may limit the development of these Potentially Available Lands.

In past Community Plans it was assumed that, due limited knowledge of lands outside of the existing built-up boundary of the City, including geotechnical, engineering, environmental, and archeological unknowns, that approximately 30% of lands may be assumed to be unavailable. This represents 1519.2 ha (15.192km²) which is assumed to be undevelopable, and leaving 3544.8ha (35.448km²) of lands for demand modelling purposes. Further analysis of the realistic potential use of such an area will be considered in a later section, given existing servicing and development financial constraints noted by the City.



8.3 Residential

The demand for residential land in Yellowknife is determined primarily by household demographic interests (number of household residents, area needs), and secondarily by population changes. This has particularly become an issue in recent years with slowing population growth, however continuing demand for housing. Presented below is a summary of available land supply and scenarios considered for future residential demands in the City.

8.3.1 Current Situation

Yellowknife experienced a residential development boom over the period of 2015-2016 as a number of new lots were released to the industry, with housing starts climbing from 78 in 2014, to 126 by 2016. In 2017 and 2018, these starts have dropped to less than 65. This growth was primarily in single-detached and multi-unit structures in the Niven Lake and Twin Pine areas. The decline in housing starts is partially due to limited land availability within the municipal boundary primarily for single-detached residential structures. These housing types make up the majority of current inventory, while having the lowest available development land area. High density, multi-unit construction has remained generally consistent over past years, and currently has a greater inventory of available development land, particularly in the downtown area.

Forecast population change in the City, as detailed in **Section 7.2**, is expected to remain constant with average increases of 0.5% to 0.7%, primarily driven by in-migration from rural communities within the territory. By the year 2035 the City of Yellowknife is expected to accommodate an additional 2,207 residents. This represents a total increase of 9.67% over the next 17 years, and based upon current residential densities of 2.7 people per household would require the construction of an additional 817 residential units, an increase of 8.73%. With current annual residential starts averaging 65 units, projected population increases can be accommodated within current construction rates. An additional factor currently affecting the residential market is the decline in the number of residents per household, with a greater number of single occupant households. With resident densities expected to follow local and national trends and decline to 2.6 people per household over the forecast period, a total of 848 units (31 additional units) may be needed. This number of units could also be accommodated within current construction rates.

Table 10 outlines residential construction starts since the previous Community Plan (2012) while noting additional details on the project status, area, available lots and development density.



Table 10: Recent and Proposed Residential Development in Yellowknife (2012-2019)							
Development	Status	Area (ha)	No. of Units	Available Lots	Densit		
					(units/h		

Development	Status	Area (ha)	No. of Units	Available Lots	Density (units/ha)
Proposed Development ide	entified in the 20)12 General Pla	n		
Niven Phase VII	Partially Constructed	4.3	80	5	18.6
Niven Phase V (Nova)	Constructed	3.0	93	3 (1.29ha)	31.3
Mission Ventures	Constructed	1.5	81	0	54
Bartam – Arnica Inn	Constructed - Unoccupied	0.08	18	0	22.5
Con/Rycon Trailer Park	Constructed	2.2	30	0	13.6
Lot 5, Block 501	Partially Constructed	10.2	120	42	11.8
Hordal and Bagon	Constructed	1.9	32	10	15.8
Additional Development La	ınds				
Block 203/9 (School Draw)	Vacant	0.26		unknown	15+
Matonobee (4903)	Vacant	0.08		1	12.5
Development Since 2012 G	eneral Plan				
Twin Pine Hill	Constructed	2.8	126	0	45
Cavo (Summit)	Constructed	0.6	21	0	35
Redcliff Development	Constructed	0.75	41	0	55
Grace Lake North	Constructed	9.9	30	0	3.03
Grace Lake South Waterside Residential Subdivision	Partially Constructed	3.8	27	17	7.1
Total		41.37	699+	78+	24.3

There have been significant residential developments in the City since 2012, with a high number of construction starts in 2015/2016. There remain a number of large parcels for sale that could support multi-unit residential development in the Downtown and some single detached development throughout the City.

- Preference is for development to occur on existing water and sewer services.
- Total infill area may be 23.37 ha, with some currently serving as greenspace, where redevelopment may be feasible and serve the interests of the City.
- Appendix B includes an image of residential infill opportunities identified for consideration.



Table 11: New Home Construction since 2012

	2012	2013	2014	2015	2016	2017
Single-detached	12	36	40	42	59	19
Multi-units	135	127	38	63	67	46
Total Starts	147	163	78	105	126	65

Yellowknife Housing Starts have varied considerably over the past decade with lows of 12 in 2008 to highs of 163 in 2013. Recent years have experienced higher than previous development of single-detached construction. However, multi-unit construction continues to dominate the new construction market. Land availability is often cited as the primary determinant of new home construction, but sales declines in multi-unit structures and a declining economy may begin to have a greater influence on housing starts.

8.3.2 Residential Density

The density controls placed on development will impact residential development within the City significantly. The 2011 Community Plan identified the need for consideration of Smart Growth, and higher density developments, making use of existing infrastructure while creating a compact built area. The circumstances which led to the direction by the 2011 Community Plan, remain true in Yellowknife today.

Residential density remains high amongst new residential construction since 2012, averaging 24.3 units per hectare. For the period of 2003 through 2010, new residential construction density averaged 22.1 units per hectare. A greater emphasis was placed at that time on infill and an intensification of development (seeking 25% of new construction in downtown, 17% on Old Airport Road, and 4% in Old Town).

Some development followed this pattern (Twin Pine Hill, Hordal Bagon), however the completion of Niven Phase V and VII, Block 501 and Grace Lake North and South, which combined serve as the largest residential developments in the City over the previous decade did not follow the intentions of the previous infill policies. These areas are greenfield developments which primarily have resulted in an extension of services or a change in land use designation.

8.3.3 Demand

Population change and projections have been detailed in past sections (**7.1** and **7.2**), with a generally conservative estimate of annual growth averaging 0.5% to 0.7%, and with a total number of net new residents of 2,207 by 2035. The following conclusions from the analysis are:

- Over the next 5 years (2018-2023), the population will increase by 3.3% (681 new residents);
- Over the next 10 years (2018-2028), the population will increase by 6.0% (1,237 new residents);
 and



 Over the next 17 years (2018-2035), the population will increase by 10.71% (2,207 new residents).

Although population increases are projected for the City of Yellowknife, the overall population projections for the Northwest Territories are not increasing. The decline of populations in the regional centres and small communities and projected increase in Yellowknife's population is reinforced through an understanding that most of the City's growth will be attributed to migration from other regions of the territory.

Given the above population change, land area demand can be estimated based on existing densities (24.3 units/ha) and through incorporating the average residents per household unit (2.7residents/unit):

- Over the next 5 years (2018-2023), the land area needs will be 10.38ha (252 new units);
- Over the next 10 years (2018-2028), the land area needs will be 18.85ha (458 new units); and
- Over the next 17 years (2018-2035), the land area needs will be 33.64ha (817 new units).

More accurate estimates of land demand have been completed through this exercise by using the current mix of residential development (single, row and multi-uses), and the associated land area needs as defined by the zoning bylaw, while recognizing past construction start patterns. The current housing unit mix as observed within the City is 60% single-detached, 10% row/townhouse and 30% multi-unit. Using these proportions and current land area needs defined through the zoning bylaw for single-unit housing (540m²/unit), and the average density for row and multi-unit residential (37.8 units/ha), calculations for the residential land area needs for the future City can be determined. The results provide a more accurate and reflective estimate of future City residential land use:

Table 12: Residential Demand (ha)

	2023	2028	2035
Residential Land Demand Analysis (ha)	10.8	19.7	43.4

The above values have been corrected to recognize the 'net-to-gross' additional land area needs necessary for development outside of the existing land area. Such new 'greenfield' development requires the construction of roads, parks and servicing which typically requires an additional land area of 50% for single-detached, 30% for medium density and 15% for high density residential development.

The residential land demand analysis recognizes the inherent limits of the above estimates based upon the assumptions included within the analysis. Population forecasting, although conservative, may not be realized as has been the case for each of the two past community plans. New construction may follow a different mix of housing types from historical averages, due to changing consumer demand, or introduced land use legislation. Additionally, the zoning bylaw once updated may stipulate a different average housing unit size.



In following the current residential land use trends, it is forecast that an additional 42.23 hectares of residential land will be required by 2035.

8.3.4 Supply

Residential land supply is comprised of developed properties which are partially completed or unoccupied, vacant lands identified within the zoning bylaw as residential and growth management areas near to existing services which may in the future serve a residential purpose.

As detailed in **Table 12** above, a number of developments which have been proposed since 2012 or in recent years remain in development, with **75 residential lots available**, and a number of residentially designated lots remaining for sale and development. Almost all of these existing residential lots are privately held, with no clear timetable available on when they may become available or developed.

Through analysis of the 2018 City Tax Roll data it was determined that there remained 9.996 hectares of vacant lands within the City, which are zoned for a single detached residential use. A further 9.067 hectares of land are appropriately zoned for a higher density residential use. From an infrastructure and municipal services perspective, it is more efficient to develop these lands prior to undertaking additional greenfield development outside of the existing service area of the City. **Figure 8.3.4** (**Appendix B**) identifies some vacant parcels that would support residential infill, although not all parcels are appropriate.

Growth management areas of the city, those lands which may not currently be designated within the zoning bylaw as a specific land use, and additional park reserves and remnant parcels may also provide a land supply area for future residential development. As identified in **Section 8.3.1**, a collection of infill parcels represents a residential supply potential of 23.37 hectares. The parcels occur on existing service corridors, are vacant or being used for park and recreational uses and may be repurposed for a residential use. A determination or process for identifying such lands are outside the scope of the Community Plan review, however the City may need to consider infill lands as part of long-term land use planning.

Identified in the table below is the estimated land supply available, which follows past land use trends over the next 17 years of the City. As illustrated by the values, high density designated lands remain available over this time period, while low density lands become exhausted by 2024 and additional lands are needed, represented by negative values [-].

Table 13: Residential Land Demand by Scenarios

	2018	2023	2028	2035
Residential Land Supply Analysis – low density (ha)	10.00	1.8	- 4.8 [-7.2]	-16.5 [-24.7]



	2018	2023	2028	2035
Residential Land Supply	9.07	6.4	4.3	0.42
Analysis – high density (ha)				

In review of the above demand and in recognition of the existing vacant residential land, it is forecast that an additional 24.7 hectares of low density residential land will be required by 2035. The existing supply of high density residential lands can accommodate the City's current high density development needs over the review period.

8.4 Commercial

Calculating commercial land demand and supply remains and has become an even more difficult process than in past Community Plans due to limited information being available. To prepare an understanding of commercial land supply and demand, an assessment of market factors was undertaken in order to assess the current situation and future growth and demand needs of the City.

8.4.1 Business Pattern Analysis

In review of non-residential land uses, business pattern data from Statistics Canada for the City of Yellowknife was considered for the 2011 General Plan. This statistical information was last collected in 2008; however, conditions regarding major employers have not significantly changed over this period. Through consideration with industry experts:

- The largest number of employers remain in the professional, scientific and technical services subsector, although this does not represent the greatest number of employees;
- City of Yellowknife specific Business by Industry and Number of Employees information is no longer collected (as of June 2008), however such reporting is available for the Territory. Data for the Territory (2018) supports past reporting; however, without continued statistical reporting for the City's businesses and employers, such comparisons are not exact. The top number of businesses across the Territory are related to Real Estate, Rental and Leasing, Construction, and Professional, Scientific and Technical Services. These sectors were all noted as being in the top five total employers for the City in 2008; and
- Yellowknife accounts for over 53% of the Territorial labour force activity, and nearly 57% of full time employment. Table 14 provides labour force occupation numbers for the City of Yellowknife, from the 2016 Census, with additional details on change from the previous census (2011).



Occupation	Total (persons)	Change from 2011 (%) [2011 Value]
Total Labour Force (population aged 15 years and over)	12,710	-0.4 [12,760]
Business, finance and administration	2,300	-7.8 [2,480]
Sales and service occupations	2,300	4.6 [2,195]
Occupations in education, law, social, and community and government services	2,055	10.0 [1,850]
Management occupations	1,665	-4.8 [1,745]
Trades, transport and equipment operators and related occupations	1,580	-2.5 [1,620]
Natural and applied sciences and related occupations	1,100	-12.3 [1,235]
Health occupations	750	13.3 [650]
Occupations in art, culture, recreation, and sport	380	9.2 [345]
Natural resources, agriculture and related production occupations	295	5.1 [280]
Occupations in manufacturing and utilities	130	0 [130]
Occupations - not applicable	150	-50.0 [225]

- While the census population has declined in recent years, and is forecast to only modestly
 increase, the labour force and employers are not declining, and instead as illustrated in the
 number of City Business Licences issued, is actually growing. This is an economy experiencing
 change.
- Business licences issued by the City of Yellowknife have increased substantially from the completion of the last Community Plan in 2011, 2018. growing from 2158 local businesses to 3712 in

Table 15: Yellowknife Business License Change 2012 to 2018

Yellowknife Business Sectors	2018 Business Totals	Change from 2012- % [New]
Entertainment Services	12	50 [+4]
Hospitality, Food and Beverages	180	53 [+96]
Personal Services	154	56 [+86]
Professional Services	124	29 [+36]
Retail, Sales, Rentals and Services	289	43 [+123]
Trade and Industry	335	40 [+134]
Transportation	87	31 [+27]
General Business Services	657	40 [+263]
Agriculture and Animal Services	18	44 [+8]



8.4.2 Current Situation

8.4.2.1 Retail

- Retail uses remain largely accommodated within two areas of the City, the Downtown and Old Airport Road.
- Total Business Licences issued in the past 6 years has grown by 42%, with growth in all sectors.
- Tourism and business visitation to the Territory have both increased substantially in recent years, with much of this activity focused in Yellowknife (see figures below).
 - o Tourism is a major driver for new retail space
 - o Expenditures by visitors increased by 87% from 2012-2017.
 - o Tourism is sustainable, however is dependent upon international circumstances.

Northwest Territories Visitation Statistics

Annual Visitation 2012-2017 (visitors)						
Northwest Territories Visitation Statistics						
	2012-13	2013-14	2014-15	2015-16	2016-17	% Change
Aurora Viewing	15,700	21,700	16,400	24,300	29,800	23%
Fishing	4,800	5,600	4,300	4,600	4,200	-9%
General Touring	15,200	14,800	14,900	19,000	15,800	-17%
Hunting	500	510	510	510	480	-6%
Outdoor Adventure	3,100	1,900	2,100	2,400	7,400	208%
Visiting Friends & Family	13,800	14,100	17,200	12,200	15,900	30%
Total Leisure Travel	53,100	58,610	55,410	63,010	73,580	17%
Business Travel	24,100	35,300	29,400	30,900	34,900	13%
Total Visitors	77,200	93,910	84,810	93,910	108,480	16%

Northwest Territories Visitation Statistics

Annual Tourism Spending 2012-2017 (millions \$)						
Northwest Territories Visitation Statistics						
2012-13 2013-14 2014-15 2015-16 2016-17 % Change						
Aurora Viewing	15.20	21.00	26.80	39.70	48.70	220%
Fishing	11.60	14.00	9.30	9.70	9.20	-21%
General Touring	12.60	12.60	14.00	19.80	19.30	53%
Hunting	5.80	5.90	7.10	7.20	6.70	16%
Outdoor Adventure	6.00	4.10	6.00	7.00	21.40	257%
Visiting Friends & Family	8.40	8.90	12.00	8.50	11.30	35%



- The number and variety of hospitality, food and beverage services has grown since 2012, primarily in tourism services, and non-liquor restaurants.
- The retail sector internationally is changing with growth and a transition to e-commerce

8.4.2.2 Downtown Retail

- Industry estimates (Spring 2019) have indicated a very low vacancy rate for retail space in the Downtown, with one large outlier being the Centre Square Mall. This space, due to resident and business fears has a high vacancy rate (>50%).
- Past migration of businesses and retail spending to large format retail locations on Old Airport Road have continued.
- Stores formally in the Downtown have further migrated to Old Airport Road or permanently closed, with this trend stabilizing at the time of this plan.
- Vacant properties, and storefronts are a standard within the Downtown, with existing buildings underutilized and outdated for current market needs.
- Major real estate investment trusts control much of the downtown retail space and their leasing models do not currently meet market needs.

8.4.2.3 Old Airport Road Retail

- Development along Old Airport Road has stabilized from the past Community Plan, primarily due to limitations in available space.
- Migration of industrial uses to the Engle Business District will create redevelopment opportunities, with large industrial lands becoming available for a variety of commercial uses.
- The vacancy rate is near zero within this area with only one property for sale and a separate site available for lease.
- Existing large format retail locations along Old Airport Road are constrained by space; however, large format retail locations may seek redevelopment locations along Old Airport Road and result in new commercial opportunities being created within their existing properties.
- With low population growth and industry closures (mines) retail and wholesale sales have stayed steady across the Territory in recent years, declining in 2016, however averaging 1.2% growth in sales from 2012 through 2018.
- Demand for retail and commercial lands along Old Airport Road has resulted in record land sale prices in the current period (\$30/sq.ft.)



8.4.2.4 Office Space

- Office space is primarily located within the Downtown with vacancy nearing 10%; however, if the Bellanca Building is removed from this consideration, vacancy rates would be closer to 7% to 8%.
- The Bellanca Building currently sits idle and may be considered for redevelopment, additionally a number of vacant lots, and degraded structures are also located within the Downtown and require redevelopment.
- Relocation of mining corporate head offices out of the City, and changes to federal staffing through devolution have been offset by growth in Territorial Government office space needs.
- The majority of office space in the City is owned and managed by private real estate investment trusts with vacancy rates increasing over past Community Plans. Class A Office/Retail is in high demand, while a mix of Class B and C office spaces are available in the market.
- A number of office spaces currently sit vacant and are listed for leasing, including renovated and updated properties. In spring 2019, over 7 properties ranging in size from 1,500 to 7,500 sq.ft. were available for lease in the Downtown.

8.4.3 Demand

Factors influencing demand for commercial land include:

- The population of Yellowknife is projected to grow at an annual rate averaging 0.5% to 0.7%, with some slowing expected due to mine closures and infrastructure project completions.
- Household Spending is expected to grow at a similar rate to population, with Overall Projected Expenditures (Appendix C) influenced by growth in tourism spending and uncommitted government infrastructure spending.
- Demand for office space is currently in decline, with government and professional services related to infrastructure serving as the only business sectors with potential interest in growth.
- Retail space interest is increasing along Old Airport Road and within areas of the Downtown as leasers adjust to changing business needs.
- Some office space (ground floor) may be converted to retail spaces due to demand for such retail locations.
- Current demand averages 4.36 ha per 1000 residents, with this historical average expected to continue
- Sector changes including growth in e-commerce, stagnating population and housing spending changes and the small number of retail businesses in Yellowknife may be countered by a resurgence in small retail, tourism and push by the City of Yellowknife (through WinYourSpace program).



Table 16: Commercial Land Supply

	2023	2028	2035
Commercial Land Demand Analysis (ha)	2.97	5.39	9.62

In following the current land use trends for commercial properties it is forecast that an additional 9.62 hectares of commercial land will be required by 2035.

8.4.4 Supply

Commercial lands within the City are primarily held by private landowners, including large real estate investment trusts (REIT's). Most commercial properties are located within the Downtown and along Old Airport Road.

As previously noted there is limited supply of retail space available in the Downtown or along Old Airport Road with vacancy rates near 0% when excluding the Centre Square Mall. High office vacancy has resulted in conversion of ground floor spaces to retail uses. Small retail formats remain in high demand, and building renovation will be necessary to adapt to current retail needs.

The City of Yellowknife continues to offer the Downtown 50/50 Lots and Bristol Commercial Area for sale (totalling 1.17 ha; 0.81ha at Bristol, 0.223ha at 50/50 and 0.139 ha on lots 8, 9, and 10, Block 31). A total of four (4) private commercial properties were available for sale at the time of this report, generally occurring within the downtown and including outdated structures.

Table 17: Commercial Land Supply Projections

Table 27. Commercial Edita Galphy 1. Gjettono				
	2018	2023	2028	2035
Commercial Land Supply Analysis (ha)	7.9	4.93	2.51	-1.72 [-2.1]

A variety of vacant commercial properties occur throughout the City, totalling 7.9 hectares of designated land. While only 1.17 hectares of the vacant land can be directly controlled by the City, the remaining lands may become available depending on demand. In following the current commercial land use trends (4.36ha/1000) it is forecast that the existing vacant lands will be exhausted by 2032 with an additional 2.1 hectares of commercial land required by 2035. Should privately held commercial properties not be made available, a greater proportion of the forecast 9.62 ha demand would need to be made available.



8.5 Industrial

Industrial land demand and supply has shifted considerably from previous community plan iterations, with the construction of the Enterprise Development Area and Engle Business District resulting in sizable shifts in land use from Old Airport Road to the Kam Lake and Engle area. Consideration of each of these areas and factors which have led to this land use shift was undertaken in order to assess current circumstances and the potential future needs of the City.

8.5.1 Current Situation

There are four industrial areas within the City; however, there has been a transition of industrial uses along Old Airport Road with movement toward the Engle Business District. Further, the Kam Lake and Enterprise areas have experienced increasing interest in residential and tourism related uses as part of their current mixed-use zoning.

8.5.1.1 Kam Lake

The Kam Lake and adjacent Enterprise Mixed Use Industrial Areas are entirely privately owned and in high demand due to the unique zoning which permits accessory residential and tourism uses. Historical kennel and animal uses have caused noise and health concerns for the accessory residential uses. One parcel is listed for sale by the City in Kam Lake (0.3ha), with private sales reported as strong in this area.

8.5.1.2 Engle Business District

Industrial lands within the Engle Business District Phase 1 had stagnated until 2016, when policies were introduced to incentivize industrial relocation to this area. Phase 1 (36 lots) of Engle sold out in 2016 (11 lots sold in 2016) and council proceeded with the development of Phase 2. Phase 2 commenced in 2017/2018 with 40 lots, of which 17 have sold, 3 are held and 20 (27.17ha) remain available for sale.

8.5.1.3 Airport and Akaitcho Lands

The Yellowknife Airport (YZF) moved to a Revolving Funding model on July 1, 2017, whereby the airport has adopted a business-minded approach with operating and capital expenditures to be funded through airport revenue. A charge on ticket fees was added and the Airport has begun the process of developing a commercial development plan for aviation and non-aviation business opportunities on airport lands. Serviced by trucked water and sewer, YZF lands are territorial and will not require City planning approvals, however will still form part of the land availability for future development and growth in the City region.

