



City of Yellowknife

NORTHWEST TERRITORIES

FINANCIAL REPORT 2014

For the year ended December 31, 2014





CITY OF YELLOWKNIFE



PREPARED BY THE CITY OF YELLOWKNIFE

4807 52 Street

Yellowknife, NT X1A 2N4

Canada

(867) 920-5600

www.yellowknife.ca

FOR MORE INFORMATION CONTACT:

JEFF DALLEY - Director, Corporate Services

jdalley@yellowknife.ca

KATHERINE MACDONALD - Manager of Financial Services

Kmacdonald@yellowknife.ca

at the above address or e-mail





Government Finance Officers Association

**Canadian Award
for
Financial Reporting**

Presented to

**City of Yellowknife
Northwest Territories**

For its Annual
Financial Report
for the Year Ended

December 31, 2013

Executive Director/CEO

**City of Yellowknife
Table of Contents
December 31, 2014**

Page

Introductory Section

City Council and Administration	2
Organizational Chart	3
Management's Responsibility for Consolidated Financial Statements	4
Audit Committee's Report	5
Consolidated Financial Statement Discussion and Analysis	6 - 12

Financial Section

Independent Auditors' Report	13 - 14
Consolidated Statement of Financial Position	15
Consolidated Statement of Operations	16
Consolidated Statement of Changes in Net Financial Assets	17
Consolidated Statement of Cash Flows	18
Notes to the Consolidated Financial Statements	19 - 34
Consolidated Schedule of Tangible Capital Assets	35
Consolidated Schedule of Segment Disclosure	36 - 37
Consolidated Schedule of Government Transfers	38
Schedule of Revenue and Expenditures - Gas Tax Agreement	39
Schedule of Fund Activities and Change in Fund Balance	
General Fund	40
Land Development Fund	41
Solid Waste Management Fund	42
Water and Sewer Fund	43
Capital Fund	44
Service Connection Failure Assistance Fund	45
Reserves	46
Schedule of Salaries, Honoraria and Travel	47

Statistical Section

Consolidated Statement of Operations	48
Fund Balances	49
Government Transfers	50
Expenses by Object	50
Capital Financing	51
Analysis of Property Assessment and Taxation Schedule	52
Principal Corporate Taxpayers	53
Analysis of Long-term Debt	53
Community Profile	54

THE CITY OF YELLOWKNIFE, NORTHWEST TERRITORIES

COMMUNITY VISION

A welcoming, inclusive, vibrant and family-oriented City with a strong sense of community pride. We will strive to be self-sufficient while actively promoting economic development and tourism and protecting our unique history, culture and natural beauty.

COUNCIL MISSION

Council will provide leadership, vision and direction in responding to the needs and aspirations of the community by working cooperatively with staff and residents to provide municipal infrastructure, programs and services that are fiscally responsible and sustainable.

CORPORATE VISION

To be an inclusive and well managed community.



City Council from left to right:

Niels Konge, Bob Brooks, Adrian Bell, Linda Bussey, Mayor Mark Heyck, Cory Vanthuyne, Rebecca Alty, Dan Wong, Phil Moon Son

City Administration

City Administrator:

Dennis Kefalas

Director of Corporate Services:

Jeff Dalley

Director of Communication & Economic Development:

Nalini Naidoo

Director of Public Works & Engineering:

Chris Greencorn

Director of Community Services:

Grant White

Director of Public Safety:

Dennis Marchiori

Director of Planning & Development:

Jeffrey Humble

City Auditors:

Crowe MacKay LLP

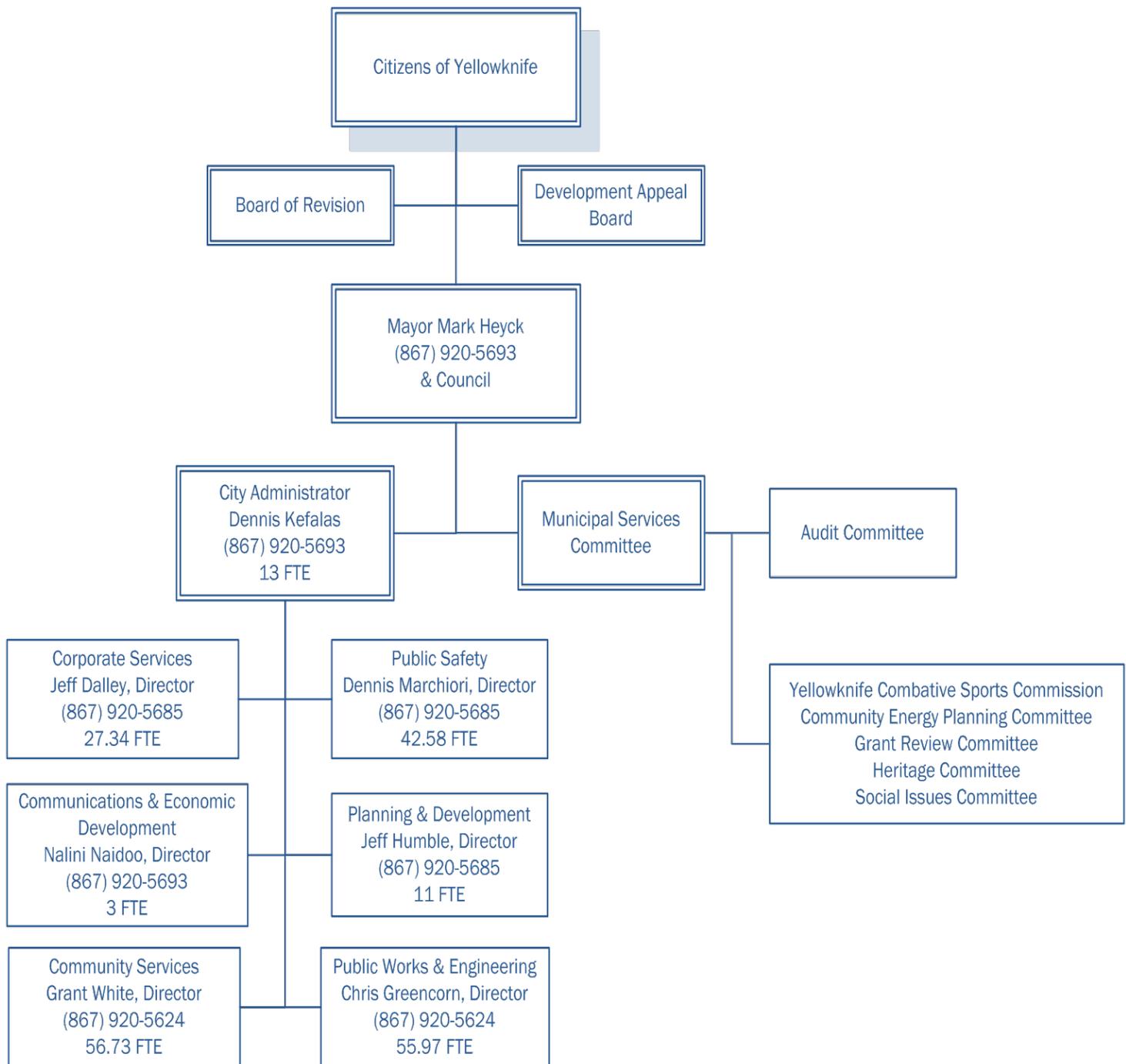
City Bankers:

TD Canada Trust

City Solicitors:

McLennan Ross LLP

Organizational Chart



City of Yellowknife
Management's Responsibility for the Consolidated Financial Statements
For the year ended December 31, 2014

City Council, which is responsible for, among other things, the consolidated financial statements of the City of Yellowknife, delegates to Administration the responsibility for the production of the consolidated financial statements. City Council appoints independent auditors to examine and report directly to Council on the consolidated financial statements. Administration prepares the consolidated financial statements. Canadian public sector accounting standards have been followed as required by the Department of Municipal and Community Affairs, as provided for in the *Cities, Towns and Villages Act* of the Northwest Territories, and the Public Sector Accounting Board of the Canadian Institute of Chartered Accountants.

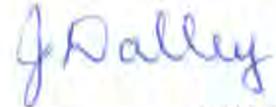
Administration maintains a system of internal accounting controls to ensure that transactions are accurately recorded on a timely basis, properly approved and result in reliable consolidated financial statements. There are limits inherent in all systems based on the recognition that the cost of such systems should not exceed the benefits to be derived. Administration believes its system provides the appropriate balance in this respect.

The City Council carries out its responsibility for review of the consolidated financial statements primarily through the Audit Committee. This Committee meets regularly with Administration to discuss financial matters, including the results of audit examinations. The Committee reports its findings to City Council for its consideration in approving the consolidated financial statements of issuance.