Similarly, the land development interests of the Yellowknives Dene First Nation (YKDFN) may align with municipal industrial and commercial interests, and may form part of the available land area for future development and growth. Through a future Akaitcho Land Claim and Self-Government Agreement, withdrawn Lands may come under the control of the YKDFN, with their own interests directing land use. It has been identified through this community plan review that economic and business interests may be



sought by the YKDFN upon their lands, and the City of Yellowknife will seek to support such self-government land use decisions.

8.5.2 Demand

The factors influencing demand for industrial land include:

- Mining and transportation industries remain key drivers of industrial land development, with an increasing role for remediation and infrastructure business;
- Diamond Mine production and operations are expected to slow and end in the next 10 to 15
 years, with limited new exploration and no other mines forecast to come on-line in the region.
 Closure and remediation of these projects will lead to continued industrial activities;
- Metal mines (gold, zinc, rare earth metals) will begin production over this period, however operate with different processes and values and will not replace the quantity of lost positions in the Diamond industry;
- Other infrastructure projects including new all-season access roads, power dams, and electrical corridors may lead to increased industrial activity within the City of Yellowknife;
- The City's 2009 Development Incentive Program Bylaw and updates to this relocation program in 2016 resulted in strong demand for industrial relocation to the Engle Business District; and
- Industrial land demand is not expected to exceed historical averages of 3 hectares per year.

Future industrial land demand has been estimated based on existing per capita rates of industrial demand at 18.2 hectares per 1000. If past trends continue, an additional 40.2 ha of industrial lands will be needed in the City by 2035.

Table 18: Industrial Land Demand

	2023	2028	2035
Industrial Land Demand Analysis (ha)	12.4	22.5	40.2

8.5.3 Supply

- Engle Business District Phase 2 includes 17 available lots (totalling 27.17ha).
- Kam Lake Parcel for sale by the City (0.3ha).
- Aggregate operations will continue to be needed by the community and locations of suitable resources will remain industrial sites. This includes the South Grace Lake area, and former Highway 4 locations, which also include the Solid Waste Disposal Facility.
- Airport Lands totalling approximately 75 hectares may become available for industrial purposes.
- Airport Lands formerly designated as quarrying mining includes 6 vacant parcels (~5.5ha), and 2 developed properties (1ha) are for sale on Laserich Gate and Archibald Court which may be available for a variety of industrial uses.
- Akaitcho and YKDFN, through Det'on Cho may develop lands in the future in support of City industrial interests.



In following the current industrial land use trends (18.2ha/1000) it is forecast that the existing vacant industrial lands can accommodate demand beyond 2035.

Table 19: Industrial Land Supply

	2018	2023	2028	2035
Industrial Land Supply Analysis (ha)	61.3	48.9	38.8	21.1

8.6 Institutional/Community Use

Institutional Land Demand and Supply Analysis was completed with similar consideration for future needs of the City of Yellowknife. For the purpose of this investigation, institutional uses are defined as generally a public use for education, historical interpretation and information, municipal, territorial and federal services, recreation and shared public space. Current institutional land use averages 6.22 hectares per 1,000. Previous community plans have suggested that 3.5 hectares per 1,000 may serve as an appropriate ratio for this land use.

In completing an assessment of land demand for the future period of this Community Plan review, the existing ratio of 6.22 ha/1,000 was used. Land needs were determined to be the following over the review period of this report, with an additional 13.7 hectares of institutional land required in the City by 2035 with a population increase of 2,207 residents.

Table 20: Industrial Land Supply Projections

	2023	2028	2035
Institutional Land Demand Analysis (ha)	3.5	6.8	13.7

Such assessments of institutional land are not an exact value as many institutional changes and needs over future years may be accommodated within existing institutionally zoned parcels. Expansions of existing facilities, and co-location of services provide cost savings and improvements in service delivery. Few institutionally zoned vacant parcels currently exist within the City, with only 0.46 hectares noted within the tax roll. This report does not suggest that there is a major divide between demand and supply and instead supports the concept that institutional land areas will be provided as part of future development and/or located within existing institutional properties within the city. Such infill development of institutional uses is appropriate and preferred.

For the City of Yellowknife, a number of institutional land use changes are forecast for the future period including the rebuilding of schools (J.H. Sissons), construction of a post-secondary institution (Aurora College/Polytechnic), reconstruction and repurposing of Stanton Hospital, Prince of Wales Historical Centre, an Akaitcho Museum and construction of a new Aguatics Centre and library. All of these land



uses are expected to occur over the review period of this community plan and lands for their construction have been considered within this plan.

8.7 Open Space/Recreation

Open Space and Recreation land areas comprise 23.1% of the total surveyed lands within the City of Yellowknife, and yet many of these parcels would be considered remnant and underused. Many of the parcels occur alongside existing development areas, serving as buffers to roadways, waterways and adjacent uses.

Specific Open Space and Recreation areas include Tommy Forrest Park, Parker Park, Range Lake, Fritz Weil Park, Pilots Monument, Tin Can Hill, Bristol Pit, McMahon-Frame Lake, Niven Lake, Rat Lake, the Ski Club and countless other parcels.

Past community plans have suggested a ratio of 17 hectares per 1,000 would serve this land use demand, however current ratios for the City are averaging 35.1 hectares per 1,000. Maintaining such average ratios may prove challenging for future councils as other land users (Territory, YKDFN) and infill residential development compete for the existing open spaces within the immediate City. The following chart demonstrates the additional open space and recreational land demands (following a ratio of 17ha/1000) for the forecast increasing population over the review period of this Community Plan.

Table 21: Open Space and Recreation Land Demand Supply

	2023	2028	2035
Open Space and Recreation Land Demand Analysis (ha)	11.6	21.0	37.5

A movement of open space and recreation sites to the periphery of the municipal boundary and into the regional area are likely to occur. While recreation lands are available and already being used, consultation with the YKFDN by private organizations, groups and municipal interests will need to occur as many regional lands may overlap within their land claim.

As all existing Open Space lands and many recreational facilities are considered vacant, a supply valuation does not provide a useable figure regarding what may be able to be repurposed or used for the growing City. It is recognized that an evaluation of existing recreation and open spaces will need to occur as the future city changes. Part of Con Mine, if returned to a recreational use through remediation may provide lands for recreation which can be shifted and concentrated from existing neighbourhood parks. Such repurposing may open up additional residential and commercial opportunities on serviced lands, however the role and importance of open space and recreation sites should not be undermined.



Maintaining land area ratios of at least 17 hectares/ 1000 will continue to provide a place for resident recreational pursuits, while natural buffers, lakes and rock outcrops will provide natural reminders and oasis's which will continue to define the City of Yellowknife as a unique and special place.

8.8 Transportation/Infrastructure

Forecasting transportation and infrastructure land use change for the future 17 years (to 2035) is equally important as consideration of the broader land use areas previously discussed. Road and infrastructure corridor expansion has been included within the residential, commercial and institutional review, referred to as a 'net-to-gross' calculation, new greenfield development requires an expansion of roads, sewer and water servicing which may take upwards of 50% of the additional land area for new development (including parks and institutional areas).

Along with greenfield development, existing infill development may require an expansion of pumping stations, the Fiddler's Lake sewage facility, the municipal waste site and sections of the piped systems and roads which service the City. New greenfield development requires additional land areas where this service infrastructure may be located, while even infill development may require an expansion of key infrastructure which will also require additional lands.

The existing road and electricity networks may also serve currently unknown needs in the future, allowing for wood pellet or geothermal district heating systems, or alternative energy and service delivery. Climate change may impact these transportation and infrastructure features, altering conditions and leading to necessary changes in the technology and land area needs of such infrastructure. Climate change policies may already be leading to transportation changes, as increased fuel taxes encourage residents to consider transit and active transportation options in their daily activities. Transportation and supporting infrastructure will need to adjust to accommodate alternative modes of travel, while also continuing to serve existing users and increased precipitation events.

8.9 Land Demand Summary

As detailed in the sections above, using existing proportional rates of land use and moving forward with population forecasting, additional land will be necessary for the future City of Yellowknife, or the existing development patterns will need to change.

New greenfield development, requires additional land in servicing and connecting these new areas of the city, with net-to-gross calculations demonstrating that an additional 25.3 hectares of land would be required for a mix of 60% single-unit residential, and 2.1 hectares of additional land will be needed for commercial uses. Multi-unit residential can be accommodated within the existing built community, with more opportunities for infill, and redevelopment. There remains an existing and appropriate supply of industrial land, with the potential for even greater amounts becoming available for this use through airport development or decision of the YKDFN through the Akaitcho Land Claim.



Table 22: Land Use Supply and Forecasted Demand

Land Use Areas	Current Supply (ha)	Forecast Demand 2035 (ha)
Residential (single-unit)	10.0	26.48
Residential (multi-unit)	9.06	7.51
Commercial	7.9	9.62
Industrial	61.3	40.2
Institutional	0.46	13.7
Open Space and Recreation	-	37.5

Institutional uses, are expected to be accommodated within existing municipal and territorial sites, and while forecasting for this use suggests there will be an unaddressed demand, this is not expected to be an issue for land use planning. Similarly, Open Space and Recreation land uses already form a high percentage of total area, and while these lands are important and new development of such areas should occur, it is expected that the existing areas will remain protected and demand for such land uses can be accommodated within the existing city and any new development plan areas.

While past Community Plans developed land use options that incorporated Smart Growth principles, these planning policies were not always supported by council in land use decisions. Forecast modelling is also not a precise science and there are complex factors that influence population growth and land use. Previous forecasts for population growth and land use projections in former Community Plans have not been completely accurate and have overestimated population growth. However, they were based on the information available at the time and factors like economic conditions can change very quickly, particularly in economies that are dependent on resource commodities like Yellowknife. This Community Plan has once again attempted to estimate the future population of the City, and project the land use needs of the City in 2035. Over this shorter forecast period, consideration has been made for longer-term circumstances, including future uses for Giant and Con Mines; however, it is recognized that in the next update of the Community Plan around 2028, new issues and factors will arise, and the population may be quite different from the currently estimated value. It is only through these incremental adjustments that the City of Yellowknife can continue to provide an accurate and relevant land use-planning document, while ensuring lands are made ready for the future needs of the city.



Community Plan Review (Strategy)

9.1 Priority Issues

9.0

Identified in the preliminary scoping of the community plan were 19 priority issues related to land use decisions within the City, and which had been noted in past community plans or subsequent to past work. These priority issues and themes were conveyed throughout the public consultation process by residents, city council and administration and were used to frame discussions and seek solutions. These issues have been summarized below, with consideration of how they were reported in the 2011 General Plan, and how the current plan (2019) seeks to resolve these issues in the form of a Strategy.

Priority Issues:

1. Akaitcho Final Agreement:

- Toward a Final Agreement (Framework Agreement, Agreement-in-Principle) and selfgovernance
- Interim Land Withdrawal

2011 General Plan:

Recognized need for support and continued cooperation and collaboration between YKDFN and the City.

2019 Community Plan Considerations:

- The Akaitcho Process is now nearing resolutions, and local capacity and interest in working with the City has been expressed;
- Open communication and support for the Akaitcho Final agreement should continue to be provided;
- Amendments to the Land Use Concept Maps and Zoning By-law should be made as changes
 occur, and land use policies should not limit the YKDFN from defining their own intentions
 and uses for withdrawn lands; and
- Recognize and respect the inherent right of the Indigenous peoples in this region to the land and continue to work with the Yellowknives Dene First Nation through a mutually respectful and beneficial relationship.

2. Affordable Housing

- Tiny homes, housing variety
- Housing
- Greenfield and development intensification
- Compatible uses, kennels and residential



2011 General Plan:

Sought to define affordable housing, set targets for affordable housing as a proportion of construction, encouraging the city to act as a developer through ensuring construction of such units, and following through with the recommendations of the Creating Housing Affordability Report – flexible zoning, density bonusing, alternative development designs and standards and financial incentives.

The 2011 Plan further relied upon Smart Growth policies developed in 2009-2010 to further discussions on development and servicing.

2019 Community Plan Considerations:

- Affordable housing is a key consideration of the current plan, as it relates to generalized
 discussions on housing, tiny homes and housing variety; all new housing will lead to the
 need for greenfield development while every effort should be made to maximize existing
 services and infill locations;
- Incentivize adaptive re-use of land that is no longer viable for its original use;
- Encourage and facilitate more land use flexibility in core areas of City to support revitalization plans and initiatives;
- Prioritize utilization of existing capacity of municipal infrastructure for land use development before adding new capacity;
- Reduce land use conflicts by providing clear policies that limit and mitigate incompatible uses; and
- Develop land in a fiscally responsible and sustainable manner.

3. Changing Economy

- Future post-secondary institution
- Agriculture
- Tourism

2011 General Plan:

The need for remediation of existing mines, and consideration of future alternative uses was considered in the 2011 General Plan, while a future economy was not reviewed.

2019 Community Plan Considerations:

- Recognition that the economy and required land uses of a future city may have a smaller focus around the mining industry and could be a lot more dynamic and varied. Mining may not have the strong presence it has had in the past as current projects show that regional mining is forecasted to decline;
- Tourism, Agriculture and a post-secondary institutional use must be accommodated for within existing plans, and a future updated Zoning By-law; and



The 2019 Community Plan makes reference to these future land uses and change within the
existing mining lands, providing policy support while also recognizing that all land uses may
not be able to be accommodated within the future city.

4. Yellowknife is a special place to live in and visit

- Capital Area
- Strengthening Relationships with the GNWT
- Preservation of areas of community significance
- Heritage

2011 General Plan:

The 2011 Plan identified that there are unique and special areas to the City, including historical areas, the waterfront and harbour.

Further review of Heritage Resources were identified, with recommendations for strengthening of policies to preserve heritage resources, designate their location, and incentivize the retention and protection of these features.

2019 Community Plan Considerations:

- Protection of existing area development plans within the City, including the Capital Area, and heritage features of Old Town, Giant Mine, and Con Waterfront and Recreational Areas, establishing designations which recognize and maintain the unique attributes of these areas; and
- The updated plan provides support for the need for land use requests to the GNWT as part
 of an expansion to the municipal boundary, incorporating the Fiddlers Lake Sewage Lagoon,
 aggregate resources and the water intake within the city's boundary.

5. Infrastructure

- Transportation
- Trucked and piped service extension
- Public spaces aquatics centre, library, arts and cultural facilities
- Parks trails and open spaces, passive recreation
- Bristol Pit

2011 General Plan:

The 2011 Plan seeks to support active transportation, transit, and improvements to existing road networks, the incorporation of Fiddlers Lake within the municipal boundary, and protection of water resources, while recognizing that extending servicing is cost prohibitive.



2019 Community Plan Considerations:

- Establishment of land use designations which protect lands for current and future recreational and infrastructure uses;
- Prioritize utilization of existing capacity of municipal infrastructure for land use development before adding new capacity;
- Recognition that extensive greenfield development is not desirable or fiscally responsible; and
- Develop land in a fiscally responsible and sustainable manner.

6. Mines

- Remediation Projects
- Re-purposing Con and Giant (traditional, recreation, residential, industrial)

2011 General Plan:

The 2011 Plan encouraged the remediation of sites to an acceptable standard for residential and commercial development, or active and passive recreational spaces.

2019 Community Plan Considerations:

- Remediation has occurred on the Con Mine site, and the active clean-up is done. However,
 monitoring will be on-going and the release from the lease with the GNWT will not happen
 for some time. The Mackenzie Valley Land and Water Board will determine when the land is
 ready to be released after reviewing results of long-term monitoring. The Giant Mine
 remediation has only just begun and timelines for release of land are undetermined at this
 point;
- Until such time as soil, water and emission standards are appropriate for an intended use, the City should not consider development or tenure to these properties;
- Partial use of sites, and a reduction in hazard land setback requirements (450 m buffer from Con Mine) should be undertaken as appropriate to allow for redevelopment of neighbouring and unimpacted areas;
- The City should reduce land use conflicts by providing clear policies that limit and mitigate incompatible uses; and
- Incentivize adaptive reuse of land that is no longer viable for its original use.

7. Climate Change

2011 General Plan:

Not identified within the previous General Plan.

2019 Community Plan Considerations:

Climate adaption and mitigation are considered as part of each land use designation;



- Improve resiliency of land development with respect to climate change through a range of
 measures and standards such as building setbacks to prevent flooding and soil erosion,
 support for alternative transportation options and allowance for higher land use densities;
 and
- Improve energy efficiency of land development and associated land use activities that support energy and GHG emissions targets specified in the *City of Yellowknife Corporate and Community Energy Action Plan*.

9.2 Public Engagement and Review

Community engagement (Phase 1) was undertaken as part of the development of recommendations. This engagement included PlaceSpeak, focus groups, open houses and communication by phone and email. In addition to the engagement during the development of the Plan, the City has also engaged with the public to review the Plan (Phase 2), while it was still in the draft form, prior to the Plan being presented at to the Governance and Priorities Committee of Council.

The following review opportunities were provided to the public during Phase 2:

- 1. PlaceSpeak Online Public Engagement Platform
- 2. City of Yellowknife website
- 3. Four Open Houses
 - a. Thursday October 10, 4 p.m. 6 p.m., Multiplex
 - b. Wednesday October 16, 11:30 a.m. 1 p.m., City Hall
 - c. Wednesday October 16, 6 p.m. 8 p.m., Multiplex
 - d. Wednesday October 16, 6:30 p.m. 9 p.m., Chief Drygeese Centre, Dettah
- 4. Communication by phone or email.

A summary of all public feedback is provided in Appendix A: Record of Engagement. In addition to the public comments, the consulting team met with YKDFN to review the Plan, while in draft form, and to understand any concerns with the content of the Plan. Append A: Record of Engagement also has a "Summary of Comments from YKDFN Meeting and Dettah Open House" record that identifies feedback from YKDFN residents as well feedback from the YKDFN Lands Committee. All feedback has been incorporated where possible within the scope of the Community Plan requirements.

In addition to the opportunities indicated above, the by-law review process includes a statutory public hearing. Prior to final adoption, the Community Plan must be reviewed and considered by the GNWT



Minister of Municipal and Community Affairs and undergo consultation pursuant to *Section 35 of the Canadian Constitution* to ensure that existing aboriginal and treaty rights are recognized and affirmed.

During the public review opportunities held in October 2019 the team receive feedback (as indicated in Appendix A). The table "Summary Feedback & Responses on Yellowknife Draft Community Plan" identifies the themes of the feedback and changes that have been made to accommodate the public review, or where appropriate, explanations where the Plan was not altered.



10.0 Implementation Strategy

In recognition of the inter-relationship of the Community Plan document with a variety of City Departments, policies, outside community organizations, businesses and residents; a framework for the implementation of this document is proposed below. As frequently identified in public comments and consultation, it is important that documents are used, understood and continue to remain relevant through frequent review and amendment. Over the next two (2) years, it is recommended that the following be undertaken.

Recommended Initiatives:

- Zoning By-law Review (comprehensive review and update);
- Communications Plan (Public and Stakeholders);
- Mapping and update of Geographic Information System;
- Akaitcho cooperation and land management partnership (ongoing); and
- Municipal boundary adjustment, and Territorial land transfer.

Zoning By-law Review

As in past Zoning Bylaw reviews processes, the City should undertake a full review of the existing Zoning By-law to address changes, and update the document as part of implementing new direction as provided by the 2019 Community Plan. The following specific considerations should be addressed in the Zoning By-law review to align with the objectives and policies of the Community Plan:

- Review of the building and planning process to ensure consistency and clarity for users;
- Review minimum off-street parking policies and their influence on infill and City Core/Central Residential land use intensification;
- Review of accessibility criteria for site planning;
- Review of landscaping requirements to factor in fire smart planning principles and climate change adaptation;
- Review outdoor lighting requirements and impacts of outdoor lighting on dark sky principles, wildlife, and aurora viewing;
- Consideration of requirements in new residential and commercial developments for electric vehicle charging infrastructure;
- Consideration of inclusionary zoning to increase stock of affordable housing to support the affordable housing goals in Yellowknife's 10 Year Plan to End Homelessness; and
- Consideration of increasing flexibility of zoning in some areas to allow for more mixed-use land development.



Communications Plan

The City will prepare a communications plan which shares the completed work with residents and other interested parties, providing a basic overview of the plan, and identifying its relationship to other City policies, including the zoning by-law and development plans. This communication plan should include the Council's commitment to following through with this Community Plan, and provide an overview of the planning and development process, including the roles and responsibilities of all stakeholders.

Other information items should include: 1) A land use and tenure overview; 2) Climate change and other environmental considerations; 3) An overview of the public consultation process undertaken; and 4) The development review process. The communications materials should be made accessible through a variety of media tools, including PlaceSpeak, within a dedicated page on the City's website, notification in the capital update, and printed copies at City Hall.

Mapping and Geographic Information System

The City as part of the acceptance and agreement to the Community Plan Update will alter existing mapping to reflect the simplified land use direction of the 2019 Community Plan. This mapping will be shared with the YKDFN, Territorial and Federal Governments, and other interested parties.

Akaitcho Final Agreement and the Municipal Boundary

While still unconfirmed, it is expected that an Agreement-In-Principle between the Akaitcho (including the YKFDN) and the Federal Government will occur in the near future. As this will result in the transfer of lands within the city, and a change in governance of lands regionally surrounding the city, amendments to the community plan may be needed to reflect final municipal boundaries and land use servicing partnerships. The results of these long negotiations will have profound impacts upon the residents and administration of the City of Yellowknife and the people upon whose traditional land the city was formed. While efforts have been made within this plan to include foreseeable policy changes, and municipal boundary adjustments, additional amendments to these items within the Community Plan are expected to be necessary in continuing to ensure relevancy and accuracy of the 2019 Community Plan document.

Community Plan Review

As mandated by the *Community Planning and Development Act*, a comprehensive review and update of the 2019 Community Plan must commence within eight (8) years of its adoption, likely commencing in 2028. The future review should take into account the 2018-2019 work, and include revisions and updates as undertaken by council in the subsequent years. If circumstances change to a degree that policies no longer reflect the City's circumstances, a review process and/or amendments to the 2019 Community Plan should be initiated.



Appendix A

Record of Engagement



Public Engagement Summary - CP Update 2019

A record of the public feedback was prepared after each session. The details of the feedback will be included as an appendix in the Background Report. To help organize the feedback, it has been arranged based on the broad land use categories: residential, commercial, industrial, institutional, recreation (open space) and unavailable land.

The summaries that follow organized feedback by themes that surfaced during the engagement activities. The feedback is presented in a table format to make topics of general agreement, and contradictions apparent:

Comments shown side by side in two columns	In some cases comments are shown side by side		
•	1		
indicate that contradictory comments about the	where variations on a similar comment were		
same topic were made.	made, that were not contradictory.		
Comments in a single row indicate similar discussion at several different sessions, and general			
agreement.			
In some cases comments made were specific to a stakeholder group, and the name of the group is			
included in brackets i.e. (developers).			

This summary has been prepared for City Council for consideration.

Key Planning Priorities Identified:

- 1. Akitcho Interim Land Withdrawl
- 2. Bristol Pit
- 3. Capital Area Planning
- 4. Future Recreation, Culture and Education Facility Locations
- 5. Giant Mine Remediation
- 6. Improving existing Parks Tommy Forrest, Parker, Con Mine
- 7. Kennels, Animals and Agriculture among Residential
- 8. Municipal Boundary Review
- 9. Parks, Trails and Open Space
- 10. Passive Recreation (off-leash areas)
- 11. Seeking Land from the GNWT
- 12. Tiny Homes, Density and Growth
- 13. Tourism Yellowknife is a Unique and Special Place
- 14. Trucked Service and other Municipal Services

Residential Land Use

Trociacinal Lana Coo	
Dwelling types	
Residential infill and different options for	Tiny homes not financially viable or realistic for
compact development, including areas for tiny	servicing, land use requirements.
homes and seniors residences.	
'Tiny Homes' not really an option, but creating sma	Iller spaces within existing structures – a tiny or
smaller sq.ft. home is appropriate and needed.	
Encourage affordable housing	Allow for informal housing/living tents and transient uses
Infill only being undertaken with High End	Support for storage in downtown and with
Condos, alternative options are available or	condo's may create added demand for higher
should be explored to provide affordable housing	density, condo living.
options. CMHC makes alternatives viable, if	
parking requirements reduced.	
Cut regulatory limitations to encourage	Development must consider the servicing needs
development which will provide more choice and	of the use, review water, waste requirements,
reduce rental or purchase costs: 1) Reduce	and not cost the city
minimum lot sizes; 2) Change parking	
requirements; and 3) Change grading	
requirements (given local bedrock).	
Different choices needed, leading to reduced	Still remains demand for ownership, smaller lots
rents, affordability, multiple interests and	allow entry into market.
lifestyles being served.	
Support neighbourhoods and options which repres	ent Yellowknife, don't create a 'Grande Prairie
North'	
Incentives or city support for non-profit manageme	ent of an affordable housing option – Cooperative
Housing, Communal Housing.	
	clude parks, commercial; allow for district heating
Infill, Alley Way, Air Space Development creates	Interest in large lots and rural development.
development within existing space.	
Residential with Kennels has been limited	and the filler and the second
"We must accommodate dog kennels", the	
	e. NWT SPCA); however Fire Marshall limitations
and Trotters cannot continue to be moved.	
Recognize that we are a mining town, and should c	reate options for working class neighbourhoods,
not more expensive Niven's	
Location of residential dwellings	
More areas for waterfront residential	Absolute protection of shoreline, accessibility and
development	the availability of green space
Public infrastructure including trails and bus stops	must be installed first, before subdivisions are
developed. Bond to connect trails, install bicycle in	frastructure parks, prior to residential move-in.
Subdivisions must pay for their infrastructure costs	(servicing costs).

Infill is the best route for future development,	City should not be forced to grow upwards, but
with additional density. Will need to consider	must continue to protect important cultural and
storage off-site for vehicles.	natural features in horizontal growth.
Must understand the values of residents, as decision	ons on density, land uses are affected by how
residents what to live and for their city to function	
Do not like phasing approach, as it results in legal r	non-conforming uses and conflicts to arise. Cannot
force activities out, but should incentivize their mo	vement away from incompatible uses.
Encourage residential development downtown	Allow for single or low density residential
	downtown
Cannot use Con and Giant Mine for anything other	than mines and parks, to designate as Growth
Areas is dangerous and inappropriate	
Homelessness	
Homeless residents need to be located	Move the downtown shelter away from the
downtown for access to services, concentration	Liquor Store
allows for better outreach, treatment and if	
needed policing.	
Grace Lake	
Grace Lake example cannot be repeated.	
Existing neighbourhood expensive.	
Road may end and no further development occur of	depending upon Akaitcho Land Withdrawl
No fire or piped service	
Issues bigger than a convenience store being	Adding more people will affect dog trotters and
needed, upzone to allow higher density.	quarry.
Agriculture Use	
Agriculture should be allowed and encouraged in	Urban agricultural should occur in commercial
residential areas	and residential areas
Supportive policies for communal gardens or incen	tives for communal food, fruit gardens
Need spaces, appropriate designation with water a	access
Can be associated with Kennel uses	
Requires access to soil, land, and water for greenhous	ouses. Can work together with dogs and tourism.
Old Town	
Old Town Improvements to sidewalks and parks needed in	Old Town should be protected as a heritage
	Old Town should be protected as a heritage location

Commercial Land Use

Downtown	
Compact walkable, vibrant downtown	
Revitalize downtown with development and a varie	ety of activities, making it busy after 6pm to make
people feel safe	
Still interest in large format spaces reported by	Do we need additional commercial lands (big box
Chamber of Commerce. Existing lots available	retail) or other in our City? Bristol Pit is one of the
downtown too prescriptive or limited for	few remaining commercial properties that the
businesses to use.	City controls.
Incentivize development over forcing it	May seek increased taxing of vacant land –
downtown	adjusting mill rate based upon use instead of improvements
Incentivize reclamation – former gas station site do	wntown and vacant buildings
Incentivize downtown commercial use, removing regreater variety of development.	estrictions on structures and use to allow for a
Keep hotels downtown/in town, with tourism prog boundaries.	rams run more remotely outside of the city
Allow for service uses including gas stations/car wa	shes downtown
Downtown should include gathering and education	al/social/recreational/cultural activities are
prominent and mixed with business/retail.	
Parking	
Remove boat parking from the residential streets	
Removing parking requirements (zoning bylaw)	Cannot eliminate parking downtown, it is needed
would open up serviced, correctly zoned lots	for the local lifestyle.
within Downtown.	
Should not allow downtown buildings to be	Should allow for parking lots to be created,
converted into parking	should not restrict land owners rights to income
	and even a temporary use
Community efforts to counteract driving and parkir Sisson"	ng (as-is), using innovative ideas – "walking bus at
Commercial Activities - Tourism	
Tour operators looking for significant amounts of	There are some activities that can fit within the
land in the City to operate businesses.	City, and some may not.
Tourism includes Aurora Viewing, but also dog	Should aurora viewing be within City, likely not
sledding, skiing, interpretive programs, trap lines,	enough room to accommodate
cultural experiences – all searching for land which	
is not available within the City.	
Require clear and transparent zoning for dogs, viewing locations	Light pollution is the main concern for aurora tourism
Some tourism may occur along waterfront (aurora pods).	Encourage more tourism/business activities in Kam Lake area, along waterfront for Aurora Viewing
 Also require activities for during the day, to into the sky. 	keep visitors busy and engaged when not staring

•	Must create more daytime activities for tourists, with land needed for these programs and
	activities

Must continually improve experience to ensure repeat visitors and word-of-mouth advertising

There needs to be a plan for dealing with tourists,
taking pictures of people's homes and using
public space, may need to be a limit on the
number of tourists, while recognizing that more
tourists mean more money is coming into the
City.

Must look at how to accommodate more people, wider sidewalks, parking areas for tourism buses.

Current aurora viewing tours are dangerous, with a lack of facilities, limited regulations and an uncoordinated transportation system.

Development of a tourism designated land use, but unsure of what this would be used for and what it may restrict.

Require property that can have structures, separate from residential properties, potentially near Grace Lake and Kam Lake

Providing more work camp spaces, may alleviate room crunches during ice road/construction hauling periods when tourism is also in its peak

Other Commercial

Mixed use commercial area may be viable behind Old Airport Road, extending from Borden Road
Allow creativity in commercial areas (ie. residential above a car dealership or big box commercial)
Seems like a significant area of commercial lands occur within the City already (downtown/Old Airport Road)

City has no other land to offer	Could

Could increase tax on vacant land to stimulate use

Should commercial operations occur on public lands? In short, they already are occurring throughout the City

Service extension along Old Airport Road to the Airport may support increased density of commercial uses along this route.

Industrial Land Use

Future competition from 'For-profit' Airport Authority for industrial business lands, with requirements for servicing.

- Resources are important, finite materials, require a buffer (500m) for noise, vibration and dust, vehicle movement. (ACE Quarry)
- Can work with dog sled (already work to avoid road conflicts) and other tourism operations. (ACE Quarry)
- Very interested in expansion south and west of existing pit. Quarries near landfill also seek to continue operations eastward. (ACE Quarry)

Grace Lake will impact upon the existing industrial/commercial/tourism uses, may not be in City's interest to continue its growth and development.

Light Industrial Zoning is important for new business development.

Subdivision of larger industrial properties should be allowed to support new start-up businesses. Industrial businesses may relocate to Engle Business District, while some commercial are moving in (car dealership). Changing nature of this area and potential development to the east (borden extension) must be considered.

n Lake	
d be more flexibility in Kam Lake to expand t	he types of uses that are there.
industrial/commercial lands are very much n	eeded in Enterprise Drive area of Kam Lake.
to recognize that Kam Lake is a mixed	Industrial lands in Kam Lake should be protected
trial, commercial and residential area.	and not limited by commercial and residential
	uses.
	Residential and industrial mixed usage in Kam
	Lake. Should be only one or the other
n Lake - Servicing Industrial La	and
est in surface water lines in Kam Lake area.	
ment systems could be used to retain and us	se local flowing water (ie. Boreal Gardens/Arctic
er).	
nhouse development in Kam Lake will require	e pipes services to make viable – trucked services to
able and costly.	
ased residential density may allow for servici	ng, and support improved transit.
n Lake – Dog kennels and mus	hing
ty of life an issue within this area. Conflicting	uses are recognized to be occurring (Kennels,
try, Residential) – Kennels require access to	trails, and proximity to housing for care and feeding.
dog kennels to a less residential area	Dog Mushing is a business, it exists and is a
e). Utilize Kam Lake as a take-off point for	unique part of the community.
nushing, but do not keep them there.	
is a viable location for dog kennels (ie. NWT	"We must accommodate dog kennels", they are
; however Fire Marshall limitations and	part of the northern identity.
ers cannot continue to be moved.	
fying locations of future residential may avo	id future conflicts with kennels.
erns regarding environmental impact, noise,	odour of kennels in their current location and water
y of Kam Lake and surrounding business.	
ew kennels should be allowed	
•	

Institutional Land Use

Library	
Should be Downtown, consider 50/50 lot	Should be located next to fieldhouse, away from
	downtown
Information and Tourism Centre	
This is very much needed, and should be a	Should consider alternative locations, including
priority for the City and GNWT	Bristol Pit
New Aquatics Centre	
We do not NEED a new aquatics centre, and	Should be consolidated with the fieldhouse and
certainly cannot afford what is being proposed.	arena
Expanded Aurora College Campus/	University
Integrate plans for a university, which take advanta	age of the 50/50 Lot

Recreation/Open Space Land Use

Public outdoor spaces	
Capital area is a positive good, natural space	Capital Area – Territorial Government will not
which should not be paved.	support development near to legislature
Special areas of our City, however not all are	Protect greenspaces of Frame Lake.
equal. Some land could be converted to	
residential to allow for investment in existing or	Neighbourhood parks are important and variety
needed facilities. Policies needed to redistribute	is needed in our parklands
open spaces into residential.	
Tin Can Hill must be protected, and historically	Protect greenspaces including Frame Lake,
Twin Pine Hill was allowed to be developed with	Jackfish and Tin Can.
the understanding that Tin Can would be	Some residential development may be permitted
protected.	around Tin Can Hill – to serve infill needs
Multi-use trails are improperly defined but	Continuity in trails needed – with significant gaps
should only be present on Frame Lake and Niven.	including Kam Lake at hill.
Increase public access to the waterfront	Create a waterfront park in Old Town
Outdoor public spaces should be supported by	Growing our park system is also important,
more amenities, including public washrooms,	however maintenance of existing features cannot
splash pad, bike storage	be forgotten
Keep Joliffe Island as a public space.	Joliffe Island is currently considered an Akaitcho
	Withdrawl parcel – and the property of YKDFN
Allow for informal public uses	
Public Outdoor Spaces – Bristol Pit	
<u>-</u>	
Commercial Site which is used as open space, publi	
	c park. Park should be formalized, but may not
need to be owned by City, with transfer of respons	c park. Park should be formalized, but may not
need to be owned by City, with transfer of respons FACILITY.	c park. Park should be formalized, but may not ibility and costs to users. CANNOT BE A SINGLE USE
need to be owned by City, with transfer of respons FACILITY. One of the few remaining City controlled commerc	c park. Park should be formalized, but may not ibility and costs to users. CANNOT BE A SINGLE USE
need to be owned by City, with transfer of respons FACILITY. One of the few remaining City controlled commerc and this zoning is not likely a proper designation.	c park. Park should be formalized, but may not ibility and costs to users. CANNOT BE A SINGLE USE ial lots remaining, however this is beside the pit
need to be owned by City, with transfer of respons FACILITY. One of the few remaining City controlled commerc and this zoning is not likely a proper designation. Conflicting users include the neighbouring	c park. Park should be formalized, but may not ibility and costs to users. CANNOT BE A SINGLE USE ial lots remaining, however this is beside the pit Valuable recreational area for youth
need to be owned by City, with transfer of respons FACILITY. One of the few remaining City controlled commerc and this zoning is not likely a proper designation. Conflicting users include the neighbouring cemetery, snowmobile trails, biking, walking, off-	c park. Park should be formalized, but may not ibility and costs to users. CANNOT BE A SINGLE USE ial lots remaining, however this is beside the pit
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Through Akaitcho Land Withdrawal waterfront lands within the City may be excluded from development.

Consider the services needed by water uses, allow for refueling at Government Dock/Old Town

Access to Water- Giant Mine

Giant Mine closure to public may be an alternative at Con Mine waterfront

Important to protect waterfront

Sailing club may not continue to function with closure of Giant Mine Boat Launch

Boat launch and marina requires a shallow entry point, with 80-100 slips, and parking for trailers, and boat cribs for winter storage

Great Slave Sail Club (GSSC) has been in its current location since the 1970's, but may have to move by 2023.

- Question the need for this movement, and request for pushback against such a disruptive and long closure of community space
- Limited communication from Giant Mine Remediation Partnership
- GSSC does not have funding to purchase or construct its own new marina

B to provide a provide a	
Push for remediation to occur for 1 year only	Push back greater on Giant Mine
	Rehabilitation/Federal organization closure
Access to Water- Con Mine	
Con Mine Waterfront is not ideal for boat access	May be a viable location for improved
(steep location, limited parking and storage with	recreational boat access.
more difficult access through City).	
Existing commercial fishery in area	
Boating access should be a priority, although recog	gnize this may be an opportunity for business and
community growth	
Must accommodate parking, storage which is a sig	nificant cost and area, may not be available at Con
Waterfront site.	

Waterfront site.

Con Mine may meet needs, but would require major investment.

Historical report (Waterfront Plan, before the Harbour Plan) identified that Giant Mine location

was the only viable site.

Require a tenured dock and marina

Infrastructure - Community Facilities

Inadequate number of facility spaces for the
variety of programming being sought. Many
organizations need flexible, available spaces –
frequently after school – 3:30pm to 9pm. Existing
facilities overbooked seasonally (March Break,
Christmas, and summer).
Infrastructure decisions have long-term
operational costs, which must be incorporated

The City has a great variety of spaces, which can service organizations and individual needs, however these are not coordinated (churches, school gyms, fitness centres, public halls, fields, parks).

Infrastructure decisions have long-term operational costs, which must be incorporated within planning – developing a Full Cost Picture.

Identify a new location for a library and a cultural

"Cannot afford the things we want", and have to be realistic about the things we need.

Do not build facilities that are single use (examples field house, hockey rinks)

Allow for year-round use of Folk on the Rocks site – RV Camping

centre

Should allow for private competition in servicing	(trucked water and sewer) areas of the city
Create an enclosed dog park for small dogs	
Trails	
Not all trails need to be paved or maintained	Frame, Range and Niven Lake Trails should be maintained to a higher standard
Trails connections between subdivisions	Trails connecting the community via alternative transportation routes is important
Include bike lanes on streets	
Integrate trails	
Understand the way residents use land informally	y and support these trail and park uses
Must connect Kam Lake and Deh Cho bike trail w	ith the Finlayson area
Expand trail system from Finlayson Drive and Par	ker Park to the Deh Cho Blvd extension.

Indigenous Land Use Considerations

May be lands withdrawn from the community boundary, and an expansion of the boundaries elsewhere

Indigenous connections within city about more than YKDFN, and providing access to the land is important for all of these residents

Reconciliation is about more than providing land and self-government, continuing discussion

Arctic Indigenous Wellness Foundation

Arctic Indigenous Wellness Centre is part of the healing process, prioritizing healing and access to land Need appropriate zoning and recognition

Conflicting with aquatic/institutional use on Kam Lake, too active and open to city. Appreciate connections, trails interested residents, but do not need dog walkers, nosey individuals

Need a designated location within City

May also seek a downtown location to involve homeless other mental health issues, which see current site as too far away

Sustainable Land Use

High energy standards, considering climate change, and following the IPCC recommendations toward reducing greenhouse gas production and building upon Smart Growth ideals.

Consider visionary zoning and what we want our City to look like with regard to carbon in 50 years District Heating options are available and can be supported through policies. Private industry interested in moving forward with this service. However, what are the implications of private services under public lands/road?

Increased transit and density efforts needed

Lens based upon Carbon impacts of all development

Identifying projects and support for development within budget cycles that have climate positive impacts. Prioritize Climate positive projects, and have a statement of climate principles/priorities within the Community Plan.

Growth will occur, but will need to be directed to height and density due to limitations in area and funds to pay for spread out servicing.

Have regard for the minerals in all materials moved around properties, by requiring site grading, the City may be creating arsenic contamination problems everywhere

For based zoning or inclusive zoning should be considered to allow for more uses in limited spaces.

Remove site area requirements in all zones but downtown

Summary of Feedback on Yellowknife Draft Community Plan

This document summarizes the feedback on the Yellowknife Draft Community Plan. The feedback is summarized and grouped by theme. After the summary, there is a written response to the feedback discussing how the comments or concerns are addressed in the Draft Plan and how the Draft will be revised to address feedback that pointed to shortcomings in the Plan or text in the Plan that needs more clarification.

Feedback was collected in written form at three Community Open Houses, online using the City's PlaceSpeak public engagement platform, and via emailed comments directly to the consultant or City Administration staff. Three organizations also submitted written comments via email. All comments have been recorded in a table and are appended to this document.

Effect of Kam Lake South Land Uses on Grace Lake Residential

Theme & Feedback

Several concerns were raised about the future land uses in the Kam Lake South designation and its potential impact on the Grace Lake residential area, particularly on the south side of Grace Lake. There was concern that noise, dust, odours, heavy vehicle traffic, and water pollutants from future commercial dog operations, light industrial, and agricultural activities would have a negative impact on residential land uses in the area. Area residents were also concerned that permitted activities in Kam Lake South would have a negative impact on property values.

Active Transportation Routes in Kam Lake Designation

Residents from Grace Lake and Kam Lake were concerned that the Draft Plan did not specify plans for active transportation infrastructure in the area. Residents expressed that current road infrastructure is not safe for walking and cycling and there was a desire for safer walking and cycling routes through the area

Draft Plan

The current Draft Plan states that industrial activities will be limited to the area north of the causeway between Grace Lake and Kam Lake so there would be no future industrial development around Grace Lake apart from existing and expanding quarrying activities and that vegetation buffers would be maintained around quarry sites.

No future residential development that is non-accessory to an industrial or commercial use will be permitted in Kam Lake or Kam Lake South.

There are currently no objectives or policies that support separate infrastructure for walking or cycling in the Kam Lake/Grace Lake area.

How/if the Draft Plan has been revised

Addition of policy objectives supporting the objective that no industrial activities, outside of dogs, quarrying, and agriculture will be supported south of the causeway between Kam Lake and Grace Lake.

Addition of an objective for developing separated walking/cycling infrastructure in the Kam Lake/Grace Lake.

Addition of supporting policy related to where dog lots will be permitted south of the Kam/Grace Lake causeway.

Addition of a definition of agricultural activities. This definition describes what kind of agricultural activities would be permitted or describe types activities that will be excluded.

Addition of clarity about buffering, setbacks, and supported uses on the

Theme & Feedback	Draft Plan	How/if the Draft Plan has been revised
that could better connect Grace Lake to Kam Lake and		southwest shore of Grace Lake may be
other areas of the City.		required.
Impact of Kam Lake South Land Uses on		
Residential Properties in Kam Lake		
Some residents in the Kam Lake area expressed concern		
that permitting dog lots in Kam Lake South would have		
a negative impact on residential land use activity in Kam		
Lake. Concerns related to noise, impacts of animal		
waste on water bodies, odours, and property values.		

Theme & Feedback	Draft Plan	How/if the Draft Plan has been revised
There were several comments relating to the protection of natural areas and open space, specifically with respect to Tin Can Hill and the Toboggan Hill although other natural areas were also mentioned. Residents expressed concern that there was no specific mention of these areas being protected from development over the life of the Plan. Although many residents wanted these areas protected from future development, it should be noted the Yellowknife Chamber of Commerce was in favour of developing Tin Can Hill for residential development due to its proximity to the downtown. Residents also expressed a desire for an objective to link existing green/open spaces together to improve accessibility. There was also concern that future development in Frame Lake West would negatively impact the recreational trail around Frame Lake and detract from the natural features of the area.	The Draft Plan includes a sequencing section (pg. 93) that discusses which areas the City will prioritize for development. Neither the Toboggan Hill nor Tin Can Hill is included in this discussion. Furthermore, the objectives and policies for the Con Redevelopment Area state that the natural areas of Tin Can Hill will be maintained in part or in full (pg. 57). The Draft Plan also mentions that filling gaps in the active transportation network will be a priority over the life of the plan.	Addition of a section in the Plan that speaks specifically to natural areas and open space and references tools the City has for assessing the value of open space. The plan could also mention that the Toboggan Hill specifically is not identified for infill and Tin Can Hill will be considered, but only when demand requires and must also consider how it will accommodate areas for open space. Addition of an active transportation policy that supports linking green space and open space together via active transportation networks as outlined in the City's Trail Enhancement and Connectivity Strategy (2018).