The consolidated financial statements have been reported on by Crowe MacKay LLP Chartered Accountants. The independent auditors' report outlines the scope of their audit and their opinion on the presentation of the information included in the consolidated financial statements.



Dennis Kefalas, P.Eng
City Administrator



Jeff Dalley
Director of Corporate Services



**City of Yellowknife
Audit Committee's Report
For the year ended December 31, 2014**

The Audit Committee oversees the City's financial reporting process on behalf of City Council. The Committee is comprised of: Mayor Mark Heyck (ex-officio); Councillor Adrian Bell; Tara Clowes; Justin Hazenberg; and Adam Vivian. There is currently a vacant position.

The Committee reports directly to City Council and has complete access to all City records. The Committee meets regularly with the independent auditors to discuss the independence of the auditors, the scope and key risk areas for the audit, the results of their examinations, the evaluations of the City's internal controls, the overall quality of the City's external financial reporting and other matters required by Canadian public sector accounting standards.

Management has the primary responsibility for the consolidated financial statements and the reporting process, including the system of internal controls. Management represents that the City's consolidated financial statements are prepared in accordance with Canadian public sector accounting standards. Based on the Committee's review of the consolidated financial statements and discussions with Administration and the independent auditors, the Committee recommends that City Council adopt the audited consolidated financial statements for the year ended December 31, 2014.

Tara Clowes

Tara Clowes, Chair



City of Yellowknife
Consolidate Financial Statement Discussion and Analysis
For the year ended December 31, 2014

The following Financial Statement Discussion and Analysis (FSD&A) has been prepared by management. The FSD&A of the City of Yellowknife (the City) should be read in conjunction with the audited consolidated financial statements (the Statements) and their accompanying notes and schedules. The Statements, as well as the accompanying materials, are prepared in accordance with Canadian public sector accounting standards as established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants.

The Statements provide information about the economic resources, obligations and accumulated surplus of the City. The Financial Statements include the following individual statements:

1. **Consolidated Statement of Financial Position** – provides a summary of the City’s financial and physical assets and liabilities.
2. **Consolidated Statement of Operations** – provides a summary of the funds raised by the City and use of such funds during the year.
3. **Consolidated Statement of Changes in Net Financial Assets (Liabilities)** – shows how changes in physical assets occurred through the purchase and disposition of physical assets.
4. **Statement of Cash Flows** – summarizes how the City’s cash position changed during the year by highlighting the sources and uses of cash.

The Financial Statements also include schedules that provide detail on tangible capital assets, segment disclosures, and activities and changes in the different fund balances.

FUNDS AND RESERVES

A fund is a grouping of accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City has established the following funds to achieve and demonstrate compliance with finance related requirements.

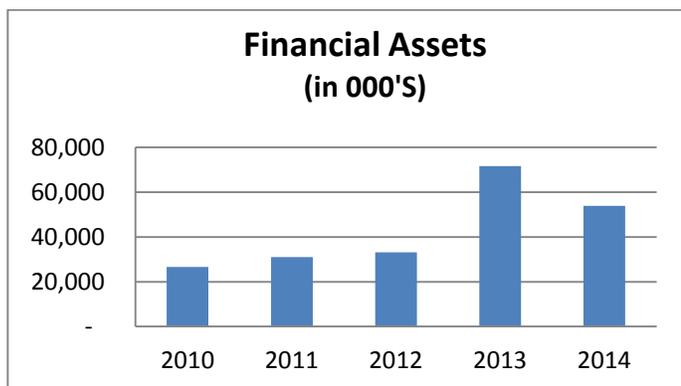
1. **General Fund** - reports on tax supported operations, which include services provided by the City to citizens such as public safety, parks and recreational services, transit services, street maintenance and administrative and governance support.
2. **Capital Fund** - reports on capital projects that are supported by taxes and/or grants from other orders of government. The Capital Fund is made up of, but is not limited to, reporting on the acquisition and/or construction of: streets, parks and recreation facilities, water and sewer infrastructure and other municipal facilities.
3. **Water and Sewer Fund** – reports on activities related to the provision of piped or trucked water and sewer services. This fund is funded by user fees.
4. **Solid Waste Management Fund** - reports on activities related to garbage and waste collection services. The fund is funded by user fees.
5. **Land Development Fund** – reports on activities related to the acquisition, development and disposal of municipal lands.
6. **Service Connection Failure Assistance Fund (SCFA)** – established to provide customers with low-cost insurance to cover water and sewer service repairs. This fund is funded by user fees.

City Council has approved the establishment of Reserves. Reserves are a portion of the City’s surplus that is retained or set aside for a future use. The City has established three Capital Reserves and five Operating Reserves.

1. **Information Technology Reserve, Mobile Equipment Reserve and the Major Community Facility Reserve** – set-up to finance current and anticipated future capital projects, thereby reducing or eliminating the need to issue debt.
2. **Waterfront Development Reserve, Downtown Development Reserve, Heritage Reserve, Samuel Colley Donation Reserve and the Twin Pine Hill Trail Reserve** – provide designated revenue to fund expenses related to future projects in these areas.

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

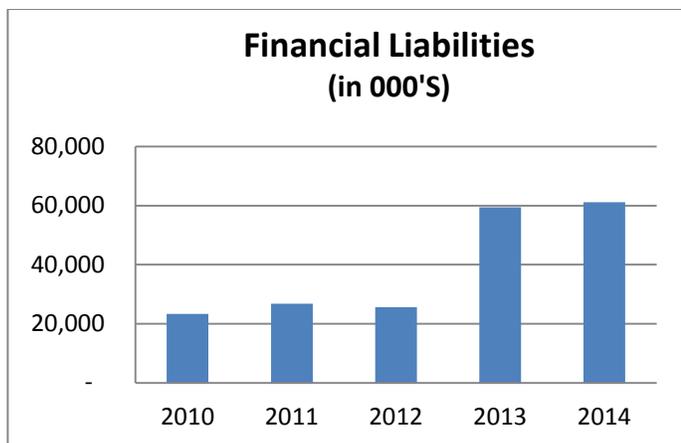
Financial Assets



The City’s financial assets are comprised of cash and investments (36%), accounts receivable (24%), local improvement charge receivable (29%) and land held for resale (11%). Financial assets decreased by 25% from the previous year.

Accounts receivable and land held for resale are consistent with the previous year. Cash and investments decreased by \$25.82 million as there was a significant outlay of cash for work completed on the Water Treatment Plant and the water and sewer upgrades in Northlands Trailer Park in 2014. The local improvement charge receivable increased by \$7.73 million as a direct result of the work completed in the Northlands Trailer Park.

Financial Liabilities

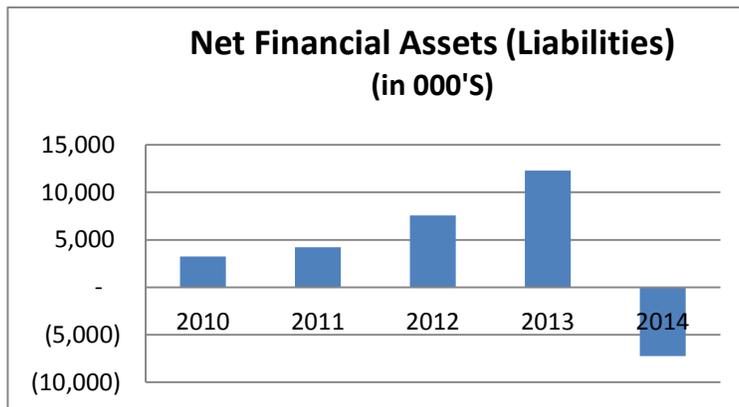


The City's financial liabilities are comprised of trade accounts payable (16%), employee benefit obligations (3%), school taxes payable (4%), deferred revenue and deposits (4%), landfill closure liability (3%) and long-term debt (69%). Financial liabilities increased by 3% over the previous year.

The breakdown of financial liabilities was consistent with the previous year and there were no unusual variances to note. Long-term debt increased by 2.6% as a loan for \$969,000 to finance a local improvement charge in the Niven Lake Subdivision - Phase VII and a mortgage of \$2,293,000 to finance the BETTY House were obtained. There is an offsetting receivable of \$2,293,000 due from the Homelessness Coalition to offset the BETTY House mortgage. The mortgage will be removed from the City's books once it is legally transferred to The Young Women's Christian Association of Yellowknife.

The City's long-term debt increased significantly in 2013 as the City took on debt to finance the Water Treatment Plant project and the water and sewer upgrades in Northlands Trailer Park.

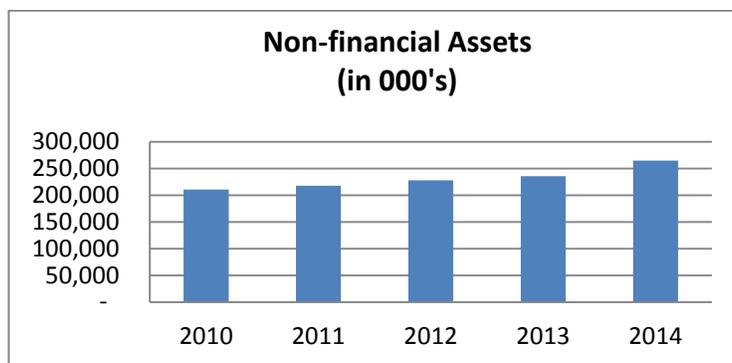
Net Financial Assets (Liabilities)



The City's net financial position went from a positive \$12.27 million in 2013 to a negative \$7.24 million in 2014. The decrease in net financial position is due to the City's investment in tangible capital assets (TCA) and can be directly tied to building a new Water Treatment Plant. In order to comply with new regulations established by the Government of the Northwest Territories in 2009, the City was required to build a new water treatment plant. The Water Treatment Plant is the most expensive capital project in the City's history and will cost over \$30 million by the time it is complete in 2015. The City was not able to receive additional funding from the territorial or federal governments to assist with this project resulting in the City taking on a significant debt load to complete the project.

While the City is in a healthy financial position, it is expected to take a few years until it is back in a positive net financial position.

Non-financial Assets



The City's non-financial assets are comprised of TCA. Less than 1% of the non-financial assets are made up of inventories, prepaids and deferred expenses. Non-financial assets increased by 12% over the previous year. Net TCA Additions were \$22 million higher in 2014 over 2013 with the Water Treatment Plant being a main contributor to the increase in additions.

Accumulated Surplus

(in '000's)	2014	2013	2012	2011	2010
Investment in TCA	\$240,645	\$209,844	\$225,107	\$214,820	\$206,760
Reserves	6,064	4,892	3,164	2,306	2,239
Net Surplus*	10,660	32,876	7,180	5,127	4,976
	\$257,369	\$247,612	\$235,451	\$222,253	\$213,975

*Comprised of surplus (deficit) from all funds.

Although the City has reserves of \$6 million and a net surplus of \$10.7 million, 94% of the City's accumulated surplus has already been spent through investment in TCA. The net surplus in 2013 was significantly higher as it included the debt proceeds received to finance the Water Treatment Plant and only incurred a small portion of the project's expenses. It is expected that the net surplus will decrease in 2015.

CONSOLIDATED STATEMENT OF OPERATIONS

Revenues

Prior Year Comparison

(in '000's)	2014	2013	Variance	% change
Municipal Taxes	\$25,372	\$23,588	\$1,784	7.6%
User Fees, Licenses & Permits	19,205	18,433	772	4.2%
Government Transfers – Operating	351	291	60	20.5%
Government Transfers – Capital	16,907	20,126	(3,219)	(16.0%)
Land Sales	3,697	4,335	(638)	(14.7%)
Other *	2,698	2,723	(25)	(0.9%)
	\$68,230	\$69,496	\$(1,266)	-1.8%

*Other includes investment revenue, fines and penalties, and franchise fees.

Overall, revenue decreased 1.8% from the previous year. The main reason for the decrease is due to a decline in Government Transfers – Capital in 2014. 2013 revenue was higher as all Gas Tax funding that had carried forward in deferred revenue was recognized. Previous year land sales revenue was also higher as a result of lots being available in Grace Lake. The decreases in these revenue amounts were partially offset by an increase in municipal tax revenue of 7.6%. This increase is a result of a 3.9% increase in the tax rate with the remainder of the increase related to assessment growth. User Fees, Licenses & Permits revenue increased mainly due to an increase in fees for water and sewer services, solid waste tipping fees, and for community service related fees.

Comparison to Budget

(in '000's)	2014	Budget	Variance	% change
Municipal Taxes	\$25,375	\$24,735	\$637	2.6%
User Fees, Licenses & Permits	19,205	19,076	129	0.7%
Government Transfers – Operating	351	330	21	6.4%
Government Transfers – Capital	16,907	14,406	2,501	17.4%
Land Sales	3,697	3,000	697	23.2%
Other *	2,698	2,303	395	17.1%
	\$68,229	\$63,850	\$4,379	6.9%

Revenues were 6.9% higher than budget. Higher than expected assessment growth and land sales due to incentive programs resulted in higher municipal tax and land sales revenues. Government Transfers – Capital revenue was higher than budget, as the budgeted amount did not include the 2013 Gas Tax revenue that carried over (was not included in 2013 deferred revenue as it hadn't been received by December 31, 2013).

Expenses

Prior Year Comparison

(in '000's)	2014	2013	Variance	% change
Administration*	\$3,448	\$3,025	\$423	10.7%
Amortization	10,791	10,491	300	2.9%
Contracted and General Services	10,789	10,521	269	2.6%
Grants	418	412	6	1.5%
Interest on Long-Term Debt	758	463	295	63.7%
Land Expenses	217	1,493	(1,276)	(85.4%)
Minor Capital	4,538	4,620	(82)	(1.8%)
Salaries, Wages and Benefits	22,784	22,129	655	3.0%
Utilities	3,593	3,210	383	11.9%
Vehicle Operations & Maintenance	1,135	971	164	16.9%
	\$58,472	\$57,334	\$1,138	2.0%

*Includes the following expenses: bad debt, bank charges and short-term interest, construction and maintenance supplies, loss on disposal of TCA, insurance, office and administrative supplies, professional services.

Expenses are 2.0% higher than the previous year. The main reason for the increase in administration expenses are increases in loss on disposal of TCA and construction and maintenance supplies as a result of more work being completed under the SCFA program. Interest on long-term debt increased as was expected as the new debt was only outstanding for a portion of 2013. Land expenses decreased significantly as there was very little land development in 2014 and the majority of the land that was sold in 2014 had a low inventory value in comparison to the land sold in 2013. The increase in salaries, wages and

benefits is reasonable as the three collective agreements called for pay rate increases between 2-3% effective January 1, 2014. The majority of the increase in utilities was related to increased power costs. Rate increases can explain a good portion of the increase but other factors such as construction of the Water Treatment Plant and small variations in temperature settings for the ice pads also contributed. The increase in vehicle operations & maintenance expense is due to an increase in the amount of repairs required in 2014. Repairs and maintenance fluctuates from year-to-year.

Comparison to Budget

(in '000's)	2014	Budget	Variance	% change
Administration*	\$3,448	\$2,690	\$758	28.2%
Amortization	10,791	10,625	166	1.6%
Contracted and General Services	10,789	11,127	(338)	(3.0%)
Grants	418	418	0	0%
Interest on Long-Term Debt	758	758	0	0%
Land Expenses	217	1,049	(832)	(79.3%)
Minor Capital	4,538	4,518	20	0.4%
Salaries, Wages and Benefits	22,784	23,251	(467)	(2.0%)
Utilities	3,593	3,336	257	7.7%
Vehicle Operations & Maintenance	1,135	840	295	35.2%
	\$58,472	\$58,612	\$(140)	(0.2%)

*Includes the following expenses: bad debt, bank charges and short-term interest, construction and maintenance supplies, loss on disposal of TCA, insurance, office and administrative supplies, professional services.

The variance between actual expenses and budgeted expenses was less than 1%. Most of the variances are for the same reasons explained above. The reason administration expenses are higher than budget is because there was no budget for loss on disposal of TCA and bad debt expense (although lower than 2013 and comparable to 2012) was \$100k higher than the budgeted amount. Salaries, wages and benefits were lower than budgeted amounts due to staff vacancies.

SUMMARY OF FUNDS

General Fund

(in '000's)	Budget	2014	2013	Variance from Budget
Opening Balance	\$3,424	\$3,424	\$2,900	\$0
Increase (Decrease) in Fund	0	1,094	524	1,094
Closing Balance	\$3,424	\$4,518	\$3,424	\$1,094

The increase in the General Fund is a result of higher than budgeted municipal tax revenue and community service related fees. The net book value of TCAs disposed during the year also had a favorable impact on the Fund balance and this amount was not budgeted for.

Land Development Fund

(in '000's)	Budget	2014	2013	Variance from Budget
Opening Balance	(\$316)	(\$316)	(\$1,198)	\$0
Increase (Decrease) in Fund	(281)	1,782	882	2,062
Closing Balance	(\$597)	\$1,466	(\$316)	\$2,062

The budget assumed that a portion of the land sales would be for land that had a much higher inventory value. Because the majority of the land that sold during the year had a low inventory cost, land expenses were much lower than anticipated resulting in an increase in the Land Fund.