Theme & Feedback	Draft Plan	How/if the Draft Plan has been revised
Transportation and Accessibility Several comments were made with respect to transportation and accessibility. Many residents expressed that they wanted to see stronger targets for developing biking, walking, and multi-use path infrastructure throughout the City. Expansion of bus routes to unserved areas of the City was mentioned as well as enhancing YATS services for residents in consultation with the NWT Disabilities Council.	The existing plan specifically mentions addressing gaps in the active transportation network by better connecting residential and commercial areas as well as improving the McMahon-Frame Lake Trail. The Plan also includes an objective to improve the experience for public transit users by incorporating recommendations from public transit studies and considering more direct routes to key activity areas such as Old Town, Downtown, Recreation Hub, Old Airport Road, and the Airport.	Specific recommendations from the newly released Transit Study and the Trail Enhancement and Connectivity Strategy could be included in the transportation section.
Water Accessibility Public access to waterfront areas was mentioned several times in the public feedback. There was concern that future waterfront areas would serve private interests to the exclusion of the general public particularly in Old Town and the Con Redevelopment Area. Recreational float plane operators and boaters are also concerned about access to the waterfront.	There are specific objectives and policies relating to maintaining and improving public water access in both the Old Town designation and the Con Redevelopment Area.	There are no specific policies about maintaining water access on Grace Lake. A policy on water access for the western section of Grace Lake may need to be considered.
Niven Residential Several residents raised concerns about an infill opportunity identified in the southern part of the Niven Residential designation as identified on the Land Development Sequencing Map (Map 24). Some residents do not want this area to be developed because it is currently used as a recreational area for some people. They are also concerned about their property	This is a municipal lot and is not currently designated as park space. It is adjacent to a road and close to piped water services. The lot is also close to the downtown area. Development of this lot fits within the overall development goals of the Draft Plan.	Addition of a clarification policy which connects development objective to existing infrastructure (road, power, water/sewer); only areas adjacent to the road would be considered for development. Also adjust Map 24 so that only a portion of the lot is identified.

Theme & Feedback	Draft Plan	How/if the Draft Plan has been revised
Post-Secondary Institution There was some feedback that a future post-secondary institution (polytechnic) be located in the Frame Lake West Area or Con Redevelopment Area and not in the downtown. Concerns about locating it in the downtown related to perceived lack of parking, and lack of space to build a large new campus located close to natural areas.	Draft Plan recommends having a post- secondary institution downtown due to proximity to existing amenities (Pg.94).	Decision of location for a post-secondary campus will ultimately depend on GNWT. However, revitalization of the City's downtown core are part of City Council's Goals and Objectives and Council sees a proposed post-secondary campus could support this. The City will advocate for developing the post-secondary campus in the downtown core.
Agriculture There was a desire for food production to be supported in residential areas by allowing greenhouses on front lawns. There were some comments that suggested people felt the only place agriculture could occur is in Kam Lake South. There was one comment that indicated that soil assessment should be completed to determine where there is suitable agriculture soils and preserved for this.	Draft Plan does not specifically speak to this issue.	The revised Plan includes the addition of policy support related to small-scale agricultural activities in residential areas. The purpose of the Zoning By-law is to implement policy objectives of the Community Plan. The details relating to site planning and permitted use regulation will be review through the subsequent zoning review. At this time the City has not undertaken soil assessments for the purpose of private business development. Addition of the connection of the Community Plan to the Agriculture Strategy will address the need to ensure consistency between plans.

Theme & Feedback	Draft Plan	How/if the Draft Plan has been revised
 A resident suggested that allowable density in Old Town needed to be higher due to expense of building foundations in non-bedrock areas. Suggestion that Frame Lake West and Con Redevelopment Area be developed as residential Suggestion that YK adopt a municipal housing incentive based on the Municipal Matching Rental Construction program in Yukon. 	 Higher density residential development in Old Town is already an objective (Objectives 14 & 15, Pg. 28) Land quantum does not support need for greenfield residential in Frame Lake West. Con calls for some residential development Incentives for affordable housing are in the Draft Plan. Specific incentives will be developed later by Administration and Council. 	Existing Draft Plan addresses these concerns in section 4.2. No changes proposed.
Urban Design Urban design guidelines wanted to improve aesthetics of downtown.	Urban design guidelines are not referenced in Draft Plan. There is some mention of walkability and discouraging surface parking lots.	An urban design guideline is beyond the scope of the Community Plan pursuant to Section 4.(1) of the Community Planning & Development Act. However, the 2010 Smart Growth Development Plan included the supportive document called Urban Design Initiative Report, which could be a strong starting point for future or revised urban design guidelines for Yellowknife. Addition of reference to the urban design guidelines in the plan.

Other Comments

- Desire for splash park or water feature in parks and playgrounds
- Question about whether older citizens are retiring or working longer
- Concern about commodity prices not being mentioned in relation to the mining sector
- Want new library space on 50/50 lot
- Question about City providing purchasers with capacity to test ground conditions prior to purchase of land
- Question about City providing InSAR data to see if property is at risk of future land displacement
- Desire for a formal presentation to the public on the Draft Plan
- Increase taxes for vacant parcels of land to encourage development

- Splash parks are not considered in Draft Plan
- Background analysis does not capture whether seniors are retiring or working
- Role of commodity prices not considered in analysis of mining sector
- New library is not mentioned in Draft Plan
- Draft Plan does not mention City providing purchasers with capacity to test ground conditions
- InSAR data will not be provided to citizens
- Formal presentation to the public on Draft Plan was not made

- Consideration of splash parks and other specific projects of this scale were not within the scope of the Community Plan.
- For the purpose of the requirements of the Community Plan, generating data on whether seniors are retiring or working was not deemed relevant to land analysis. This level of detail is currently unavailable.
- Role of commodity prices on mining sector is one of many factors that affects industry.
 Relevance on land analysis is too limited to include.
- Funding initiatives for a library was not part of the scope of the Community Plan.
- The City of Yellowknife currently provides a process for occupy and performs geotechnical testing on municipal land prior to purchase. A copy of the application form can be found on the City's website.
- This is not a service the City currently provides. However the City Explorer portal does provide a range of geographic and regulatory information available to the public.
- A formal presentation for the public on the Draft Plan is good

Theme & Feedback	Draft Plan	How/if the Draft Plan has been revised
		feedback and will be considered
		in the methodology for future
		Community Plan updates.
		 While the legislative framework
		exists for additional property
		classes and tax rates, the City has
		identified a number of challenges
		and consequences with this
		approach, largely because it must
		be implemented City-wide and
		cannot be geographically
		restricted to just the Downtown
		area. These findings were
		confirmed in consultations with
		MACA. Between 2001 and 2018
		this suggestion related to taxes
		has been raised and looked into
		numerous time and in 2018 City
		staff was advised to instead
		development incentives for the
		purpose of encouraging
		redevelopment. A review of the
		Development Incentive By-law
		was deferred in 2019 and will be
		under consideration in the 2020
		budget.

Public Review Questions	Feedback
1. Does the Community	Weak environmental protection of green spaces throughout the city.
Plan consider all the	Zoning Kam Lake for dogs makes sense, not Grace Lake.
appropriate land uses	Why would you have high end residential housing development and then abandon it
for community growth	and allow it to be semi-industrial – dogs? Quarry expansion? WTF?
over the next 10-20	 The lake is currently clean and needs to stay that way but dog yards pollute the lake.
years?	Yes, but putting all the land use demand in one area (Kam Lake South) doesn't solve the problem.
	Float planes have been zoned or tenured out.
	 Access to public land is cut-up by private for Bay and Kam.
	 Grace Lake is the last pristine/swimmable lake within our city limits. Run-off from agriculture/kennels would put this in question. As I am sure you are aware – dog waste is very bad for the health of waterways. This lake should be protected for future generations. Green slime and algae being the result. Noise pollution is one other issue with your future dog/agricultural plan. Waterways are known for carrying sound. Remember that you have planned a high end residential area right next door to your planned agricultural zone. You must protect the lake from becoming just another unusable lake within the city limits that we cannot use. You must protect those who currently live their from noise pollution and protect the investment in property. No other city would allow these developments side by side. What happens when and if the global economy changes or is challenged. Do not put tourism so far ahead of the people who live, love and pay taxes here in Yellowknife. I think the City has done a very good job overall considering appropriate land uses for community growth over the next 10-20 years. I appreciate the underpinning of sustainable development in their decisions, such as prioritizing mixed land uses, infilling and developing in areas which have existing infrastructure first before developing greenfield, considering sustainable transportation such as walking and cycling, valuing trails and recreational land uses, valuing urban greenspace, and reflecting a more diversified economy in the community plan. Thank you for recognizing the dog mushers in Kam Lake. I caution on considering "light development" options on Tin Can Hill. This is a space highly valued by residents and tourists

alike for its open green space and naturalized trails. There was huge public outcry when the City had to create a wide road to the new water treatment plant. I think further development will continue to eat away at this valuable downtown green space. I caution the development of bike paths and widened trails here; not only does it eat away at the natural character of the area, mixing an established leash-free dog walking area with cyclists can potentially create conflict. I am an avid cyclist and avid off-leash dog walker, so I am empathetic of both sides. I have cycled through Tin Can Hill and have had dogs nipping at my heels, or have come close to accidentally running into a dog. I don't think these two uses mix well.

This Community Plan does not adequately address water access to Great Slave Lake. I am very worried by the reluctance of the City to indicate, at least in principal, that the area will be maintained and enhanced to accommodate the many boaters that use the public dock and the Sailing Club facilities. The draft plan identifies lands dedicated for other recreational purposes but falls short of recognizing the need for increased and enhanced access to Great Slave Lake. Existing access to the lake is insufficient, and there is already a lot of congestion in Old Town, which will be worsened by the Remediation activities that will temporarily close off the access points by Giant Mine. The Government of Canada and the Government of the NWT have given mariners assurance that they intend to replace expensive infrastructure that will be destroyed in the course of remediation, and the City should be coming out and saying that they intend to designate the area for Marine and Heritage activities so that the people that currently use the area can have confidence that the City is keeping their needs in mind.

Overall, the Community Plan is comprehensive and sensible. Of greatest concern to me is the proposal to locate a future post-secondary institution in the downtown core. Given the existing social issues in this area with no predictable solution, it would be difficult to attract students to this area. Grande Prairie Regional College could be a good example to Yellowknife: an institution designed by a renowned indigenous architect and built away from the problems of downtown but flanked on one side by green space, on another by a residential area that helps to provide student housing, and on yet another by a vibrant commercial hub. It provides for ample residences and parking for students who have moved from a long distance away and for families who attend convocations. Any land assignment to a post-secondary institution must also provide for future expansion. Is it possible that the 2021 Area Development Plan for Frame Lake West could accommodate such an institution?

Having our university within walking distance of the hospital for students in the successful and vital nursing program, and in other health-related programs that might be offered, would be a good thing. On a separate issue regarding our solid waste facility, some Alberta cities with salvage areas provide a Quonset-sized tent as shelter from birds and weather for items that would otherwise quickly become unappealing to salvagers. This should be a consideration here to promote re-use and reduce what goes to the landfill.

I feel that city planners have largely ignored the YEARS of concerns put forward about the Kennels and Dog lots in the Kam Lake area. SO much so that the new proposal actually includes dog lots and kennels and "agricultural" (a very loose term in its own right) for the areas around the new RESIDENTIAL development of Grace Lake. This is both ignorant and selfish. It serves only to make miserable the lives of those who live around or near this are, DEVALUE the residential property that the city sold as "quiet and enjoyable", and will also for sure pollute the only clean and swimmable/ non-polluted lake left in our city limits. You have chosen to build a high end residential area in this area - you cannot now, in good faith turn it into a kennel operation. There needs to be protections for ALL those who live and work in this area. I have found no city in the country that would plan their residential areas in this way OR put clean and useable water ways in jeopardy. There is lots of land around that is not on the lake front of Grace Lake and that is near Kam Lake. You probably know that lakes carry sound amazingly well so, if you think the baby trees of the north and bushes without leaves 90% of the year will "buffer" the sound of dogs - you are mistaken. The current dog lots can be heard all the way to Finlayson Drive (although, since may people do not know about the dog lots they do not know where the noise is coming from). This area needs to be developed for community use and protected that way. Better to put smaller, more affordable lots in Grace Lake South or multi - family units - so that the city grows with some kind of thought and care for all - than turning it into another future problematic nightmare. Plan for less drama and more happiness. Plan for fairness and for sticking with your word. You sold lots to people in Grace Lake South (and North) that showed a large scale RESIDENTIAL development - Do you think that many of those people would have chosen to build there if they had seen your current plan? Find a better way to solve the dog kennel issues - without causing more issues later down the road. Honestly - adding natural areas with public access to Grace Lake would add value to the community and give access to all. Agricultural land and kennels just opens

the door to huge problems down the road. I for one feel lied to by the city, used and taken advantage of. We have property in Kam lake, Grace Lake and Downtown Yellowknife. We pay a high rate in taxes - especially on the Kam Lake lot. I am tired of paying and getting nothing. If my kids had not already started school here - we would leave this city that seems to care only about what is going to make their lives easier but not better for permanent residents. City planners come and go - I have been here for 38 years - many of you have not. Thank-you council members for fighting the good fight sometimes and not the "popular" or "easy" one. I appreciate those of you who understand that we all live together here in this city. Make this city a place we can live together - not one were we have reason to pick fights with and point fingers - because of lack of vision and planning.

- 2. Are there key areas of land use consideration that were missed?
 - a. If yes, which considerations were missed?
- Need protection of existing green spaces throughout the city (ie. Highly restricted ability to cut trees or develop such areas. Range Lake Park area up to airport).
- Tommy Forrest Ball Park area forest should be protected kids play there easy access to 'nature'.
- Need linkages between green spaces.
- I do not want to see another Summit Hill Development.

Agriculture seems to be limited to Kam Lake. Local food production needs to be supported. Growing food with greenhouses on front lawn (not allowed now).

Splash parks/water park features in parks and/or playground areas or a substantial one in the new/proposed aquatic centre.

There needs to be active transportation infrastructure connecting Grace Lake to the rest of the city's trail network. Walking and biking along Kam Lake Road is dangerous. (Safe corridor for walking and cycling).

Climate change is mentioned throughout the draft plan - but the contributions of land use planning to mitigation are not clearly explained. Many of the policies in the various land use designations are on the right track - intensification, supports for active transportation, water protection, energy efficiency - the text just doesn't help the reader to connect the dots. Similarly the relationship between transportation planning and land use planning is stated to be important, but the supporting text doesn't clearly explain why or how this is related to the goals of the proposed plan, specifically fiscal responsibility. The background report provides some factual information (for example it states that 40% of downtown land is used for surface

parking), but how this information was used to develop policies is not clear. While this may seem academic, it is important because the plan is intended to guide residents, developers, and Councils into the future: when development proposals are being considered an understanding of the rationale and intentions behind the policies is needed. While this is outside of the purview of a community land use plan, the city should consider making an urban design guideline to guide redevelopment and revitalization in the downtown core and beyond as support document to the land use objectives outlined in this document. Construction will continue apace in the city, but in a shifting context where Yellowknife may be transitioning from a mining-oriented to a tourism-oriented economy, or at the very least, geared toward attracting more and more tourists, consideration to the aesthetics of the city and of its construction should be given. This is important if most of the housing in the near future is planned to be drawn from infill and redevelopment of downtown lots. It is expensive to develop proper foundations in areas of town that are not bedrock. Old Town is an example of this. In order to make a development viable, the density has to be higher. It is important that this is considered for the Community Plan and for regulations in the updated zoning bylaw. 3. Which areas of • As I mentioned at the open house, I am concerned about the area designated as "Area community growth and Development Plan" for Frame Lake West. In the community plan there are no specifics development are you about what the intent is for this area, rather the community plan indicates that the area concerned about? development plan will be developed in 2021. Is the intent to engage further with residents at that time? The community plan states that the intent is to preserve the natural features of the area and that "Development proposed in proximity to the McMahon Frame Lake Trail will be screened to protect the natural state of the area and outdoor experience for trail users". When looking at the map of this area the distance between the development area and the shore of Frame Lake is barely 50 meters. The Frame Lake Trail is a popular walking trail – one of few close to the City. Many people use it to walk or run during their lunch breaks. Any development that the City is planning in that area should consider a distance from the trail of at least 200 meters if not more. Any development that infringes on the trail results in the trail no longer being an attractive trail or a nature trail. The so-called Niven Lake "nature trail" is a prime example of a once wonderful trail being destroyed by development. Twin Pine Hill is

- another prime example of building up nature without leaving any "nature-type" trails or corridors.
- I am also concerned about the Con area, particularly developing any shoreline areas. I see that the plan states that City will maintain in part or in full the natural area of Tin Can hill and then goes on to say "Any future development of Tin Can Hill will maintain space for passive recreation opportunities." and "Development of Tin Can Hill must be designed and developed to minimize the disturbance to the natural environment, significant heritage features, and recreational areas of Tin Can Hill."

 This indicates to me that the intention is to eventually develop Tin Can Hill. Why can the City not leave city-near green spaces as nature oases? It appears that we are constantly having to fight against green spaces being developed. Please leave Tin Can Hill as is.

Like the writer from Kam Lake, I too have serious concerns about the Kam Lake South designation. Putting a kennel and dog lot zone directly across the street from a residential zone on the one side and a low-impact commercial-mix zone on the other is absolute lunacy. One need only spend time at one of these large-scale kennel operations to realize that the auditory, olfactory and environmental impacts generated are considerable and uncontrollable. The promotion of this land use to the exclusion of those who live and work in surrounding neighbourhoods is short-sighted and irresponsible.

Should we be promoting dog boarding and mushing in Yellowknife? Yup. Is it possible to do this without compromising the quality of life of those not directly involved in this type of land use? Of course it is. In fact, the City has the land resources right now to do this right. It would require vision, money and a little bit of resolve, but a sustainable path forward is closer than many realize. Why not carve out a southern section of lot seven and make it the exclusive home for kennel operators? There are roads and power poles in this area already, and it provides access to water and the trail network. There is no need to shoehorn this use into perpetual conflict by putting it 30 feet across a roadway from Grace Lake South.

Other jurisdictions like Fairbanks and Whitehorse have this figured out already. It's time that Yellowknife gets serious about balancing the interests of all its residents. The Kam Lake South

		designation as described in the plan draft takes us farther away from that objective, very likely to a point from which the broader neighbourhood will struggle to recover.	
4.	How does this plan address your concerns	A broad ability to protect shoreline while creating opportunity for pedestrian access (Old Town)	
	about growth and development?	It does not, you have put a high end development right in the middle of an industrial lot and an agricultural lot development.	
		Really concerned about potential Frame Lake development infringing on the nature trail.	
		There needs to be more distance from the nature trail to not end up with the same scenario as Niven Lake where the nature trail is right at the edge of the properties.	
		The plan does not address concerns about the impacts of kennel development. The Kam Lake South designation is a bad idea for two reasons: 1) It rolls back the zoning on Curry Drive/Kam Lake Road to pre-2003 standards; 2) It puts high-impact dog lots in direct proximity to Grace Lake South.	
5.	What, if any, changes	Grace Lake should stay pristine – don't ruin it. Your plan ruins it.	
	should be made to the	Definition of agriculture should include food production at home for personal use or	
	land use categories?	commercial use. Definition of greenhouse – to be allowed anywhere in the city.	
		Kam Lake South land use designation is a major concern for four reasons: 1) Dog lots are now unconditionally permitted in the Kam Lake/Curry Rd. This is contra to progress for the last 15-20 years.	
		2) Kennels and residences DO NOT mix and yet you have #1 priority in the area to be dog lots	
		3) Kam Lake South seems to be the catch-all area where you are going to put everything that you don't have a place for, there will be compatibility issues.	
		4) I have been at the prior engagement session on the Community Plan and it sounds like my concerns have not only not been addressed but you have made it considerably worse.	
		No agriculture/kennels along Grace Lake or near it.	
		 Move agriculture/kennels closer to the quarry or past. There is a lot of area away from the lake here. 	
		Kennels should be permitted only in the Southern reaches of Kam Lake South. Allowing dog lots to be built up along Kam Lake Road and next to Grace Lake will create long-term conflict	

Natural areas in Yellowknife are an important part of the urban landscape, but receive little attention in the draft plan. The Background Report includes information about natural areas, and previous studies have been completed that provide lots of guidance. I'd like to explicit policies for the natural areas throughout the City that recognize their benefits, and provide protection for them.

For consideration, the area coloured as part of the light commercial/industrial area on the upper part of the old airport road, jammed between Bristol pit and the cemetery, should be considered for residential. With the expansion of commercial and industrial land in the Engle Development area and the currently underperforming downtown, there is no need for more commercial space (land heavy industrial uses should be pushed toward the Engle development, light commercial should be encouraged in the downtown), and considering the housing situation, more areas should be set aside for housing development. This area would be facing the Range Lake neighbourhood, have easy access to food and amenities, be near the trail system and jackfish lake without backing directly unto them like in Range Lake. In a similar vein, Kam Lake south should be considered a prime residential expansion area and treated accordingly, since it's one of the few places were expansion can occur. A neighbourhood plan should be drafted for those two areas as quickly as possible, with accommodation for city services, parks, and designated areas for urban agriculture (community gardens and apiaries). The con mine area, especially the already surveyed area, should also be considered of interest for further residential, remediation and health consideration permitting. A very difficult case of brownfield redevelopment down the line in the future, but one that should be considered and plan for as early as now. Beyond residential, you should consider extending the policies applied to the city core to the the lower section of the Old airport Road commercial area and the recreational area use so that it can eventually transition away from being a strip commercial area to being a mixed use area and possibly a hub for an expanded transportation network. To this end, the planning objective of "To accommodate commercial uses that require large sites and a high degree of motor vehicle accessibility" may want to be reconsidered or applied judiciously. Better parking planning to reduce total parking space while maintaining enough to accommodate the need of motor vehicles should be considered, but further large surface development should

	not be unnecessarily encouraged in order to move toward a more developed urban fabric in this area.
6. Any general comments?	Objective #2 for the Con Redevelopment Area question - Does the wording suggest the creation of an arterial road? Or is it a description of the future boundaries for the area structure plan?
	Con Redevelopment Area – Hope any future development in this area will undergo extensive public consultation, particularly with regard to primary public access to Great Slave Lake. Increased traffic for boating use may be detrimental to residential areas nearby.
	How was assumption made about growth of population cohort (50+)? Is this cohort retiring later or are they choosing to work longer?
	Decline of mining is mentioned but there is no specific mention of its relationship to commodity prices.
	Great to see mention of more drainage capacity needed due to higher precipitation.
	General Development Goals are excellent and should guide future development agenda items of City Council and Administration.
	Want new library space on the 50/50 lot or new library within central core.
	Will the City provide purchasers with the capacity to test ground conditions of land prior to purchase?
	Will the City provide InSAR satellite data to interested residents to see if their properties are at risk of future land displacement if located in a high risk area?
	The City needs to work closely with the NWT Disabilities Council to enhance YATS service for residents.
	At no point during my 35 years of living in this community have I felt I have no say until now.
	We have land directly across from the existing dog lot.
	We have a home in Grace Lake. We bought this lot with the idea of "Pristine, quiet"
	enjoyment." Dog lots would not allow this to happen.
	 You have not specified the type of agriculture you are allowing. This is important.
	The City needs to have multi-use trail connecting Grace Lake to the rest of the city. Why does
	the Community Plan abandon this? It was always said to be tied to road work on Kam Lake
	Road, but needs to be. My 8 year old and 10 year old kids bike to school and the Kam Lake
	Road section is dangerous.