Solid Waste Management Fund

(in '000's)	Budget	2014	2013	Variance from Budget
Opening Balance	(\$1,704)	(\$1,704)	(\$1,677)	\$0
Increase (Decrease) in Fund	274	509	(27)	235
Closing Balance	(\$1,430)	(\$1,195)	(\$1,704)	\$235

The increase in solid waste tipping fees and an internal charge back for capital project related costs resulted in higher than budgeted revenue and a larger decrease in the Fund's deficit balance.

Water and Sewer Fund

(in '000's)	Budget	2014	2013	Variance from Budget
Opening Balance	(\$300)	(\$300)	(\$140)	\$0
Increase (Decrease) in Fund	(80)	(318)	(160)	(237)
Closing Balance	(\$380)	(\$618)	(\$300)	\$235

Revenues were lower than budgeted as water consumption was 2% lower than budgeted. Utility costs were also higher than anticipated which also contributed to an increase in the Fund's deficit balance.

Capital Fund

(in '000's)	Budget	2014	2013	Variance from Budget
Opening Balance	\$31,733	\$31,773	\$7,296	\$0
Increase (Decrease) in Fund	(19,725)	(25,126)	24,477	(5,401)
Closing Balance	\$12,048	\$6,647	\$31,773	(\$5,401)

Although government transfers were higher than budgeted, capital fund expenditures were also significantly higher. The largest driver of the increased costs was the Water Treatment Plant which is ahead of schedule. Because the project is ahead of schedule, more costs were incurred in 2014 resulting in a lower closing Fund balance. Water Treatment Plant costs are expected to be lower than budgeted in 2015.

SCFA Fund

(in '000's)	Budget	2014	2013	Variance from Budget
Opening Balance	\$0	\$0	\$0	\$0
Increase (Decrease) in Fund	0	(157)	0	(157)
Closing Balance	\$0	(\$157)	\$0	(\$157)

There was an increase in work completed under this program in the current year resulting in higher than budgeted expenses. The City is also better able to track expenses related to this program.



Jeff Dalley, CGA
 Director of Corporate Services
 June 23, 2015

Independent Auditors' Report

To the Mayor and Members of Council:

We have audited the accompanying consolidated financial statements of the City of Yellowknife, which comprise the consolidated statement of financial position as at December 31, 2014, and the consolidated statements of operations, change in net financial assets and cash flows for the year then ended, and notes comprised of the summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the City's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the City's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City of Yellowknife as at December 31, 2014, and the results of its consolidated operations and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Report on Other Legal and Regulatory Requirement

We further report, in accordance with the *Cities, Towns and Villages Act* of the Northwest Territories, that proper books and records of account have been kept by the City of Yellowknife, that the consolidated financial statements are in agreement therewith, and that the transactions that have come under our examination have been, in all material respects, within the statutory powers of the City.

June 23, 2015
Yellowknife, Northwest Territories

Clive Mackay LLP

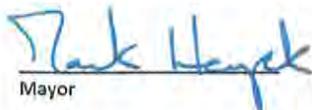
Chartered Accountants



City of Yellowknife
Consolidated Statement of Financial Position
As at December 31, 2014

	2014	2013
Financial Assets		
Cash and Cash Equivalents	\$19,429,215	\$45,245,079
Grants Receivable (Note 3)	77,907	2,779,463
Taxes Receivable (Note 4)	1,118,259	750,699
Water and Sewer Receivable (Note 5)	1,210,764	1,152,401
Other Receivable (Note 6)	10,563,613	8,202,788
Local Improvement Charge Receivable (Note 7)	15,707,149	7,976,831
Land Held for Resale	5,793,760	5,556,288
Total Financial Assets	53,900,667	71,663,549
Liabilities		
Accounts Payable and Accrued Liabilities	9,741,696	8,920,994
Wages and Compensated Absences Payable (Note 8)	1,337,792	1,146,928
Retirement Benefits Liability (Note 9)	902,639	805,737
School Taxes Payable	2,453,644	2,305,751
Deposits Payable	1,067,375	1,104,979
Deferred Revenue (Note 11)	1,378,413	1,933,916
Long-term Debt (Note 12)	42,392,644	41,302,359
Provision for Landfill Closure (Note 13)	1,868,703	1,868,703
Total Liabilities	61,142,906	59,389,367
Net Financial Assets	(7,242,239)	12,274,182
Non-Financial Assets		
Tangible Capital Assets (Note 14)	263,510,696	234,318,785
Inventories	570,169	515,986
Prepays	510,434	463,719
Deferred Expenses -Protective Services (Note 15)	20,135	39,210
	264,611,434	235,337,700
Accumulated Surplus (Note 16)	\$257,369,195	\$247,611,882
Contingencies (Note 18)		
Commitments (Note 19)		

Approved by:


Mayor


City Administrator



City of Yellowknife
Consolidated Statement of Operations
For the year ended December 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenues			
Municipal Taxation			
Property Taxes	\$ -	\$ 29,438,167	\$ 27,554,517
Payments in Lieu of Taxes	-	5,730,082	5,492,074
Less: School Taxes	-	(9,796,397)	(9,458,752)
Net Municipal Taxation	24,734,800	25,371,852	23,587,839
User Fees and Sale of Goods	17,303,700	17,713,239	16,615,457
Land Sales	2,999,500	3,697,117	4,335,237
Government Transfers	330,000	351,045	291,302
Investment Income	164,000	625,277	661,352
Fines, Penalties and Cost of Taxes	1,170,500	1,144,979	1,105,943
Development Levies, Licenses and Permits	1,772,000	1,491,573	1,817,462
Franchise and Concessions Contracts	968,600	927,589	955,451
Total Revenues	49,443,100	51,322,671	49,370,043
Expenses			
General Government	4,628,140	4,987,080	4,283,415
Community Services	10,276,482	10,367,658	10,047,479
Corporate Services	5,635,950	5,405,857	5,329,928
Mayor and Council	572,450	550,574	506,313
Planning and Development	2,589,000	1,652,808	2,864,701
Public Safety	6,086,650	6,083,403	5,960,764
Public Works and Engineering	10,357,743	10,255,616	10,064,694
Solid Waste Facility	2,499,200	2,823,291	2,748,982
Water and Sewage	10,690,380	11,050,093	10,445,499
Interest on Long-term Debt	758,000	757,752	462,970
Total Expenses	54,093,995	53,934,132	52,714,745
Annual Deficit before Other	(4,650,895)	(2,611,461)	(3,344,702)
Government Transfers Related to Capital	14,406,000	16,906,676	20,125,636
Minor Capital Expense	(4,517,924)	(4,537,902)	(4,619,654)
Annual Surplus after Other	5,237,181	9,757,313	12,161,280
Accumulated Surplus at Beginning of Year	247,611,882	247,611,882	235,450,602
Accumulated Surplus at End of Year	\$ 252,849,063	\$ 257,369,195	\$ 247,611,882

City of Yellowknife
Consolidated Statement of Changes in Net Financial Assets
For the year ended December, 31, 2014

	Budget 2014 (Unaudited)	Actual 2014	Actual 2013
Annual Surplus	\$ 5,237,181	\$ 9,757,313	\$ 12,161,280
Acquisition of Tangible Capital Assets	(33,131,445)	(40,723,806)	(18,382,462)
Amortization of Tangible Capital Assets	10,625,000	10,791,145	10,490,682
Loss on Disposal of Tangible Capital Assets	-	581,750	179,163
Proceeds on Disposal of Tangible Capital Assets	-	159,000	254,520
	(22,506,445)	(29,191,911)	(7,458,097)
Changes In Inventories, Prepaids and Deferred Expenses - Protective Services	-	(81,823)	23,261
Changes in Net Financial Assets	(17,269,264)	(19,516,421)	4,726,444
Net Financial Assets, Beginning of Year	12,274,182	12,274,182	7,547,738
Net Financial Assets, End of Year	\$ (4,995,082)	\$ (7,242,239)	\$ 12,274,182

City of Yellowknife
Consolidated Statement of Cash Flows
For the year ended December 31, 2014

	2014 Actual	2013 Actual
Operations		
Annual Surplus	\$ 9,757,313	\$ 12,161,280
Non-cash changes to operations:		
Amortization	10,791,145	10,490,682
General Fund - Loss (Gain) on Disposal of TCA Capital Assets	581,750	179,163
Trade-in Value for Equipment	159,000	254,520
Wages and Compensated Absences Payable	190,864	88,323
Retirement Benefits Liability	96,902	41,620
Provision for Landfill Closure	-	93,549
	<u>21,576,974</u>	<u>23,309,137</u>
Change in non-cash working capital balances related to operations:		
Grants Receivable	2,701,556	(2,497,937)
Taxes Receivable	(367,560)	(106,548)
Water and Sewer Receivable	(58,363)	(1,209)
Other Receivable	(2,360,825)	2,319,008
Local Improvement Charge Receivable	(7,730,318)	(7,976,831)
Land Held for Resale	(237,472)	531,376
Inventories	(54,183)	(44,885)
Prepays	(46,714)	56,338
Deferred Expenses -Protective Services	19,075	11,808
Accounts Payable and Accrued Liabilities	820,595	2,948,084
School Taxes Payable	147,893	26,678
Deposits Payable	(37,604)	57,362
Deferred Revenue	(555,503)	(7,659,386)
Bailey House Mortgage - NWTTC	(95,863)	(89,923)
	<u>(7,855,286)</u>	<u>(12,426,065)</u>
Net Cash provided from Operations	<u>13,721,688</u>	<u>10,883,072</u>
Capital		
Tangible Capital Asset Acquisitions	<u>(40,723,806)</u>	<u>(18,382,462)</u>
Financing		
Long-term Debt Repayments	(2,075,746)	(2,402,856)
Long-term Debt Issuance	3,262,000	40,652,093
Net Cash used for Financing	<u>1,186,254</u>	<u>38,249,237</u>
Increase (Decrease) in Cash and Cash Equivalents	(25,815,864)	30,749,847
Cash and Cash Equivalents, Beginning of Year	45,245,079	14,495,232
Cash and Cash Equivalents, End of Year	\$ 19,429,215	\$ 45,245,079
Comprised of:		
Unrestricted:		
Cash	\$ 3,370,566	\$ 4,950,709
Cash Held in Reserves	978,269	682,846
Investments in Money Market Funds - Capital	10,364,596	30,049,669
Restricted:		
Cash Held in Trust (Note 21)	39,620	51,432
Investments in Money Market Funds - Yellowknife Condominium Corporation No. 8 Infrastructure Replacement	4,676,164	9,510,423
Cash and Cash Equivalents	\$ 19,429,215	\$ 45,245,079

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES

The consolidated financial statements of the City of Yellowknife ("City") are the representations of management prepared in accordance with Canadian public sector accounting standards as prescribed by the Public Sector Accounting Board ("PSAB") of the Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by the City are as follows:

a) Reporting Entity

The consolidated financial statements reflect the financial assets, liabilities, non-financial assets, accumulated surplus, revenues and expenses and changes in financial position of the City. It is comprised of the organizations that are owned or controlled by the municipality and are, therefore, accountable to the Council for the administration of their financial affairs and resources. There are no external organizations that currently meet the criteria of forming part of the reporting entity.

b) Basis of Accounting

The basis of accounting followed in the consolidated financial statement presentation includes revenues recognized in the period in which transactions or events occurred that gave rise to the revenues, and expenses recognized in the period the goods and services are acquired and a liability is incurred or transfers are due.

c) Land Held for Resale

Land held for resale is recorded at the lower of cost and the net recoverable amount. The net recoverable amount is the amount the City estimates it will collect from the sale of the land inventory. Inventory includes costs of acquisition, lot servicing and infrastructure. Valuation of land is subject to significant measurement uncertainty because sales of large parcels of land are subject to Council's approval of proposed developments.

d) Minor Capital Expenses

Minor capital expenses represent the total of minor capital purchases that do not meet the City's criteria for classification as tangible capital assets but are funded through the capital budget. They are recognized as expenses in the period they are acquired and are reported at cost. Government contributions for the acquisition of capital assets are recorded as revenue and do not reduce capital asset costs. Minor capital assets are not amortized.

e) Wages and Compensated Absences Liabilities

Wages and compensated absences payable include employee wage and benefit liabilities which are future obligations of the City to its employees for benefits earned but not taken as at the end of the fiscal year.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

f) Retirement and Post-Retirement Benefits Liability

City employees in service at age 55 or greater, having completed 10 years service, are eligible for formula severance benefit equal to one week's base pay for each year of service up to a maximum of 25 years. The City accrues sufficient liability to meet the future expense.

The City and its employees make contributions to a pension plan administered by Northern Employee Benefits Services ("NEBS"). This is a multi-employer contributory defined benefit plan and accordingly contributions are expensed as incurred. The NEBS benefit plan is a defined benefit pension plan for which both the employee and employer contribute an equal amount evenly throughout the year. As the plan is accounted for by multiple unrelated employers, actuarial services of the plans surplus/deficit were not readily available and as such is measured using the defined contribution method.

Employees are insured through the Northern Employee Benefits Services. Coverage includes Group Life, Accidental Death and Dismemberment and Long-Term Disability Insurance, Extended Health Care Insurance, and Dental Plan. The City is not liable for any future liabilities of this plan.

g) Non-financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the consolidated change in net financial assets for the year.

h) Tangible Capital Assets

Tangible capital assets are recorded at cost. Costs include all amounts that are directly attributable to acquisition, construction, development or betterment of assets and are amortized on a straight-line basis over the estimated useful life of the tangible capital asset. Straight-line amortization over the expected useful life of each asset commences on the first day of the fiscal year subsequent to acquisition or betterment and ceases on the last day of the fiscal year prior to disposal. Assets under construction are not amortized until the asset is available to begin delivery of its intended service value. Tangible capital assets received as contributions are recorded at their fair value at the date of receipt; there were no such contributed assets received by the City in the current period. Assets with remaining book value replaced in the current year through the City's paving and water and sewer replacement programs have been reported as asset disposals.

i) Inventories

Inventories held for consumption are recorded at cost.

j) Government Transfers

Government transfers are recognized in the consolidated financial statements as revenues in the period that the events giving rise to the transfer occurred, providing the transfers are authorized, the municipality has met any eligibility criteria, and reasonable estimates of the amounts can be made.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

1. SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

k) Land Sale Revenue

Land sales are recognized as of the earlier of the transfer of title or transfer of possession under an agreement to sell.

l) School Taxes

School taxes are levied by the City on behalf of the School Boards and are not reported as revenue. The school mill rate set by Council is the rate necessary to meet the requisitions of the School Boards. School Board requisitions are paid quarterly and the fourth payment is paid subsequent to the City's year end. All school taxes, net of uncollectable accounts, are paid or payable to the School Boards.

m) Property Taxes

Property taxes are a function of assessed values and mill rates. The assessed values are determined through application of Territorial legislation and the mill rates are set by Council. The revenue is recognized in the period the taxes are levied.

n) Deferred Revenue

Deferred revenue consists mainly of government transfers for which the events giving rise to the transfer has not yet occurred. The deferred revenue will be recognized in the consolidated financial statements as revenue in the period in which the related expenses are incurred.

o) Use of Estimates

The preparation of the consolidated financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the amounts of revenues and expenses during the period. Actual results differ from those estimates.

p) Budget

Budget figures are unaudited and are those approved by Council on December 11, 2013.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

q) Segment Disclosure

The Consolidated Schedule of Segment Disclosure has been prepared in accordance with PSA Handbook Section PS 2700 – Segment Disclosures. The segments selected are to enable users to better understand the government reporting entity and the major revenue and expense activities of the City. For each reported segment, revenues and expenses represent amounts directly attributable to each segment.

The segments have been selected based on a presentation similar to that adopted for the City’s financial planning and budget process. Segments include:

General Government:	includes the revenue and expenses pertaining to administration, communications and economic development, human resources, and city clerks.
Community Services:	includes the revenue and expenses pertaining to recreation programs, City facilities, the library and community grants.
Corporate Services:	includes the revenue and expenses pertaining to financial services, budgeting and financial reporting, property tax assessment, purchasing and risk management and information technology.
Mayor and Council:	includes the revenue and expenses pertaining to council meetings, participation in community events, conferences and memberships and public relations.
Planning and Development:	includes the revenue and expenses pertaining to permitting (development, building and mechanical), building and structural inspections, land use planning, development and zoning, and land sales.
Public Safety:	includes the revenue and expenses pertaining to emergency services (fire), enforcement (municipal enforcement) and emergency preparedness.
Public Works and Engineering:	includes the revenue and expenses pertaining to the maintenance and repair of the City’s roadways and sidewalks, and the provision of a vehicle service to all City departments. Also included are expenses pertaining to project management of capital programs such as the roads and sidewalks program, the water and sanitation program, the land development program, and the major and minor capital works for other City departments.
Solid Waste Facility:	includes the revenue and expenses pertaining to garbage and waste collection.
Water and Sewage:	includes the revenue and expenses pertaining to the provision of piped or trucked water and sewer services.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

2. FUTURE ACCOUNTING CHANGES

a) Liability for Contaminated Sites, Section PS 3260

In June of 2010, PSAB released Section PS 3260 - Liability for Contaminated Sites. This new section establishes recognition, measurement and disclosure standards for liabilities relating to contaminated sites of governments and those organizations applying the CICA Public Sector Accounting Handbook.