My wife and I were surprised to learn from reading the draft Yellowknife Community Development Plan that a long-standing green space is proposed for infill development in the Niven Area for 2021-2025, parallel to but east of Niven Drive. This green space is currently used partly as a utility corridor, and the expectation of no development is part of what led us and likely some of our neighbors to buy (or build) a home in this area. In addition, much of the area has a rugged, hilly, whaleback topography with limited access unless considerable blasting is planned. It is crossed by the Don Jossa way trail between Niven Drive and the Racquet Club. This well-used trail is noticeably absent on the map. There are other recreational attributes including a whale back lookout frequented by residents and tourists.

I expect that any infill development in this area would be accompanied by high development and lot servicing costs. Further, such development risks compromising property values (both monetary and aesthetic) on the east side of Niven Drive.

I have one comment, on the Kam Lake Road.

This road is unsafe. Many people who live in Grace Lake and Kam Lake use the Kam Lake Road for biking and walking. This road should be expanded immediately, or a separate bike/pedestrian trail added. In addition to giving local traffic access to the wider city, a safe trail along Kam Lake Road could be used by Yellowknifers trying to reach the Deh Cho Blvd.

That is to say, people in Grace Lake/Kam Lake need this trail if they are to reach other trails in the city by bike/foot, and others in the City could enjoy the benefits of a larger trail network if it were added.

Post-Secondary Campus -

 Suggest campus be located in Con Redevelopment Area. Inclusive for whole community. Destination for tourist. Needs aesthetic appeal. Provide research foundation and space for growth. Anything done downtown is short-term and piecemeal.

- Con area could become a university campus active research area as well as an
 educational institution. Easier to develop than the Frame Lake west lands and
 downtown.
- Could aesthetically be designed to be internationally recognized
- In the Con location this campus could spring board development towards and integrated neighbourhood
- Would rather see the commercial core become a vibrant commercial district
- For a good campus you require space. This location is an amazing opportunity
- Achieve the interest of the city by designating a large part of the area/shoreline as public space
- In the Background Report there are a number of concerns listed related to dog lots/kennels (I count at least five). It does not appear that these comments are reflected at all in the Draft Plan.
- With respect to the Southern section of town (Kam Lake, Grace Lake) the plan represents a radical departure from our last General Plan. This makes it very difficult for those who have invested in the area with the 2012 vision in mind.
- Putting a kennel and dog lot zone directly across the street from a residential zone on the one side and a low-impact commercial-mix zone on the other is absolute lunacy. One need only spend time at one of these large-scale kennel operations to realize that the auditory, olfactory and environmental impacts generated are considerable and uncontrollable. The promotion of this land use to the exclusion of those who live and work in surrounding neighbourhoods is short-sighted and irresponsible. Should we be promoting dog boarding and mushing in Yellowknife? Yup. Is it possible to do this without compromising the quality of life of those not directly involved in this type of land use? Of course it is. In fact, the City has the land resources right now to do this right. It would require vision, money and a little bit of resolve, but a sustainable path forward is closer than many realize. Why not carve out a southern section of lot seven and make it the exclusive home for kennel operators? There are roads and power poles in this area already, and it provides access to water and the trail network. There is no need to shoehorn this use into perpetual conflict by putting it 30 feet across a roadway from Grace Lake South. Other jurisdictions like Fairbanks and Whitehorse have this

figured out already. It's time that Yellowknife gets serious about balancing the interests of all its residents. The Kam Lake South designation as described in the plan draft takes us farther away from that objective, very likely to a point from which the broader neighbourhood will struggle to recover.

Incentives for the construction of affordable housing are mentioned a few times in the draft community plan. I just wanted to voice support for these incentives, and also highlight the success of the Municipal Matching Rental Construction program in the Yukon – this is the type of partnership the City of Yellowknife should be seeking with other levels of government to leverage their collective financial capacity. Not only Whitehorse, but also Dawson City, Carmacks, Teslin and Watson Lake all build more affordable housing than Yellowknife because local builders are able to stack municipal affordable housing incentives with those provided by other levels of government. Developing affordable housing in Yellowknife will not only help local families directly – it will also generate significant economic impacts, including increasing local purchasing power, job creation, and new tax revenue. Leaders in Yellowknife and the Northwest Territories make frequent promises to reduce the cost of living for Northerners, yet continue to lose ground because they do not cooperate on the simplest and most effective solution to the problem – affordable housing! Municipal Matching Rental Construction Program: https://yukon.ca/en/apply-municipal-rental-construction-funds

The draft plan provides a fairly balanced (in my view) approach to land use planning for the City, given the range of opinions, life styles, and aspirations of residents. Personally, I would like to see more aggressive policies related to in-fill, active transportation, and energy. However I do recognize that many residents have different concerns. Relating land use planning to the cost of infrastructure, climate change, energy efficiency is a good approach, although I do think the explanations in the document could be strengthened to make this relationship clear to Councils who will be using this document, and residents who may wonder why so many of the proposed policies promote making use of what we have before expanding.

Generally happy with the plan, some issues I would like to see resolved: 1. Whenever you do this sort of mapping, please make the institutional spaces easy to spot on the map. In my area it took a bit to identify where Mildred Hall, Aven's Seniors Centre, J.H. Sissons, etc. were. Pretty sure none of those areas will be made available for residential housing any time soon.

Just incorporate that detail into the maps, even if just by shape and/or area covered, and make it easier on all of us. 2. In my area (Central Residential) I noticed a lot of text re: Tin Can Hill but no mention of other spots like the Tobogganing Hill. That usually means the area in question IS targeted for development. Frameworks are, by necessity general in nature guidance documents - but they also leave a LOT of space in which to claim intent. So I want to know, is the Tobogganing Hill slated for development? Regardless, areas like that should also be noted on the map, if clutter is an issue re: the existing mapping, you can always use an appendix. 3. I recall being pretty upset when the development around Niven Lake was completed - a nature trail where houses back right onto the trail is not a nature trail - even if it was never thought of as a nature trail in City admin's mind. I don't blame the home owners mind you, just a City admin that put a development schema over green space. So speaking to that, I notice a rather large development area set aside for future Frame Lake development. The set-back from the Frame Lake Trail itself should be huge. We don't need more encroachments like that at Niven Lake Trail. Final point, relating to the trail network, if done right a great trail network becomes more than just a positive re: quality of life, it also becomes a saleable tourism asset to tourists hungry to be close to nature but still sleep in comfy beds at the end of the night. One opportunity has been lost re: Niven Lake, we shouldn't lose another re: Frame Lake.

Thank you for sharing the review of the community plan and inviting feedback. and thank you Cabin Radio for excellent coverage to highlight relevance. Overall, my feedback is positive, the plan shows leadership, notably in the key subjects of Reconciliation, water, and climate change. The following more detailed feedback will look disproportionately negative, but that isn't actually the case. Please consider: 1. Bike lanes. While important safe use needs to be considered in their expantion. The route on 52 for example is a dangerous flow not to be repeated - cyclists suddenly reappear at an intersection from behind cars making it very difficult to be seen by motorvehicle drivers. As a result of this dangerous factor, and rather than bumping on and off curbs, cyclists are sharing the now narrowed road with motor vehicles. Unfortunately, this considerable investment is a fail, or at least D-. 2. Walking trails and bike trails. I agree with the caution expressed by another individual, about light development on Tin Can Hill to accommodate cyclists. walking trails , and off leash areas don't blend well with biking paths. 3. Snowmobile routes. Yellowknife is a winter city, with many

households owning one or more snowmobiles. Efforts to accommodate this traffic are applauded and can be furthered. While not one of those households owning a machine, the walking trails throughout the city are greatly improved by snowmobile traffic. Adding more and more boulders to impede that traffic only pushes snowmobiles deeper into greenspace. Lets see more planning that provides for snowmobiles, at safe speeds, and allows for hikers, dog walkers, and bikers. 4. Bus routes. Access to bus routes has improved but remains limited, with the distance to a stop untenable for many residents. Routes that expand into Con/Rycon; Mandeville/Hordal/Demelt; Dagenais/Arden; Herriman would offer service to a significant portion of the population. A pilot might be a good idea: promote a route in one of these areas for a time limited offer.

Thank you for the opportunity to comment on the proposed residential infill development in the Niven Area for 2021-2025. Our comments pertain to the southernmost section of the three Niven areas outlined in the map below.

My wife and I are very concerned with this proposed infill development that would result in the removal of much needed green space. One of the key factors that lead to our decision to make a significant investment into constructing a house in this area was this green space.

In addition to its aesthetic value, this green space supports a range of community recreational activities. While not displayed on this map, this area is crossed by the Don Jossa way trail between Niven Drive and the Racquet Club and is a frequently used trail by the community. Just a few days ago, we again observed several tourists taking pictures of wildlife and vegetation in this green space.

This green space also accommodates a sizable utility corridor and has a topography that would be extremely cost prohibitive to develop.

In summary, if this infill development proceeds it will surely:

- Compromise the neighbourhood's livability and connectivity;
- Place downward pressure on community and property values; and
- Will negatively impact active community recreational and tourism activities.

We ask that this proposed residential infill development not proceed.

As new residents of the Niven area, my husband and I were surprised to learn from reading the draft Yellowknife Community Development Plan that the green space behind our residence is proposed for infill development in the Niven Area for 2021-2025, parallel to but east of Niven Drive (southernmost of the three Niven areas on the map below).

Our property backs onto a sheer rock face, which is typical of the rugged, hilly, whaleback topography in this area. Developing this area would require considerable blasting, leading to high development and lot servicing costs. Development of this type would also risk compromising property values (both monetary and aesthetic) on the east side of Niven Drive.

This green space is currently used partly as a utility corridor, and the expectation of no development is part of what led us and likely our neighbors to buy (or build) a home in this area. We are located next to the Don Jossa way trail between Niven Drive and the Racquet Club, which we can attest is a very well-used trail that connects the wonderful trail systems in the city. This trail is noticeably absent on the map. There are other recreational attributes including a whale back lookout frequented by residents and tourists, and there is a significant amount of wildlife in this area (foxes, coyotes) that would be adversely impacted by development.

I want to comment on the open house to engage residents.

I appreciate that people spend their time to be available to inform the public but it would be helpful if those people were the experts that can actually answer questions.

I propose that for future engagements the City prepare a presentation to inform residents in a bit more detail about key parts of the proposed plan and have experts on hand to answer questions. Most of us will not take the time to read a lengthy document but would likely be appreciative of being "fed" the information via a presentation.

I have been living in my current house on Niven Drive for the past 6 years. I am surprised to learn from reading the draft Yellowknife Community Development Plan that the green space behind my home is proposed for infill development in the Niven Area for 2021-2025, parallel to but east of Niven Drive (southernmost of the three Niven areas on the map below).

My property backs onto green space, which is typical of the rugged, hilly, topography in this area. Developing the area behind my home and that of my neighbours, would require considerable blasting, leading to high development and lot servicing costs. Development of this type would also risk compromising property values (both monetary and aesthetic) on the east side of Niven Drive.

This green space is currently used partly as a utility corridor, and the expectation of no development is part of what led me, and likely my neighbors to buy (or build) a home in this area. I am located next to the Don Jossa way trail between Niven Drive and the Racquet Club, which is a well-used trail that connects the very well used trail systems in our city. This trail is noticeably absent on the map. There are a significant amount of wildlife in this area (foxes, coyotes, birds) that would be adversely impacted by development.

We feel that city planners have largely ignored the YEARS of concerns put forward about the Kennels and Dog lots in the Kam Lake area. SO much so that the new proposal actually includes dog lots and kennels and "agricultural" (a very loose term in its own right) for the areas around the new RESIDENTIAL development of Grace Lake. This is both ignorant and selfish. It serves only to make miserable the lives of those who live around or near this are, DEVALUE the residential property that the city sold as "quiet and enjoyable", and will also for sure pollute the only clean and swimmable/ non-polluted lake left in our city limits. You have chosen to build a high end residential area in this area - you cannot now, in good faith turn it into a kennel operation. There needs to be protections for ALL those who live and work in this area. We have found no city in the country that would plan their residential areas in this way OR put clean and useable water ways in jeopardy. There is lots of land around that is not on the lake front of Grace Lake and that is near Kam Lake. You probably know that lakes carry sound amazingly well so, if you think the baby trees of the north and bushes without leaves 90% of the year will "buffer" the sound of dogs - you are mistaken. The current dog lots can be heard all the way to Finlayson Drive (although, since may people do not know about the dog lots - they do not know where the noise is coming from). This area needs to be developed for community use and protected that way. Better to put smaller, more affordable lots in Grace Lake South or multi - family units - so that the city grows with some kind of thought and care for all - than turning it into another future problematic nightmare. Plan for less drama and more happiness. Plan for fairness and for sticking with your word. You sold lots to people in Grace Lake South (and North) that showed a large scale RESIDENTIAL development - Do you think that many of those people would have chosen to build there if they had seen your current plan? Find a better way to solve the dog kennel issues - without causing more issues later down the road. Honestly - adding natural areas with public access to Grace Lake would add value to the community and give access to all. Agricultural land and kennels just opens the door to huge problems down the road.

Thank-you council members for fighting the good fight sometimes and not the "popular" or "easy" one. We appreciate those of you who understand that we all live together here in this city. Make this city a place we can live together - not one were we have reason to pick fights with and point fingers - because of lack of vision and planning.

My wife and I were very surprised to hear that the rocky high ground behind our home at 104 Niven Drive is being considered for development. Our neighbour found this by chance and informed us. When we purchased our home in 2010 it was on the understanding that neither the greenspace across Niven Drive, or the utility corridor and rock behind would be developed.

Development of this site would require a great deal of blasting that would alter the local drainage patterns and may cause water issues for us at the base of the hill with our foundation on the bedrock. There is a fox den on the east side of the hill that would also be disturbed.

I would also note that as the highest feature overlooking Back Bay this area may have significance for the Yellowknives Dene First Nation and their input should also be sought.

Organizational Feedback

Organization	Comments
Yellowknife Ski Club	The Yellowknife Ski Club (YKSC) thanks the City of Yellowknife for the opportunity to
	provide input on the Community Plan. The YKSC hopes for continued use of our city lease,
	and renewal in 2026.
Yellowknife Chamber of Commerce	The Yellowknife Chamber of Commerce is pleased to provide feedback on the City of Yellowknife's draft Community Plan.
	Overall, we believe the draft Community Plan is reasonable, fair and economically sound, however, there are a few areas that we'd like to see stronger planning and development objectives and accompanying policy recommendations.
	One such area is addressing vacant lots, decrepit buildings and brownfield spaces throughout Yellowknife. We were pleased to see that addressing vacant lots in the City's downtown core is a priority and we support the policy recommendation to implement incentives for landowners to develop vacant parcels (page 20) – but we believe that the City should prioritize addressing vacant lots throughout the whole City and we'd like to see a policy recommendation that specifically addresses brownfield spaces. Our recommendation is for the City of Yellowknife to develop a toolkit of financial incentives aimed at encouraging landowners and developers to undertake brownfield redevelopment.
	As per our original submission, we are supportive of the City's priority to take advantage of residential infill opportunities. However, given its proximity to downtown and existing infrastructure, we would like to see Tin Can Hill identified as a potential area for residential infill (page 95).
	We were pleased to see that agriculture was mentioned as a permitted use in Kam Lake South (page 48) – but we're wondering if there's a reason it was not identified as a permitted use throughout Kam Lake? We believe that flexibility will allow businesses to

flourish and we ask Council to consider whether agricultural activities could be permitted throughout Kam Lake.

Regarding section 5.3.4 Community Energy Planning – we support the City's objective of limiting residential development in areas serviced by trucked water and sewer (page 88), in

principle. However, we suggest that this objective and policy recommendation be revised to permit residential development in areas that are already serviced by trucked water and sewer, such as Old Town.

Thank you for the opportunity to provide feedback and if you have any questions – please do not hesitate to reach out.

NWT Association of Landscape Architects

NWT Association of Landscape Architects comments (questions from the City's comment sheet)

There are many positive aspects to the draft Plan, such as the City planting indigenous trees on its own properties, and encouraging active transportation and smaller homes. The following points address some areas of the draft Plan that could be improved.

Are there key areas of land use considerations we missed?

The draft Plan is broken into many land use designations, which is generally appropriate for this type of document. However, at least two basic overarching designations/layers are needed:

- 1. **Water:** A map that shows as non-developable water bodies and the required 100' buffer around water bodies, as well as showing wetlands and major drainage patterns.
- 2. **Protected areas:** A map that shows the existing protected areas/preservation zones, and the 10-20 year plan for a network of protected areas.

We also suggest including "Soils suitable for agriculture". No one is imagining that we have 'Class 1 Agricultural Lands" within Yellowknife. But if one of the stated goals is to increase agriculture, then we need to acknowledge that soil is needed. A City-wide assessment of soils is needed, with the best soils given priority zoning as agricultural lands. Otherwise, a parcel of land with reasonable soil could simply be covered and

turned into a parking lot...thereby killing the soil and the likelihood of any future agriculture. This also points that the definition of agriculture is limited...implying no possibility of something like a market garden...yet that was part of Yellowknife's history, so it could be done again.

The above materials should be developed by incorporating a broader land use capability assessment in the background materials.

A policy regarding stripping and saving of topsoil should be included in most of the land use designations.

How does this plan address your concerns about growth and development?

The issue of vacant land and buildings is not adequately addressed. The draft Plan says "Although the City can incentivize development of private land, it is difficult to force development of vacant private land unless purchased by the City and re-sold or developed by the City itself." The policy to address this is "4.1.1-a. A variety of incentives will be implemented for landowners to develop vacant parcels." There is an alternative, used in many other jurisdictions: increase taxes in an exponential fashion on undeveloped parcels. As an example, the old Esso lot downtown: there is no incentive to a large company to develop this. If taxes were (to use generalized figures) \$1000/yr for the first year undeveloped; \$2000/yr for the 2nd year; \$4000/yr for the 3rd year...eventually even Esso would notice this on their books. And if they didn't, at least the City would be getting some reasonable revenue from the property.

This is particularly relevant to revitalizing the Downtown Core, so if the City is not interested in doing this throughout the City, at least it could be implemented in the Downtown Core.

General Comments

For the downtown core, policy 13-a "Large open spaces will include amenities that support larger community events such as public washroom areas, vehicle and bicycle parking and walkways that support accessibility" requires some clarification. What size of

community events are to be supported? Is such a space (or spaces) in competition with Somba K'e Park? If so, is that reasonable? Good to see bicycle parking and walkways...but the inclusion of vehicle parking seems to contradict other statements of reducing parking requirements. Given the background report states "...a reported 40% of serviced development land within the downtown area is comprised of surface level parking. These amounts of parking lands have increased in recent years, even within disincentive policies which no longer support the conversion of structures to a parking use" it doesn't seem necessary to include parking for community open space downtown.

Further attention should be given to drainage patterns and storm water management. Climate Change and Adaptation (2.3.6) says "Increases in precipitation will require improved drainage infrastructure. Requirements for landscaping and grading of land may also need to be changed to better capture rainwater runoff so that it is more slowly released into the drainage system to prevent the system from being overwhelmed during large rain events." Suggest that increases may require improved drainage infrastructure. The City needs to encourage more innovation and updated practices regarding water management. This starts with the water overlay suggested above. Then attention to some of the policy details. For example, "4.3. 7: Surface parking lots shall be landscaped, lit, paved and drained." Parking lots can be very good locations for temporary flooding...better there than in people's home. "4.8. 9a: Site design must include storm water management and proper drainage in accordance with the Zoning Bylaw requirements." The term 'proper drainage' could be deleted, and 'retention, detention and management of storm water' used.

As part of the City of Yellowknife's draft Community Plan process, the City has engaged with the Yellowknives Dene First Nation (YKDFN) throughout to ensure that YKDFN As part of this engagement, the draft Community Plan was presented to YKDFN leadership at a meeting in N'dilo on October 10, and to the public at an open house in Dettah on October 16. Following is an outline of the main themes that came up at these sessions, as well as a summary listing of the comments.

The major themes that arose from the YKDFN sessions included YKDFN land within the City, sacred sites, the government-to-government relationship with the City, and climate change and the environment. Questions around YKDFN land within the City centred around how adjacent land uses and zoning could potentially affect what YKDFN lands could be used for. There were also suggested wording changes to the Plan, such as removing reference to the Metis "homelands".

Sacred sites and archaeological policies were mentioned at both the YKDFN meeting and the open house. There was a desire to add wording around requiring archaeological considerations or Traditional Knowledge studies for greenfield developments, while not identifying sacred or traditional locations on maps due to the inherent curiosity of people (Sacred Tree as an example).

Another common theme was maintaining and reinforcing the government-to-government relationship between the YKDFN and the City. YKDFN want to ensure that they are at the table with the City as planning happens, and some wording changes to reflect this were suggested.

The final major theme of the YKDFN discussions was the environment and climate change. There is a desire by YKDFN Elders to restrict any future development of Giant Mine. Waste heat from Jackfish power plant was a common topic at the Dettah open house, with suggestions offered on what it could be used for. Effects of recreational land use on traditional harvesting areas was another key area of concern.