This Section is effective for fiscal periods beginning on or after April 1, 2014. The impact of the transition to these accounting standards is being reviewed by management.

b) Financial Instruments, Section PS 3450 and related amendments to Financial Statement Presentation, Section PS 1200

In March of 2011, PSAB approved Section PS 3450, Financial instruments, and related amendments to existing PS 1200, Financial Statement Presentation. Governments should adopt Section PS 3450 in the same fiscal year Section PS 2601, Foreign Currency Translation, is adopted. This standard will establish how to account for and report all types of financial instruments including derivatives. Financial instruments include primary instruments and derivative financial instruments.

This Section is effective for fiscal periods beginning on or after April 1, 2015. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

c) Foreign Currency Translation, Section PS 2601

In March of 2011, PSAB approved Section PS 2601, replacing existing Section PS 2600, Foreign Currency Translation. Governments should adopt Section PS 2601 in the same fiscal year Section PS 3450, *Financial Instruments*, is adopted.

This Section is effective for fiscal periods beginning on or After April 1, 2015. Earlier adoption is permitted. The impact of the transition to these accounting standards has been reviewed by management and is not considered significant.

d) Related Party Disclosures, Section PS 2200

In March of 2015, PSAB released Section PS2200 – Related party disclosures. This new section defines a related party and establishes disclosures required for related party transactions.

This Section applies to fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

e) Inter-entity Transactions, Section PS 3240

In March of 2015, PSAB released Section PS3420 - Inter-entity transactions. This new section establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective.

This Section applies to fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted. The impact of the transition to these accounting standards is being reviewed by management.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

3. Grants Receivable

	2014	2013
Government of the Northwest Territories		
Economic Development Planning	\$ 25,000	\$ 5,000
Community Grants	10,000	10,000
District Energy	6,000	69,000
Joint Emergency Preparedness		15,144
Gas Tax		2,583,787
Waterfront Tourism	5,000	-
Government of Canada		
Aboriginal Affairs and Northern Development Canada - Community Grants	7,500	82,000
Canadian Northern Economic Development - District Energy		9,000
Canadian Northern Economic Development - Eco-Housing	10,000	-
Canadian Northern Economic Development - Government Dock	10,000	-
Deton'Cho Corporation - Twin Pine Trail	4,407	4,407
Yellowknife Food Bank		1,125
	<u>\$ 77,907</u>	<u>\$ 2,779,463</u>

4. TAXES RECEIVABLE

	2014	2013
Property Taxes Receivable	\$ 2,522,976	\$ 2,003,617
Less: Allowance for Doubtful Taxes Receivable	(1,404,717)	(1,252,918)
	<u>\$ 1,118,259</u>	<u>\$ 750,699</u>

5. WATER AND SEWER RECEIVABLE

	2014	2013
Water and Sewer Receivables	\$ 1,637,160	\$ 1,502,833
Less: Allowance for Doubtful Accounts	(426,396)	(350,432)
	<u>\$ 1,210,764</u>	<u>\$ 1,152,401</u>

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

6. OTHER RECEIVABLE

	2014	2013
Land Sales and Trade Accounts Receivables	\$ 5,282,498	\$ 4,978,572
Community Services Receivables	328,049	367,412
Municipal Enforcement Receivables	542,015	723,616
Northland Utilities Ltd. Power Distribution Franchise	1,066,881	955,451
Due From Homelessness Coalition - Bailey House Note 18(c)	1,204,020	1,299,883
Due From Homelessness Coalition - Betty House Note 18(c)	2,293,000	-
GST Receivable	323,612	453,520
Other	328,921	376,889
	11,368,996	9,155,343
Less: Allowance for Doubtful Accounts	(805,383)	(952,555)
	\$ 10,563,613	\$ 8,202,788

7. LOCAL IMPROVEMENT CHARGE RECEIVABLE

	2014	2013
Niven Lake Subdivision - Phase VII	\$ 676,788	\$ 969,000
Yellowknife Condominium Corporation No. 8	15,030,361	7,007,831
	\$ 15,707,149	\$ 7,976,831

a) Niven Lake Subdivision - Phase 7

The City has levied a local improvement charge ("LIC") on certain properties in Blocks 308 and 309, Plan 4204, known as Stage 2, Phase 7, Niven Lake Subdivision to pay for the costs of infrastructure and other local improvements. Each owner of the affected properties is responsible for paying the LIC. The LIC will be levied over a fifteen year period starting January 2014. A 3.59% annual interest rate is charged to recover the carrying costs incurred by the City as a result of the local improvements.

As of January 1, 2014, the owner of a property to which the LIC applies may pay the entire balance in full plus interest calculated up to the date of the payment.

b) Yellowknife Condominium Corporation No. 8

The City has undertaken local improvements to certain properties in Block 163, Plan C2090, known as Yellowknife Condominium Corporation No. 8 ("Condo Corp."). The local improvements are comprised of the installation of water and sewer infrastructure servicing the Condo Corp. and chip sealing the roads within the Condo Corp. The estimated cost of the local improvement is \$15,767,680 and 100% of the total costs will be financed through a LIC against the properties principally benefiting from this local improvement. As of December 31, 2014, \$15,030,361 (2013 - \$7,007,831) has been spent on the local improvements. The remaining \$737,319 in local improvement costs will be incurred over the next year.

Upon completion of the local improvements, the responsibility of the LIC will transfer from the Condo Corp. to the affected property owners. The LIC will be payable over a period of 25 years starting in the year after the improvements are complete. A property owner required to pay the LIC can request to pay the LIC in a lump sum payment.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

8. WAGES AND COMPENSATED ABSENCES PAYABLE

	2014	2013
Accrued Wages and Compensated Absences		
Payroll	\$ 655,019	\$ 553,412
Vacation and Lieu Time	711,920	630,368
	1,366,939	1,183,780
Wage Assignments	(29,147)	(36,852)
	\$ 1,337,792	\$ 1,146,928

Payroll

The payroll liability is comprised of wages, salaries and benefits earned in 2014 and paid on the first payroll of 2015.

Vacation and Lieu Time

The vacation and lieu time liability is comprised of the vacation and lieu time that employees are deferring to future years. Employees have either earned the benefits (and are vested) or are entitled to these benefits within the next budgetary year.

Wage Assignments

The wage assignment receivable is comprised of payments made by the City on behalf of employees as at December 31, 2014 that will be recovered by payroll deduction from the first payroll of 2015.

9. RETIREMENT BENEFITS LIABILITY

	2014	2013
Balance, Beginning of Year	\$ 805,737	\$ 764,117
Net Expense	127,904	132,467
Paid-Out	(31,002)	(90,847)
Balance, End of Year	\$ 902,639	\$ 805,737

City employees retiring over the age of 55 with 10 or more years of service are entitled to one weeks pay for each year of service to a maximum of 25 weeks pay. The retirement allowance liability is calculated from the weekly wages of all employees with 10 years of service multiplied by years of service as at December 31, 2014 and factored by a probability that the employee will remain in service at age 55 as follows:

Age 55+	100%
Age 50-55	67%
Age 45-50	50%

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

10. PENSION AGREEMENTS

The City makes contributions to the Northern Employee Benefits Services (NEBS) Pension Plan, which is a multi-employer plan, on behalf of some members of its staff. The plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to the NEBS pension plan was \$1,207,950 (2013 - \$1,151,958) for current services and is included as an expense in the Consolidated Statement of Operations.

The contributions are calculated at a rate of 8% (2013 - 8%) of regular earnings.

11. DEFERRED REVENUE

	<u>2014</u>	<u>2013</u>
Government Transfers		
Government of the Northwest Territories		
Capital Area Development Plan	\$ 12,368	\$ -
Community Capacity Building Fund	652,210	771,170
Economic Development Officer	50,000	-
Energy Conservation Program	35,000	-
Ground Ambulance Services	53,169	-
Library Grant	20,000	20,000
Library Renovation	-	50,000
Property Assessment Contract	11,667	11,667
Sports and Recreation Grant	-	11,817
Government of Canada		
Aboriginal Affairs and Northern Development Canada Grants	90,000	-
CanNor Grants	255,874	335,294
Other	198,125	733,968
	<u>\$ 1,378,413</u>	<u>\$ 1,933,916</u>

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

12. LONG-TERM DEBT

	2014	2013
Capital - General		
Pacific and Western Debenture #242, authorized by By-law 4280 to finance the 2004 paving program, with annual payments of \$251,269 including principal & interest at 5.109%, repaid July 2014.	\$ -	\$ 239,013
TD Canada Trust Swap #904437T, authorized by By-law 4729 to finance completion of Phase 1 of the Multiplex, with monthly payments of \$9,944 including principal & interest at 2.77% , expiring May 2023.	894,775	987,870
TD Canada Trust Swap #904866T, authorized by By-law 4681 to finance the cost of building a new Water Treatment Plant, with monthly payments of \$139,061 including principal & interest at 3.10% , expiring June 2028.	18,391,290	19,472,037
TD Canada Trust Swap #909370T, authorized by By-law 4737 to finance the cost of building a new Water Treatment Plant, with monthly payments of \$6,198 including principal & interest at 3.98% , expiring August 2028.	782,986	825,273
TD Canada Trust Swap #909371T, authorized by By-law 4737 to finance the cost of building a new Water Treatment Plant, with monthly payments of \$21,754 including principal & interest at 3.71% , expiring August 2028.	2,795,556	2,949,831
	22,864,607	24,474,024
General		
Registered Mortgage #158,048 with the Northwest Territories Housing Corporation, authorized by By-law 4468, to finance the construction of Bailey House, with annual payments of \$181,728 including principal & interest at 6.5%, expiring January 2023. Note 18 (c).	1,204,020	1,299,883
Registered Mortgage #185,050 with the Northwest Territories Housing Corporation, authorized by By-law 4786, to finance the construction of Betty House, with annual payments of \$204,329 including principal & interest at 4.39%, expiring April 2029. Note 18 (c).	2,293,000	-
TD Canada Trust Swap #903174T, authorized by By-law 4707 to finance the cost of a Local Improvement in the Yellowknife Condominium Corporation No. 8 Mobile Home Park, with monthly payments of \$27,256 including principal and interest at 3.30%, expiring May 2038. Note 7.	15,107,494	15,528,452
TD Canada Trust Swap #920732T, authorized by By-law 4766 to finance the cost of local improvements on certain properties in Stage 2, Phase 7, Niven Lake Subdivision, with monthly payments of \$6,968 including principal & interest at 3.58% , expiring January 2029.	923,523	-
	\$ 42,392,644	\$ 41,302,359

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

12. LONG-TERM DEBT (CONTINUED)

Debentures are covered by taxes and penalties levied, all grants and sundry revenues. Total interest payable in 2014 on long-term debt was \$766,143 (2013 - \$462,970). The estimated fair value of long-term debt at December 31, 2014 is \$41,585,877 (2013 - \$40,112,687). Fair value is estimated by discounting future cash flows at the rate currently offered by the City's bank for debt of similar credit quality and period to maturity. Annual principal repayment requirements on long-term debt for the next five years is as follows:

2015	\$	2,107,421
2016		2,180,736
2017		2,256,729
2018		2,335,508
2019		2,417,181
2020 and thereafter		31,095,069
	<u>\$</u>	<u>42,392,644</u>

13. PROVISION FOR LANDFILL CLOSURE

The City is required to estimate future landfill closure costs and set aside a portion of these costs. The City has recorded a provision for the Old Landfill site and the New Landfill - Cell A.

	<u>2014</u>	<u>2013</u>
Old Landfill Site	\$ 1,633,613	\$ 1,811,703
New Landfill - Cell A	235,090	57,000
	<u>\$ 1,868,703</u>	<u>\$ 1,868,703</u>

Estimates of future landfill closure costs are subject to significant measurement uncertainty. Northwest Territories landfill closure standards have not been established. The accuracy of the estimated closure costs is expected to improve when engineers determine standards for closing a section of the landfill.

The main components of the landfill closure plan are final capping using selected specific layers of earthen and synthetic materials based on engineered cap design and implementation of a drainage management plan. The post-closure care requirements will involve cap maintenance, installation of monitoring wells, groundwater monitoring, and inspections.

a) Old Landfill Site

Total closure and post-closure costs are estimated to be \$1,633,613 (2013 - \$1,811,703) and the City has included \$1,675,507 (100%) (2013 - \$1,705,577 (100%)) as part of the site restoration liability. Costs for future environmental assessment and reclamation are estimated to be \$106,125 (2013 - \$106,125). The remaining estimated life of the landfill is 1 year and monitoring will be required indefinitely. Of the total capacity of 700,000 cubic meters, less than 1% remains.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

13. PROVISION FOR LANDFILL CLOSURE (CONTINUED)

b) New Landfill - Cell A

Total closure and post-closure costs are estimated to be \$456,000 (2013 - \$456,000) and the City has included \$235,090 (60%) (2013 - \$51,518 (13%)) as part of the site restoration liability. Costs for future environmental assessment and reclamation are estimated to be \$43,856 and the City has included \$26,314 in the provision. The remaining estimated life of the landfill is 6 years and monitoring will be required indefinitely. Of the total capacity of 25,000 cubic meters, 10,000 cubic meters (40%) remain.

14. TANGIBLE CAPITAL ASSETS

	Useful Life	Net Book Value	
		2014	2013
Land	Not amortized	\$ 35,996,427	\$ 34,453,660
Buildings	40-50 yrs	54,345,750	54,811,022
Roads & Sidewalks Infrastructure	20 yrs	38,409,832	37,661,152
Water & Sewer Infrastructure	10-40 yrs	82,554,996	82,442,304
Other Infrastructure	8-40 yrs	10,549,943	10,073,492
Vehicles	10-21 yrs	1,241,354	1,336,313
Equipment	4-30 yrs	8,450,988	7,373,607
Work in Progress	Not amortized	31,961,406	6,167,235
		<u>\$ 263,510,696</u>	<u>\$ 234,318,785</u>

15. DEFERRED EXPENSES - PROTECTIVE SERVICES

Under an Alternative Measures Agreement with the Workers' Safety and Compensation Commission of the Northwest Territories and Nunavut, the City has allocated \$300,000 to be used to fund future training initiatives for members of its Fire Division. Accordingly, this amount is held in a trust account with the City's solicitors until such training has occurred. This cash has been included with the general cash on the Consolidated Statement of Financial Position and a liability has been recorded to reflect this obligation. As the members utilize the training funds, the liability will be reduced and the related expense will be recognized. In 2014, \$19,485 was spent on training initiatives and the funds held in trust earned interest of \$410. The General Fund includes \$20,135 (2013 - \$39,210) to continue to fund these training initiatives.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

16. ACCUMULATED SURPLUS

	2014	2013
SURPLUS		
Investment In Capital	\$ 240,645,462	\$ 209,844,162
General Fund Balance	4,517,567	3,423,510
Land Development Fund Balance	1,465,598	(316,051)
Solid Waste Fund Balance	(1,194,951)	(1,703,947)
Water and Sewer Fund Balance	(617,835)	(300,248)
Capital Fund Balance	6,646,390	31,772,585
Service Connection Failure Assistance Fund Balance	(156,882)	
Total surplus	251,305,349	242,720,011
Reserves		
Downtown Development Reserve	477,144	464,937
Heritage Reserve	124,685	108,047
Information Technology Reserve	807,198	784,685
Major Community Facility Reserve	2,125,402	1,221,070
Mobile Equipment Replacement Reserve	2,050,534	1,759,649
Samuel Colley Library Donation Reserve	209,450	207,077
Twin Pine Hill Trail Reserve	269,433	266,068
Waterfront Development Reserve	-	80,338
Total Reserves	6,063,846	4,891,871
	\$ 257,369,195	\$ 247,611,882

17. FUNDS AND RESERVES

Management funds consist of the general, land development, water and sewer, solid waste management, service connection failure assistance, capital funds, and reserves. Transfers between funds are recorded as adjustments to the appropriate equity account. The interfund transfers are excluded from the consolidated financial statements. The purposes of the funds are:

General Fund - to account for tax and other general revenue, general expenses and other transactions not accounted for in other funds.

Land Development Fund - to account for land sales and land development costs.

Solid Waste Management Fund - To account for revenue from solid waste charges and the costs of collecting, recycling, and processing solid waste.

Water and Sewer Fund - to account for revenues and expenses related to water and sewer services.

Capital Fund - to account for revenue related to capital and all capital expenses with the exception of land.

Service Connection Failure Assistance Fund - to account for the service connection failure assistance program separately from the Water and Sewer fund.

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

17. FUNDS AND RESERVES (CONTINUED)

Reserves - to record reserves established at the discretion of Council to set aside funds for future operating and capital expenses. Transfers to and or from reserves are reflected as an adjustment to the respective fund and not as revenue or expenses in the statement of operations.