Public Review Questions	Feedback
1. Does the Community Plan consider all the appropriate land uses for community growth over the next 10-20 years?	 Need a safe space for First Nations people to dock boats. Recognition of working with City on Con Wharf, but noted that it is not an ideal location. Noted importance of boat travel for elders. Noted that a public wharf would be a public space, and could be used for the sale of locally-caught fish, etc.
2. Are there key areas of land use consideration that were missed? a. If yes, which considerations were missed?	 Would like to see waste heat from Jackfish power plant used for purposes to reduce impact on environment. District heating for multi-family residential development in area near Legislative Assembly. Could be used to heat a greenhouse. Question on the 'white land' on the east shoreline along the Dettah Road, south of the Yellowknife River (current un-tenured Commissioner's Land). Johanne (YKDFN) noted that a Dettah Road Land Use Plan was prepared some time ago, which included this area, however has never been formally adopted. Discussed options to make this Land Use Plan more authoritative, including possibility of City developing an Area Development Plan based on that Land Use Plan, in collaboration with YKDFN (City already recognizes this area as Yellowknives territory). Does the City have a policy around Traditional Knowledge or archaeological studies? Discussion around areas within the City of traditional significance for the Yellowknives, including Jackfish Lake, sandpits, the beach.
3. Which areas of community growth and development are you concerned about?	 What's going on with the dump? Discussion around the fact the dump is nearing capacity, what will happen when it reaches capacity, what can be done with recycling waste that's no longer accepted. Suggestion to look at other opportunities for using recycled materials. Comment that Dettah is downwind of Yellowknife – air pollution drifts over the community.

		Comment based on the Sacred Tree area – there needs to be some language in the plan around archaeological protection.
		 Suggest to add wording around checking the archaeological side of things before any greenfield development.
4.	How does this plan address your concerns about growth and development?	 Comment that recreational land users are affecting traditional land uses, i.e. trails, traplines. Noted that the harvesting area is limited for elders, and need to ensure land uses are not preventing their ability to harvest closer to home. Would like to see acknowledgement that the land still feeds people – it is not just the home of the Yellowknives, it is also their "supermarket"
5.	What, if any, changes should be made to the land use categories?	Yellowknife River area (both sides of the highway) should be added to the map as a park designation.
6.	Any general comments?	Comment that zoning and land uses adjacent to Akaitcho Interim Withdrawal lands may affect how those lands could be used in the future (i.e. lands adjacent to Engle Industrial Business District).
		How can the YKDFN get assurance that they can sit at the table as government-to-government with the City on future plans?
		 Suggestion that language be tweaked in the Plan around "cooperation" with the YKDFN
		Comment that the YKDFN should look at partnering with the City and looking for Federal funding for a water line to Dettah.
		Comment that the YKDFN sees more of a positive relationship with the City than it does with the GNWT.
		May not be the City's jurisdiction, but we're noticing the Yellowknife River from Tartan Rapids to the lake is much siltier than it used to be. This is affecting fisheries in the river, noted no pickerel for the last few years.

Organizational Feedback

Organization	Comments
Yellowknives Dene First Nation	In addition to Akaitcho Interim Land Withdrawal lands, there are Dene titled lands within the
	City. Questions about how those will be addressed to protect YKDFN's interest.
	Waterfront access is key for the YKDFN, including having space and access for their people to
	dock boats. YKDFN should be part of any conversation around a public dock, including the land
	discussions with Department of Lands.
	As part of the Community Plan process, the City agreed to identify special zoning for sacred or
	burial sites. Want to make sure this still happens, both in zoning bylaw and with policies in
	Community Plan.
	Mention of acknowledging culturally important areas that have already been developed
	(perhaps with a plaque or something similar)
	There are some federal housing units on 54th St that will become YKDFN – how will this be
	addressed?
	YKDFN would like to build a framework with the City going forward on how planning happens,
	i.e. government-to-government discussions prior to an RFP being issued.
	By the time it gets to Duty to Consult, there will be no surprises
	Would prefer the reference to the Metis did not say "homelands" and that they aren't on equal
	footing as a "Government." Recognize that Metis people live here and they have rights to
	hunting and fishing, but they do not have rights to the land.
	Giant Mine – YKDFN Elders do not want any residential development on the old townsite or
	anywhere on the Giant Mine site – want that reflected in the Plan.
	Would like to add a paragraph to section 6.7 that reinforces that the YKDFN are not considered
	"public" – they are a government and engagement would be government-to-government.
	Would like to add a section in section 2.2 about Education. This is to acknowledge efforts that
	others have come before (YKDFN and Settlers) and that it is important that this is reflected in
	appropriate cultural displays and acknowledgements.
	YKDFN have a few more communities beyond N'dilo and Dettah, would like that included in
	section 2.1 (Enodah and Wool Bay)

•	Vision – would like it to acknowledge that part of this plan is to protect the rights of YKDFN
•	Would like to identify the Yellowknife River Park in the Special Reserve section

Appendix B

Maps



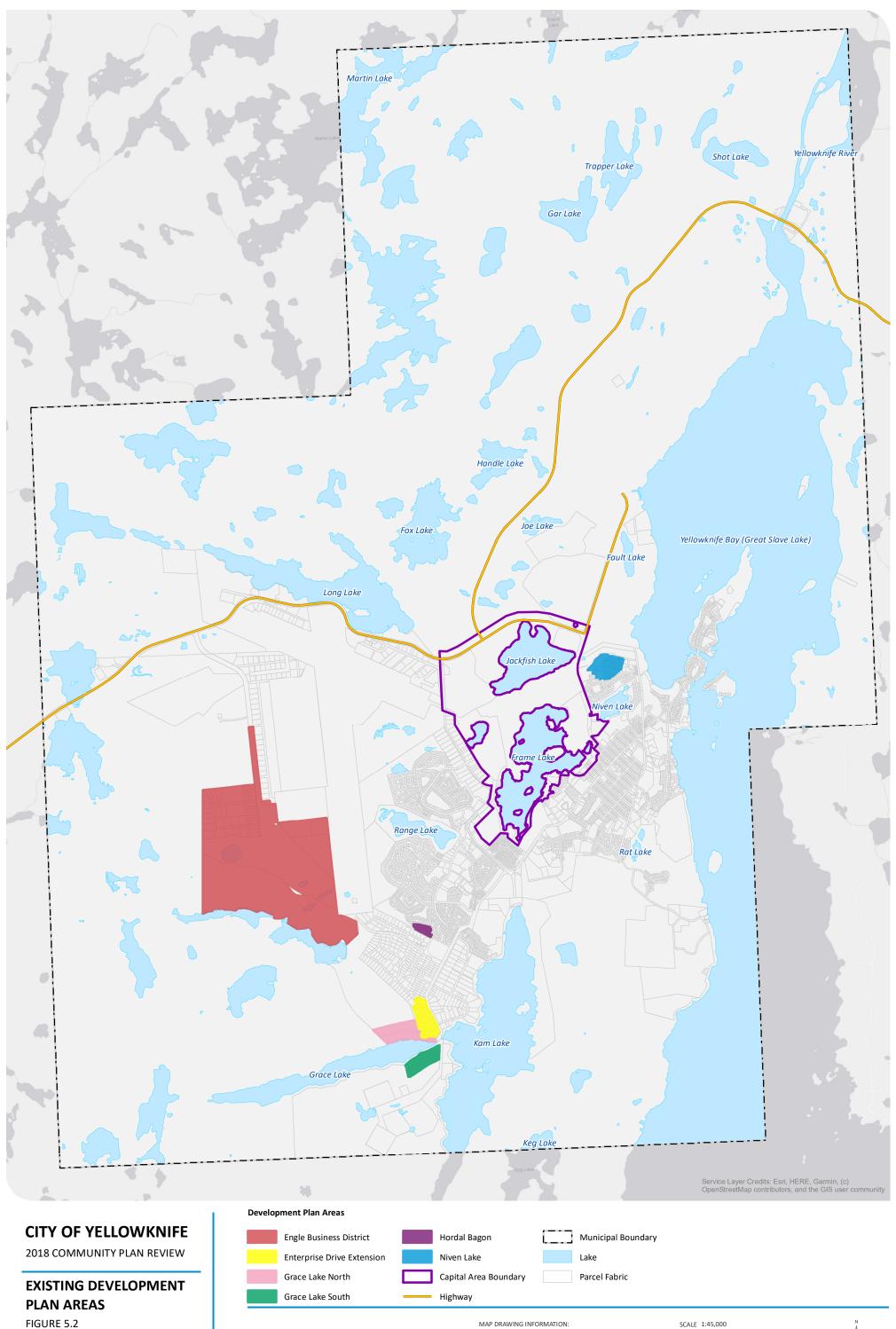
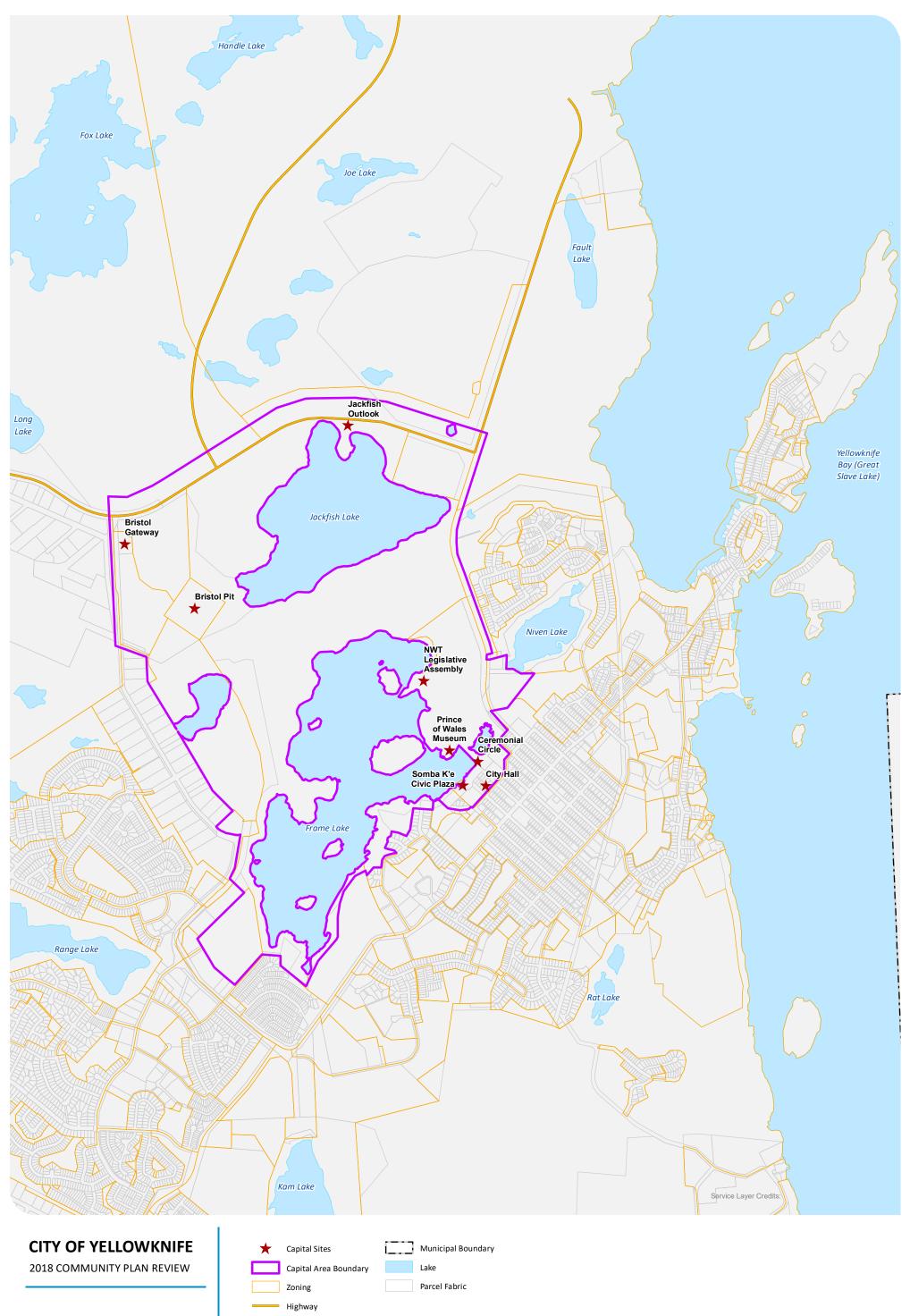


FIGURE 5.2



MAP DRAWING INFORMATION: DATA PROVIDED BY CITY OF YELLOWKNIFE SCALE 1:45,000 MAP CREATED BY: LK MAP CHECKED BY: MK
MAP PROJECTION: NAD 1983 UTM Zone 11N



CAPITAL AREA FIGURE 5.2.0



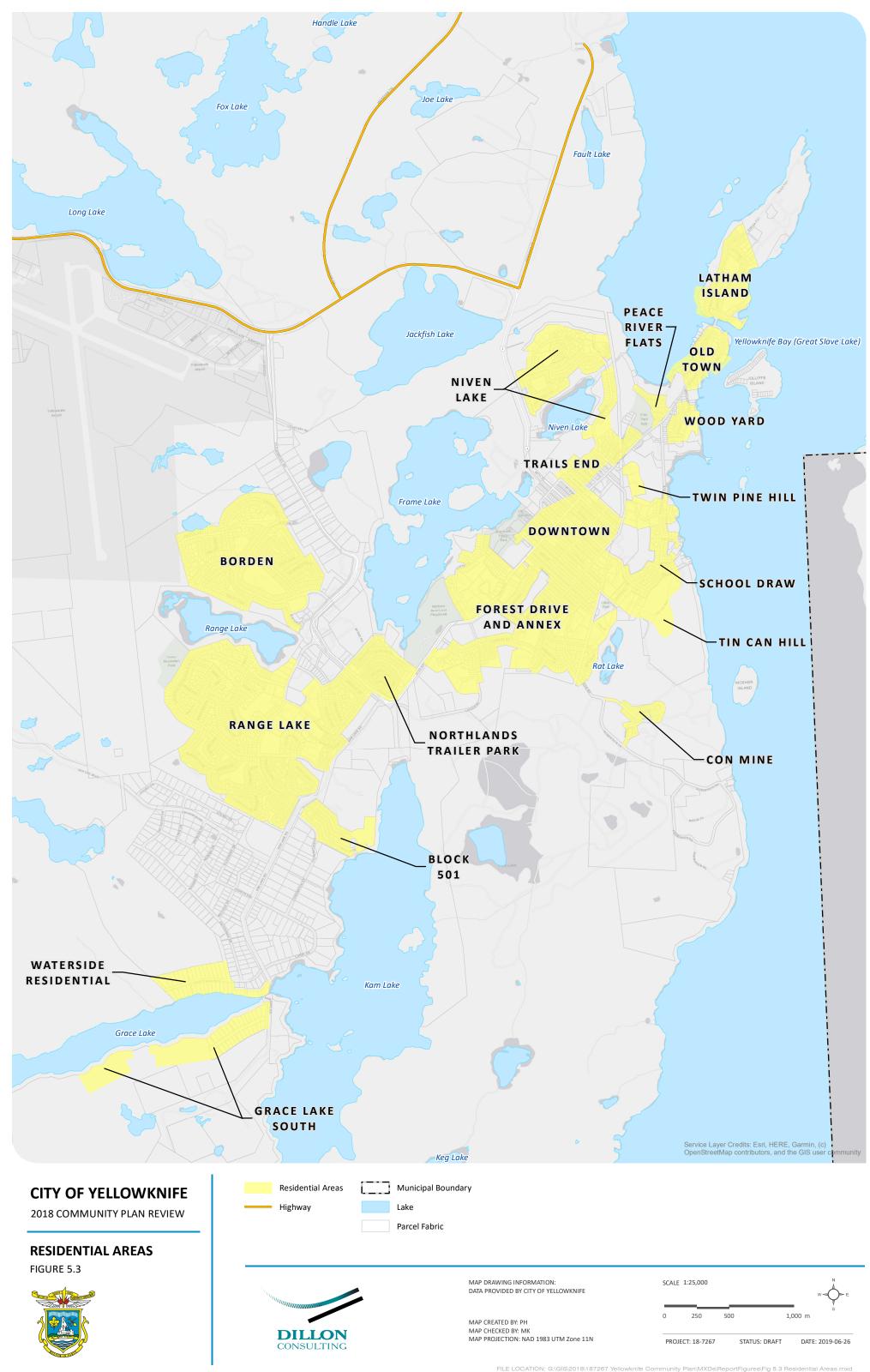


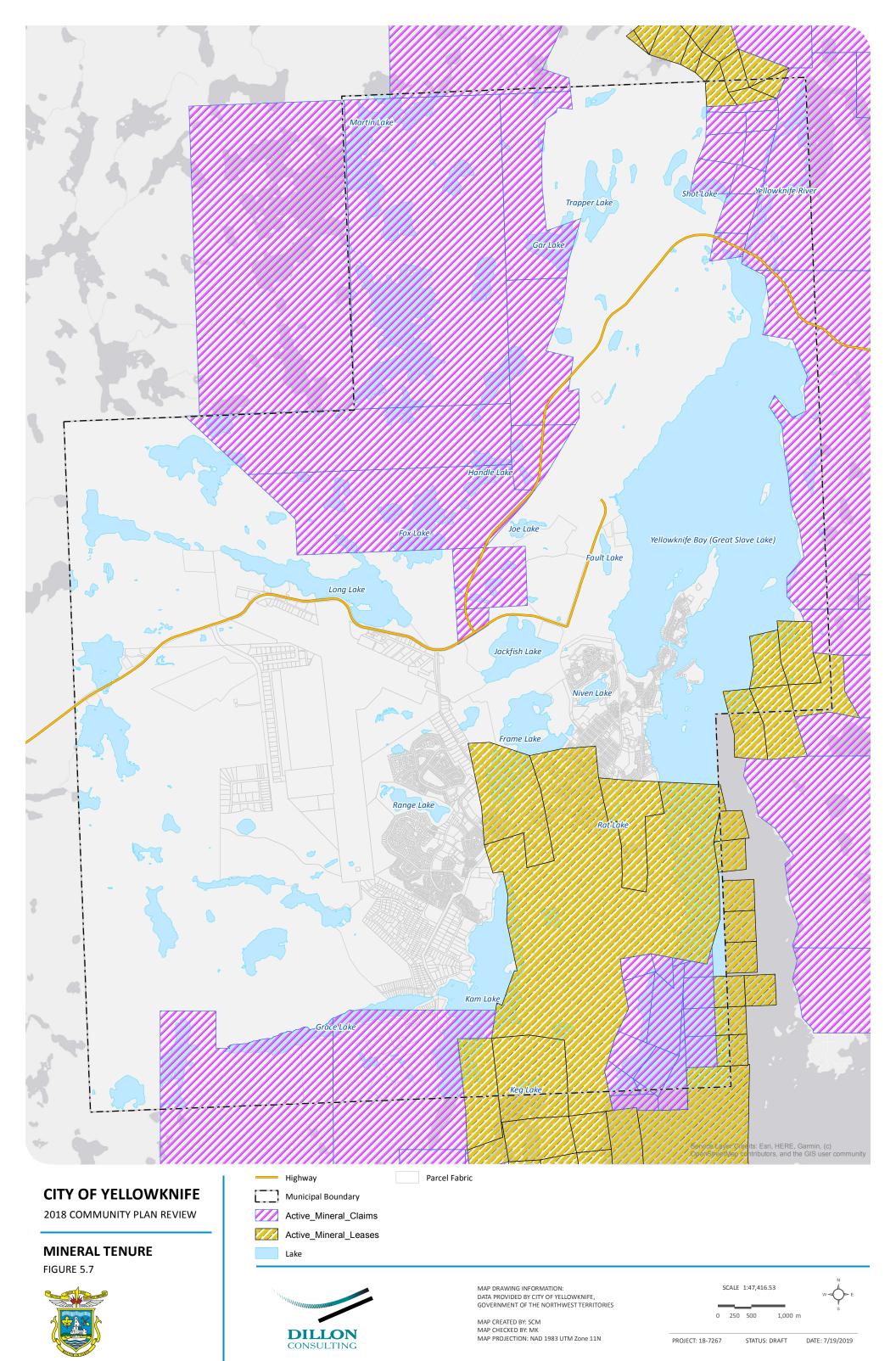
MAP DRAWING INFORMATION:
DATA PROVIDED BY CITY OF YELLOWKNIFE,
GOVERNMENT OF NORTHWEST TERRITORIES

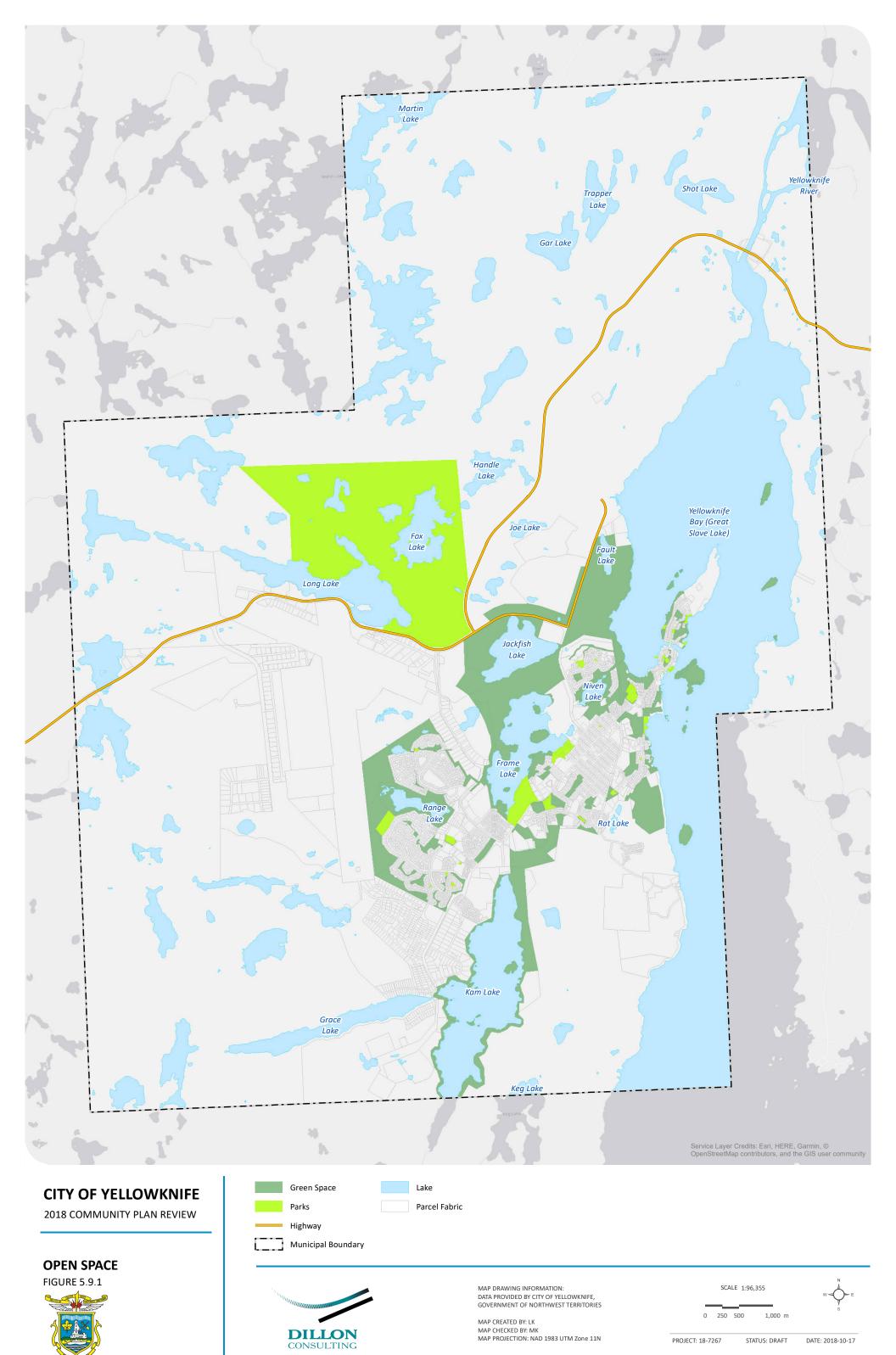
MAP CREATED BY: PH

MAP CREATED BY: PH MAP CHECKED BY: MK MAP PROJECTION: NAD 1983 UTM Zone 11N O 100 200 400 m

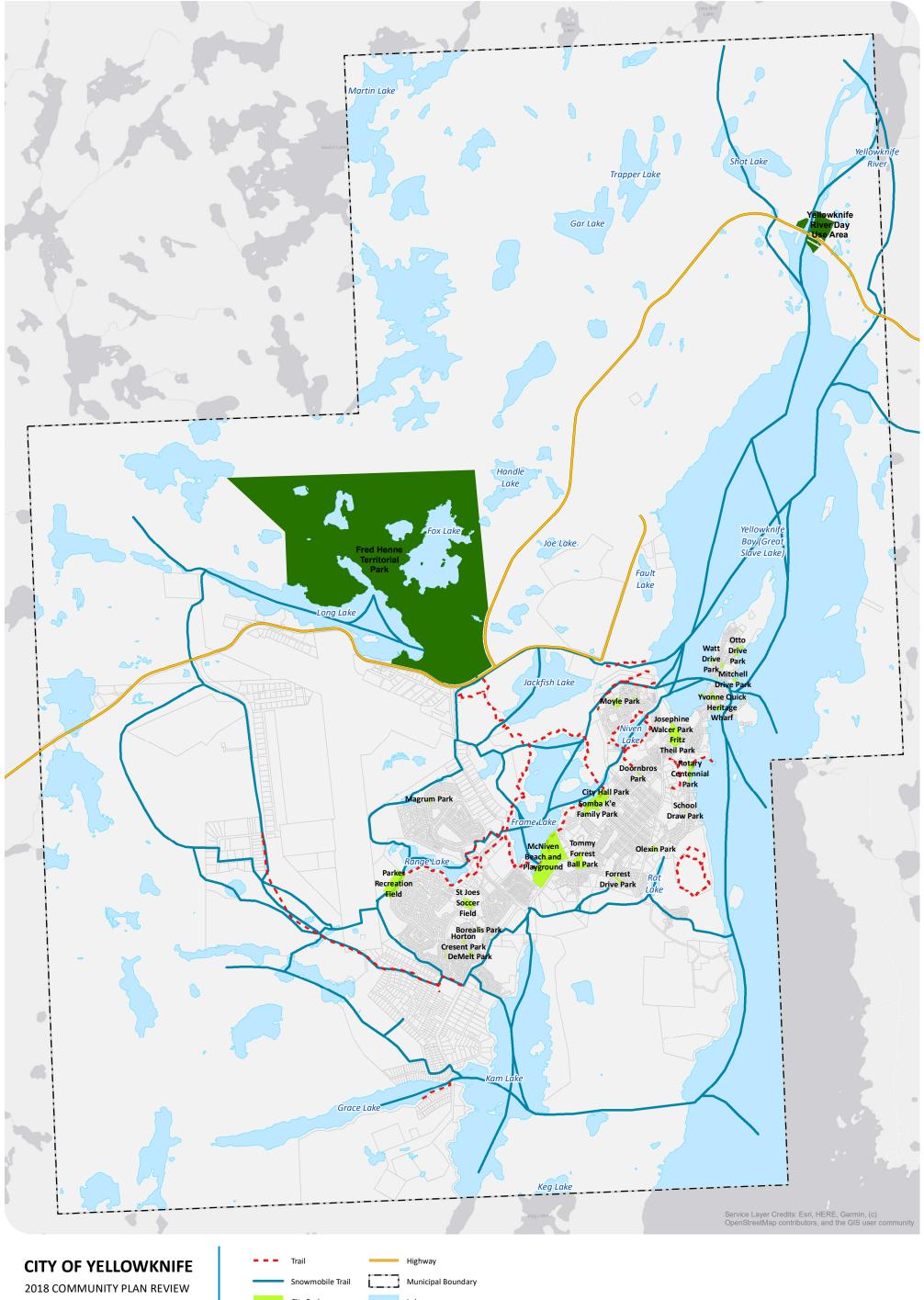
PROJECT: 18-7267 STATUS: DRAFT DATE: 2019-06-26







FILE LOCATION: I:\GIS\187267 - Yellowknife Community Plan\MXDs\ReportFigures\FigX_OpenSpace.mxd



PARKS AND TRAILS



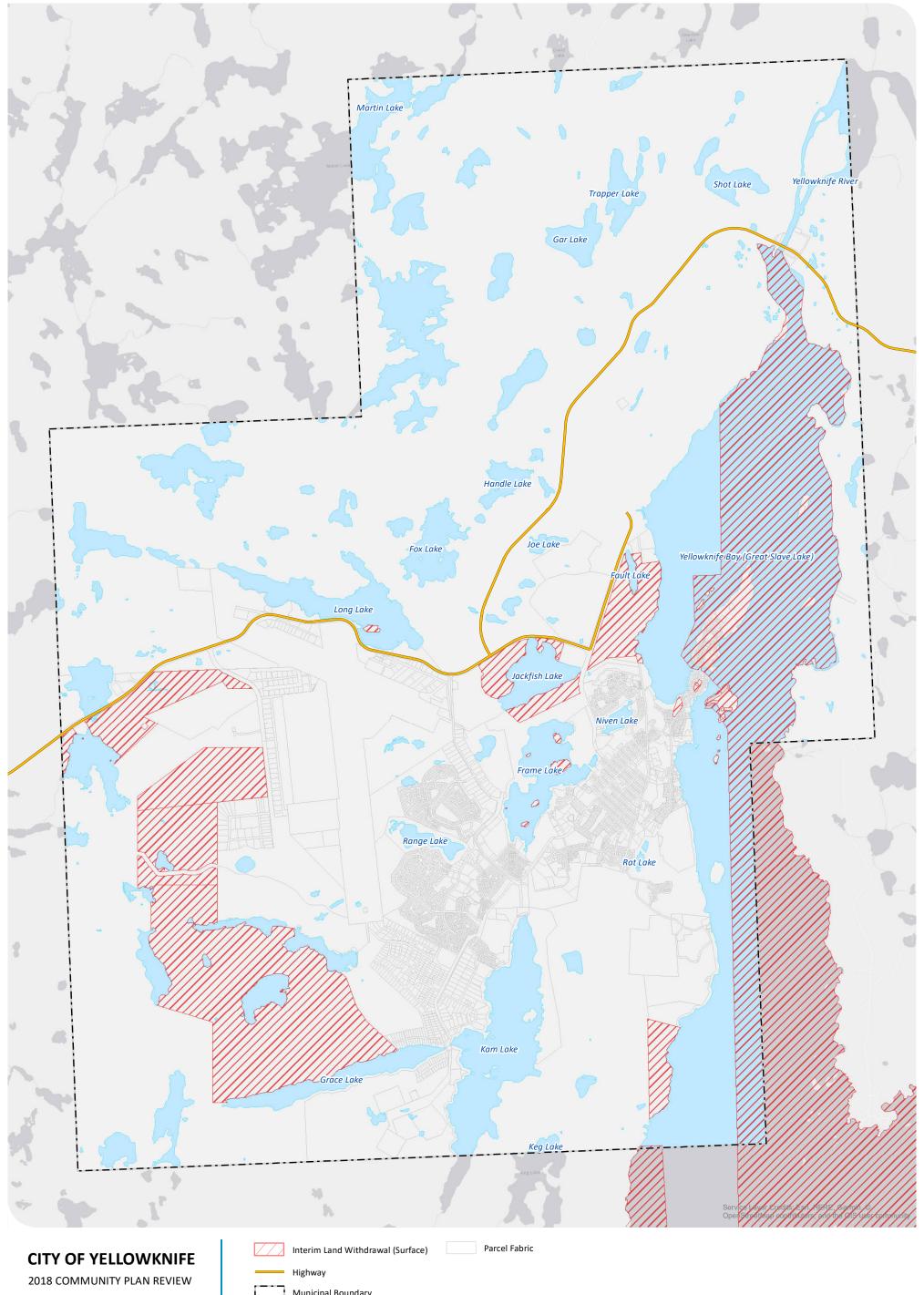




MAP DRAWING INFORMATION: DATA PROVIDED BY CITY OF YELLOWKNIFE, GOVERNMENT OF NORTHWEST TERRITORIES

MAP CREATED BY: PH
MAP CHECKED BY: MK
MAP PROJECTION: NAD 1983 UTM Zone 11N

SCALE 1:45,000 0 250 500 1,000 m STATUS: DRAFT



INTERIM LAND WITHDRAWALS

FIGURE 5.13



Municipal Boundary



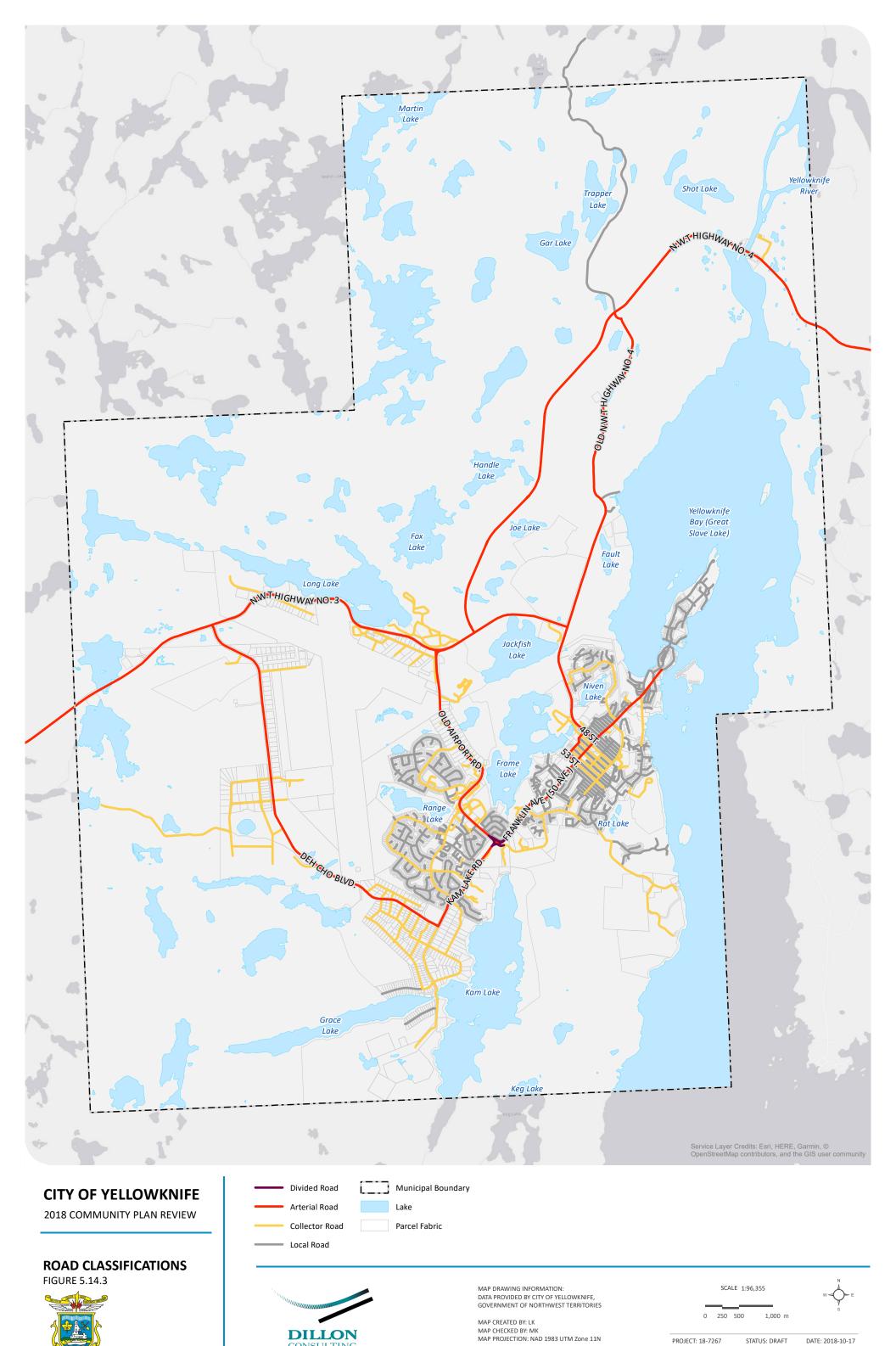
Lake

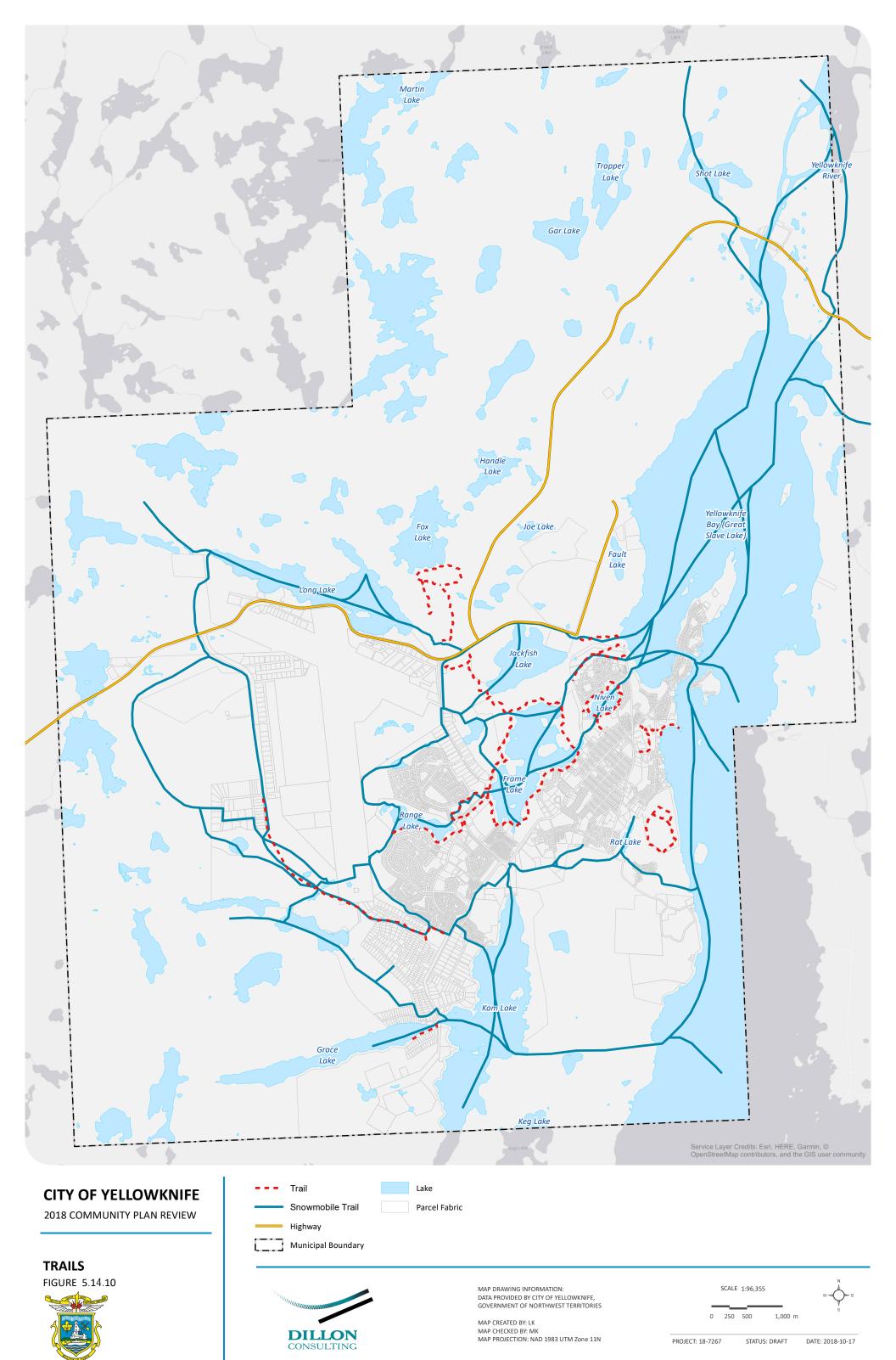
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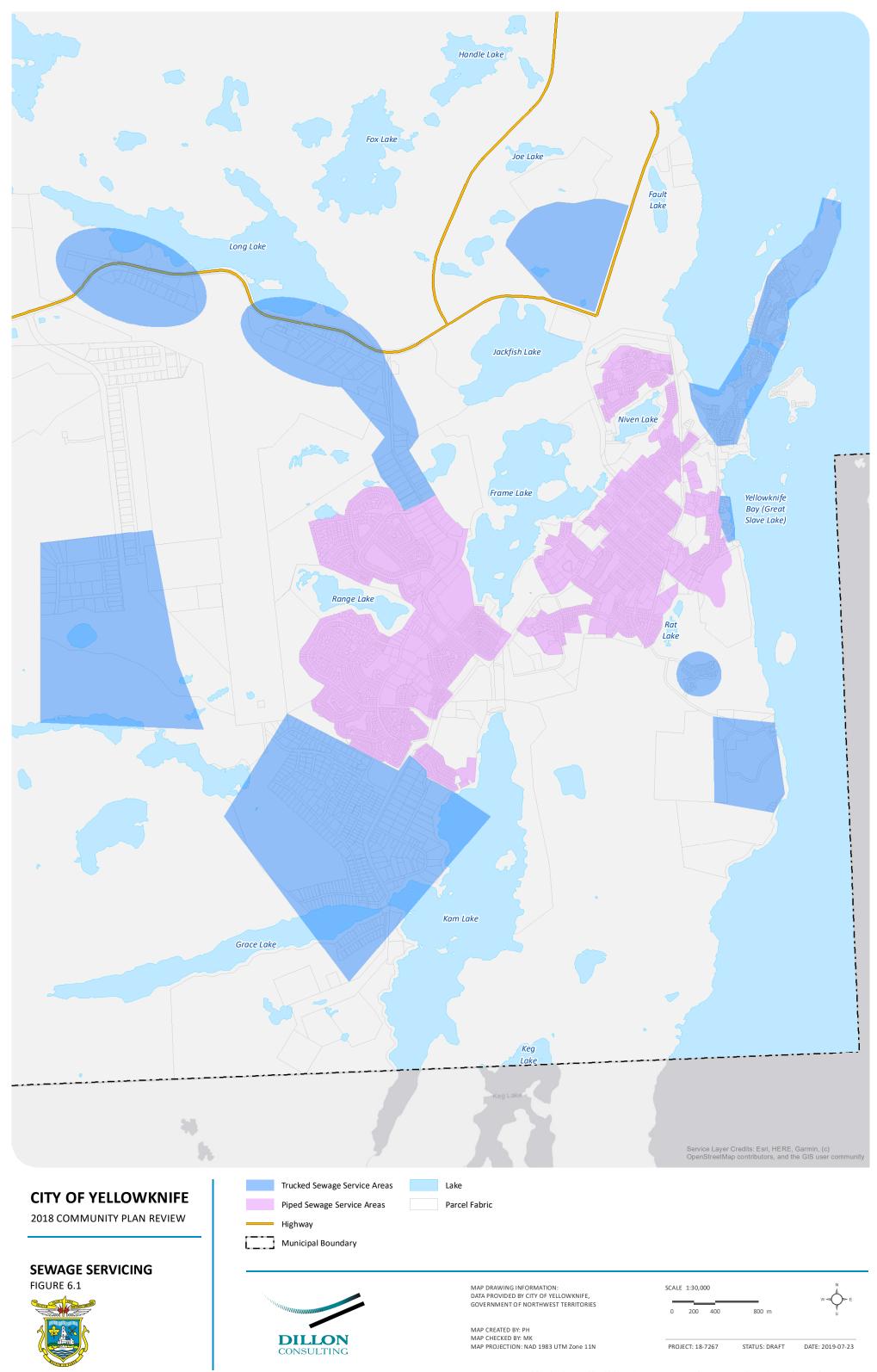
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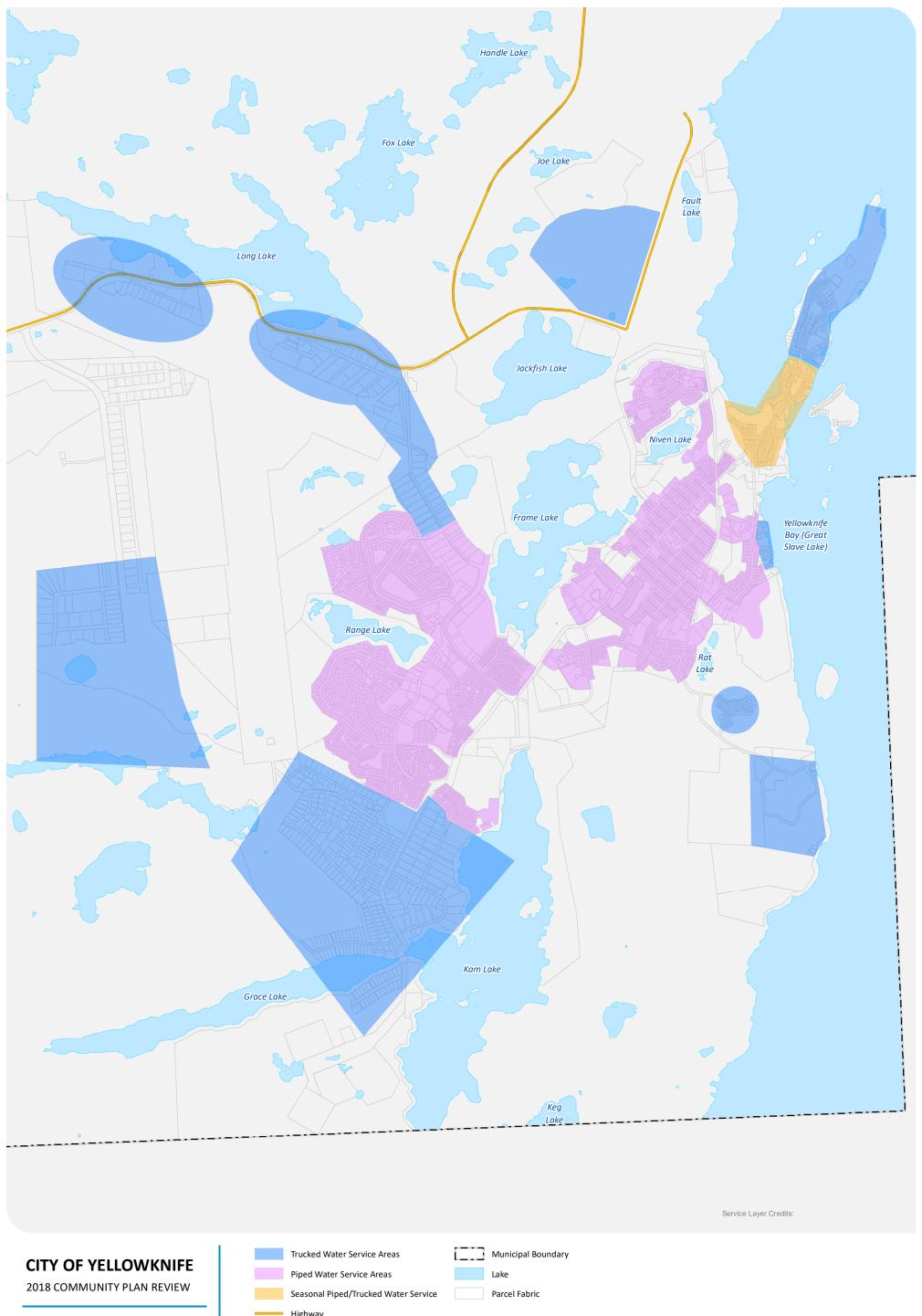
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PROJECT: 18-7267 STATUS: DRAFT









WATER SUPPLY FIGURE 6.2



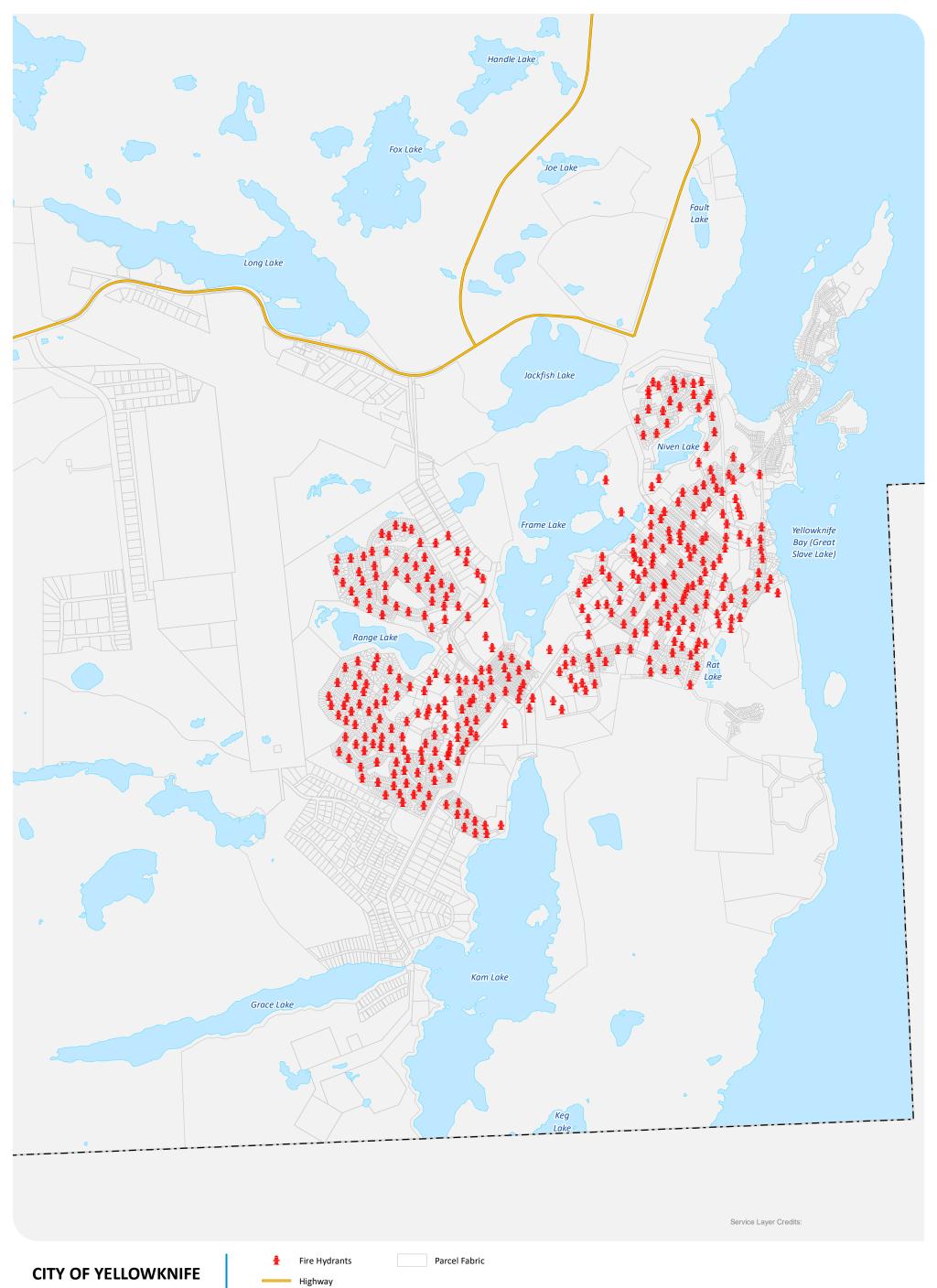
Highway



MAP DRAWING INFORMATION: DATA PROVIDED BY CITY OF YELLOWKNIFE, GOVERNMENT OF NORTHWEST TERRITORIES

MAP CREATED BY: PH MAP CHECKED BY: MK MAP PROJECTION: NAD 1983 UTM Zone 11N

SCALE 1:30,000 PROJECT: 18-7267 STATUS: DRAFT



2018 COMMUNITY PLAN REVIEW

FIRE HYDRANTS

FIGURE 6.4

DILLONCONSULTING

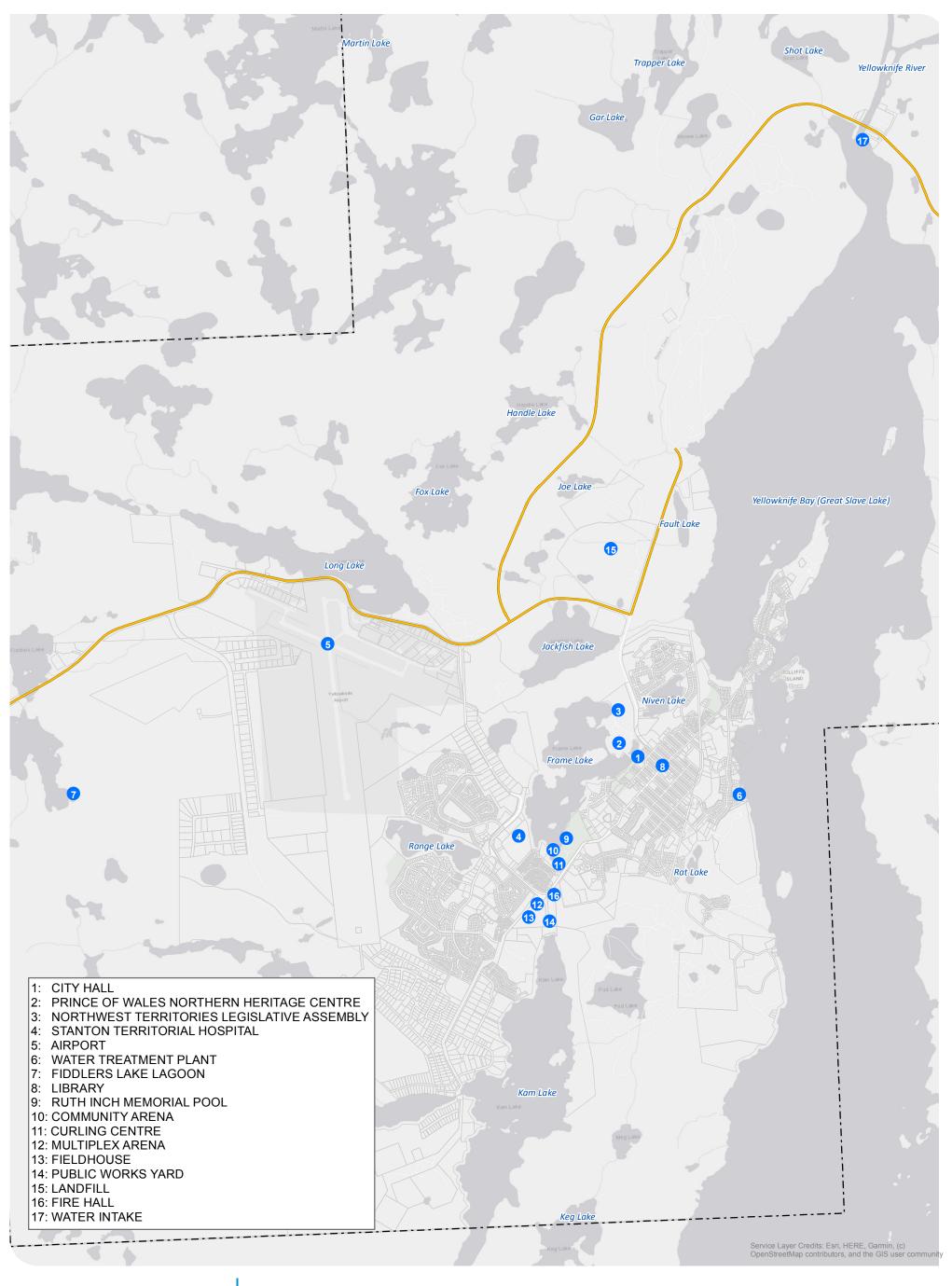
Municipal Boundary

Lake

MAP DRAWING INFORMATION: DATA PROVIDED BY CITY OF YELLOWKNIFE, GOVERNMENT OF NORTHWEST TERRITORIES

MAP CREATED BY: PH MAP CHECKED BY: MK MAP PROJECTION: NAD 1983 UTM Zone 11N SCALE 1:30,000 0 200 400 800 m

 $\label{thm:community} FILE \ LOCATION: G:\GIS\2018\187267\ Yellowknife\ Community\ Plan\MXDs\ReportFigures\Fig\ 6.4\ Fire\ Hydrants.mxd$



CITY OF YELLOWKNIFE

2018 COMMUNITY PLAN REVIEW

MINERAL TENURE

FIGURE 6.5



Highway

Municipal Boundary

Lake

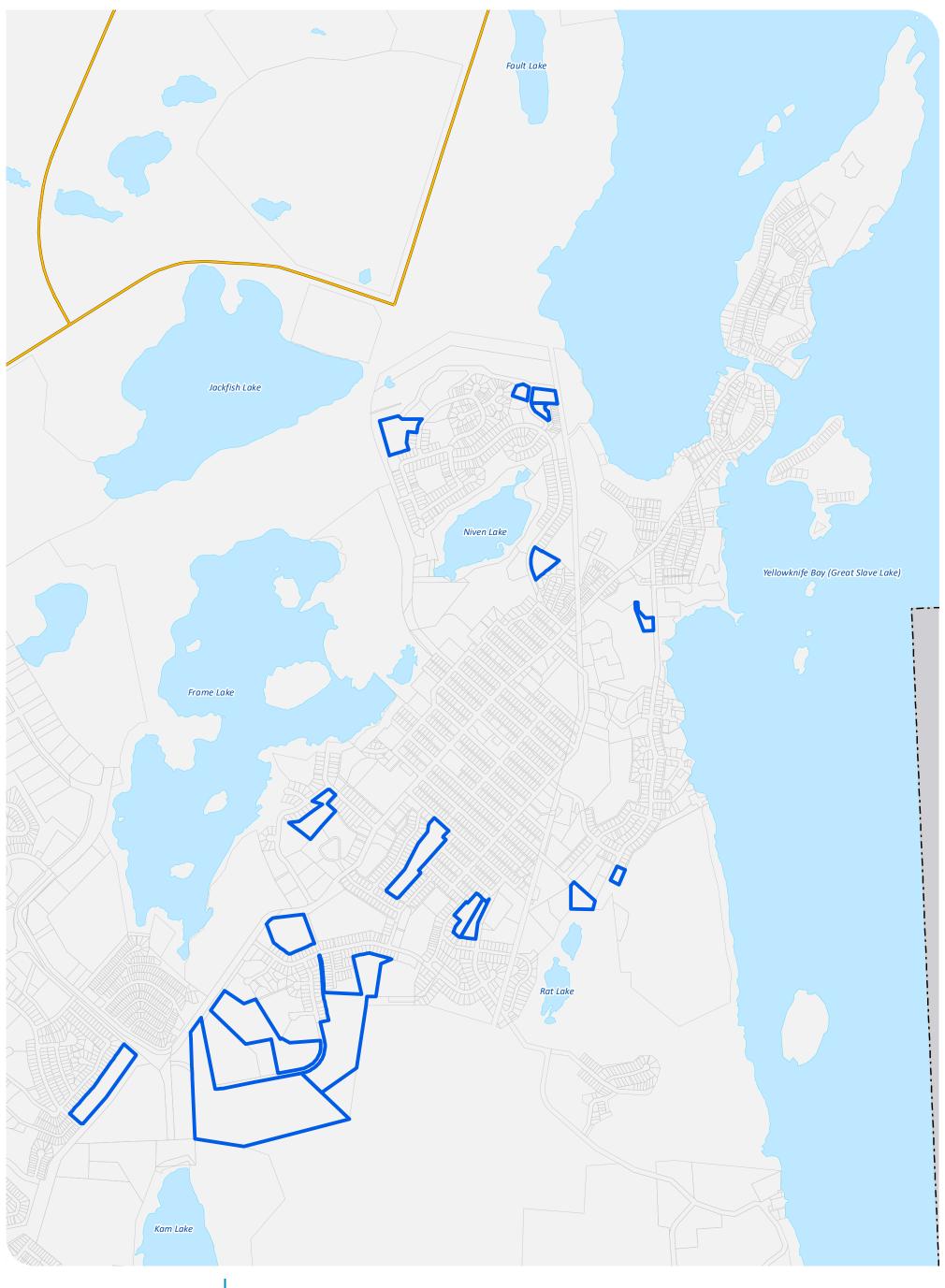
Parcel Fabric



MAP DRAWING INFORMATION: DATA PROVIDED BY CITY OF YELLOWKNIFE, GOVERNMENT OF THE NORTHWEST TERRITORIES

MAP CREATED BY: SCM MAP CHECKED BY: MK MAP PROJECTION: NAD 1983 UTM Zone 11N SCALE 1:40,000 w S

STATUS: DRAFT



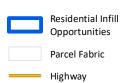
CITY OF YELLOWKNIFE

2018 COMMUNITY PLAN REVIEW

RESIDENTIAL INFILL OPPORTUNITIES

FIGURE 8.3.4









MAP DRAWING INFORMATION: DATA PROVIDED BY CITY OF YELLOWKNIFE

MAP CREATED BY: PH MAP CHECKED BY: MK MAP PROJECTION: NAD 1983 UTM Zone 11N

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PROJECT: 18-7267 STATUS: DRAFT

Appendix C

Data and Calculations



Population Projections

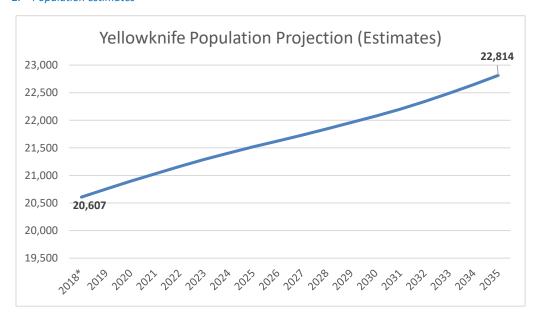
Northwest Territories and Yellowknife, 2018 - 2035

Yellowknife Population Projection (Estimates)

2018*	20,607		
2019	20,752		
2020	20,893		
2021	21,027		
2022	21,161		
2023	21,288	3.30%	681 5 year values
2024	21,406		
2025	21,517		
2026	21,623		
2027	21,731		
2028	21,844	6.00%	1,237 10 year values
2029	21,958		
2030	22,075		
2031	22,201		
2032	22,339		
2033	22,491		
2034	22,648		
2035	22,814	10.71%	2,207 15 year values

Notes:

- 1. Source: NWT Bureau of Statistics
- 2. * Population estimates



City of Yellowknife Land Use Analysis - based upon 2018 Tax Roll	Area (m2)			Lots	
		% of total land area	% of total	Number	% total lots
Total Land Area within City Boundaries	105640000	within City Boundary	Zoned / Useable Land	of Lots	% total lots
Total Surveyed Land	30365959.67				
Agricultural	45433.06364	0.043%	0.15%	9	0.15%
Airport	5176815.283	4.900%	17.05%	17	0.28%
Airport Industrial	585510.1668	0.554%	1.93%	53	0.89%
Commercial	894939.3395	0.847%	2.95%	443	7.41%
Commercial and Multi-Residential	4190.957573	0.004%	0.01%	6	0.10%
Easement	270147.4754	0.256%	0.89%	142	2.37%
Growth Management (Hinterland)	4973827.342	4.708%	16.38%	30	0.50%
Industrial	3365722.862	3.186%	11.08%	350	5.85%
Institutional	1244705.731	1.178%	4.10%	97	1.62%
Mining and Quarrying	385644.5759	0.365%	1.27%	20	0.33%
Multi-Residential	692645.748	0.656%	2.28%	200	3.35%
Ndilo (Indigenous Community within Boundary)	230228.6112	0.218%	0.76%	3	0.05%
Parks and Recreation	7020111.275	6.645%	23.12%	160	2.68%
Residential	3002200.33	2.842%	9.89%	4178	69.88%
Road	2473836.913	2.342%	8.15%	271	4.53%
Total	30365959.67	28.74%	100.00%	5979	100.00%

Land Availability within the City Boundary (Tax Roll) Land Availability as confirmed by Dillon GIS Review											
GNWT - Commissioners Land	Unav	vailable	GNWT - Commissioners	41776877.54	4177.687754	30.583%					
Vacant land (*As determined through Tax Roll, not including airpor Vacant	887957.2236	88.79572236	0.650% Vacant Land	1181227.692	118.1227692	0.865%					
Undevelopable Land (*Includes Interim Withdrawl Lands, Airport, I Unavailable	Unav	vailable	Undevelopable Land	53404987.96	5340.498796	39.095%					
Water (some double counting as Parks and Recreation may include Water	Unav	vailable	Water	31465300	3146.53	23.034%					
Developed (*As determined through Tax Roll does not include airp Developed	18511621.05	1851.162105	13.551% Developed Lands	8774806.808	877.4806808	6.424%					
			Total	136603200	13660.32	100.000%					

Land Calculation Assumptions

Residential 540 m2/unit per single density residential (R1)

37.8 units/ha for row/townhouses (2010-2018 multi-unit density average) 37.8 units/ha for high density (2010-2018 multi-unit density average)

2.7 people per house hold

Commercial 4.36 ha/1000 population (existing land use average)
Industrial 18.2 ha/1000 population (existing land use average)
Institutional 6.22 ha/1000 population (existing land use average)

Parks and Recreation 17 ha/1000 population (2004 General Plan recommendation)

General Areas	Total Existing (2018) Supply Area (ha)	Existing (2018) Vacant Area (ha)		Demand Scenarios - Forecasting relative to 2018 based upon NWT Bureau of Statistics (April 2019)																	
Population	2018 20,607		2019 20.752	2020 20.893	2021 21.027	2022 21.161	2023 21.288	2024 21.406	2025 21.517	2026 21.623	2027 21.731	2028 21,844	2029 21,958	2030 22.075	2031 22.201	2032 22,339	2033 22,491	2034 22,648		New 'Greenfield' Area Required (ha)	Net New Greenfield Land Area Required (ha)
Residential (single-unit)	300.2		1.7	3.4	5.0	6.6	8.2	9.6	10.9	12.2	13.5	14.8	16.2	17.6	19.1	20.8	22.6	24.5	26.5	16.5	24.7
Residential (row) Residential (mulit-unit)	69.3	9.1	0.1	0.1	0.2	0.3	0.3	0.4 2.3	0.4 2.7	0.5 3.0	0.5 3.3	0.6 3.6	0.6 4.0	0.7 4.3	0.7 4.7	0.8 5.1	0.9 5.5	0.9	2.2 6.5	0.0	
Residential (Total)		19.1	2.2	4.4	6.5	8.5	10.5	12.3	14.0	15.6	17.3	19.1	20.8	22.6	24.6	26.7	29.0	31.4	35.1	16.5	24.7
Commercial	89.9	7.9	0.6	1.2	1.8	2.4	3.0	3.5	4.0	4.4	4.9	5.4	5.9	6.4	6.9	7.6	8.2	8.9	9.6	2.1	2.6
Industrial	375.1	61.3	2.6	5.2	7.6	10.1	12.4	14.5	16.6	18.5	20.5	22.5	24.6	26.7	29.0	31.5	34.3	37.1	40.2	0.0	N/A
Institutional	124	0.5	0.9	1.8	2.6	3.4	4.2	5.0	5.7	6.3	7.0	7.7	8.4	9.1	9.9	10.8	11.7	12.7	13.7	13.2	16.5
Parks and Recreation	702	0.0	2.5	4.9	7.1	9.4	11.6	13.6	15.5	17.3	19.1	21.0	23.0	25.0	27.1	29.4	32.0	34.7	37.5	37.5	37.5
Total	1,661.0	107.9	8.9	17.5	25.7	33.9	41.7	48.9	55.7	62.2	68.8	75.7	82.7	89.8	97.5	106.0	115.3	124.9	136.2		
Demand			8.9	17.5	25.7	33.9	41.7	48.9	55.7	62.2	68.8	75.7	82.7	89.8	97.5	106.0	115.3	124.9	136.2		
Supply	1,661.0	88.8	79.9	71.3	63.1	54.9	47.1	39.9	33.1	26.6	20.0	13.1	6.1	-1.0	-8.7	-17.2	-26.5	-36.1	47.4		

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