The community maintains the following reserves:

Downtown Development Reserve:	Starting 2002, 25% of the parking meter revenue is transferred to the Downtown Development Reserve to fund future projects that impact the downtown area.
Heritage Reserve:	Amounts approved by Council for future heritage project expenses are transferred to the Heritage Reserve.
Information Technology Reserve:	Amounts approved by Council for future information technology are transferred to the Information Technology Reserve.
Major Community Facility Reserve:	Amounts approved by Council for future community facilities are transferred to the Major Community Facility Reserve.
Mobile Equipment Replacement Reserve:	Amounts budgeted for future mobile equipment replacement are transferred to the Mobile Equipment Replacement Reserve.
Samuel Colley Library Donation Reserve:	To provide for the Yellowknife Public Library.
Twin Pine Hill Trail Reserve:	Amounts approved by Council for future development of the Twin Pine Hill Trail are transferred to the Twin Pine Hill Trail Reserve.
Waterfront Development Reserve:	Amounts approved by Council for future waterfront development are transferred to the Waterfront Development Reserve.

Reserves for operating and capital activities changed as follows:

	Opening Balance	Appropriations to (from) Reserves	Closing Balance
Downtown Development Reserve	\$ 464,937	\$ 12,207	\$ 477,144
Heritage Reserve	108,047	16,638	124,685
Information Technology Reserve	784,685	22,513	807,198
Major Community Facility Reserve	1,221,070	904,332	2,125,402
Mobile Equipment Replacement Reserve	1,759,649	290,885	2,050,534
Samuel Colley Library Donation Reserve	207,077	2,373	209,450
Twin Pine Hill Trail Reserve	266,068	3,365	269,433
Waterfront Development Reserve	80,338	(80,338)	-
	<u>\$ 4,891,871</u>	<u>\$ 1,171,975</u>	<u>\$ 6,063,846</u>

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

18. CONTINGENCIES

a) Insurance

The City participates in the NWT Association of Municipalities Insurance Programs. Under these programs, the City could become liable for its proportionate share of an claim losses in excess of the funds held by the exchange. Any liability incurred would be accounted for as a current transaction in the year the losses are determined.

b) Litigation

In the normal course of operations, the City is subject to various legal claims. The City's estimated exposure to most legal claims is not considered to be significant. The City is also involved in a claim for punitive damages related to wrongful dismissal which is not covered under the insurance program noted above. The City's administration is of the opinion that it is unlikely that any liability would result from this claim. A liability, if any, would be accounted for as a current transaction in the year the losses are determined.

c) Mortgage

Construction of the Bailey House was completed in 2009, but transfer of title was delayed beyond December 31, 2009 pending the resolution of construction deficiency issues. As per a construction loan agreement between the City, the Council of The Salvation Army of Canada and the NWT Housing Corporation, title and registered mortgage #158,048 is to transfer from the City to The Salvation Army at the time of completion. Simultaneously, the receivable amount recorded as Due from Homelessness Coalition will be considered to be paid in full by the transfer of the title and this mortgage and will be recorded as such. Under clause 23 of the Agreement, failure on the part of the Salvation Army to act in accordance with the Agreement as defined therein would cause the title and balance of mortgage #158,048 at the time of default to return as a liability to the City. This contingent liability will be disclosed as a note to the consolidated financial statements of the City until such time as the mortgage is discharged.

As at December 31, 2014, The Salvation Army has been compliant with the terms of the Agreement and NWT Housing Corporation has credited forgivable payments to the mortgage as scheduled for a balance of \$1,204,020 (note 12) and other accounts receivable from the Homelessness Coalition of \$1,204,020 (note 6).

Construction of the Betty House was completed in 2014, but transfer of title was delayed beyond December 31, 2014 pending the resolution of administrative issues. As per a construction loan agreement between the City, The Young Women's Christian Association of Yellowknife and the NWT Housing Corporation, title and registered mortgage #185,050 is to transfer from the City to The Young Women's Christian Association of Yellowknife at the time of completion. Simultaneously, the receivable amount recorded as Due from Homelessness Coalition will be considered to be paid in full by the transfer of the title and this mortgage and will be recorded as such. Under clause 23 of the Agreement, failure on the part of The Young Women's Christian Association of Yellowknife to act in accordance with the Agreement as defined therein would cause the title and balance of mortgage #185,050 at the time of default to return as a liability to the City. This contingent liability will be disclosed as a note to the consolidated financial statements of the City until such time as the mortgage is discharged.

As at December 31, 2014, The Young Women's Christian Association of Yellowknife has been compliant with the terms of the Agreement. The mortgage balance is \$2,293,000 (note 12) and other accounts receivable from the Homelessness Coalition is \$2,293,000 (note 6).

City of Yellowknife
Notes to the Consolidated Financial Statements
For the year ended December 31, 2014

19. COMMITMENTS

a) Service Contracts

In the course of normal operations the City has entered into various multi-year service contracts. The minimum payments for these contracts for the next five years are as follows:

	<u>Total</u>
2015	\$ 3,984,833
2016	2,060,861
2017	270,495
2018	296,745
2019 and later	217,412
	<u><u>\$ 6,830,346</u></u>

b) Capital Contracts

The City regularly enters into contracts related to capital projects. The amounts below represent the uncompleted portions of these contracts as of December 31, 2013. The expected minimum payments for these contracts are:

	<u>Total</u>
2015	<u><u>\$ 4,966,339</u></u>

20. COMPARATIVE AMOUNTS

The comparative figures have been reclassified, where applicable, to conform with the presentation adopted in the current year.

Budget figures have been reclassified to conform with the presentation adopted in the current year. The City's 2014 Financial Plan reported all capital expenditures including tangible capital assets acquisitions as operations expenses. These expenditures have been reclassified as follows:

	<u>2014</u>
	<u>Budget</u>
Capital purchases as presented in the budget	\$ 37,649,369
Less: Acquisitions of Tangible Capital Assets	33,131,445
Minor Capital Expense	<u><u>\$ 4,517,924</u></u>

21. CASH HELD IN TRUST

	<u>2014</u>	<u>2013</u>
McLennan Ross LLP for Firefighters' Training Alternative Measures Agreement	<u><u>\$ 39,620</u></u>	<u><u>\$ 51,432</u></u>

City of Yellowknife
Consolidated Schedule of Tangible Capital Assets
For the year ended December 31, 2014

	Land	Buildings	Roads & Sidewalks Infrastructure	Water & Sewer Infrastructure	Other Infrastructure	Vehicles	Equipment	Work in Progress	Totals
Cost									
Balance, beginning of year	\$ 34,453,660	\$ 86,880,298	\$ 66,312,814	\$ 151,837,172	\$ 13,602,738	\$ 2,910,812	\$ 14,441,473	\$ 6,167,236	\$ 376,606,203
Add: Additions during year	1,542,767	1,721,716	4,539,880	3,866,566	1,189,935	121,189	1,947,583	25,794,170	40,723,806
Less: Disposals during year	-	-	2,023,876	745,351	-	-	401,949	-	3,171,176
Balance, End of year	35,996,427	88,602,014	68,828,818	154,958,387	14,792,673	3,032,001	15,987,107	31,961,406	414,158,833
Accumulated amortization									
Balance, beginning of year	-	32,069,277	28,651,662	69,394,868	3,529,246	1,574,499	7,067,866	-	142,287,418
Add: Amortization during the year	-	2,186,987	3,322,820	3,537,619	713,484	216,148	814,087	-	10,791,145
Less: Accumulated amortization on disposals	-	-	1,555,496	529,096	-	-	345,834	-	2,430,426
Balance, End of year	-	34,256,264	30,418,986	72,403,391	4,242,730	1,790,647	7,536,119	-	150,648,137
Net book value of Tangible Capital Asset	\$ 35,996,427	\$ 54,345,750	\$ 38,409,832	\$ 82,554,996	\$ 10,549,943	\$ 1,241,354	\$ 8,450,988	\$ 31,961,406	\$ 263,510,696

CITY OF YELLOWKNIFE
Consolidated Schedule of Segment Disclosure
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	General Government	Community Services	Corporate Services	Mayor and Council	Planning and Development	Subtotal
Revenues							
Property Taxation	\$ 24,734,800	\$ 25,371,852	\$ -	\$ -	\$ -	\$ -	\$ 25,371,852
User Fees, Licences and Permits, Sale of Goods, Levies, Fines and Penalties	20,246,200	380,560	2,134,105	666,974	1,059	530,731	3,713,429
Land Sales	2,999,500	-	-	-	-	3,697,117	3,697,117
Government Transfers	14,736,000	16,490,568	270,512	293,890	-	169,418	17,224,388
Other	1,132,600	1,544,392	-	-	-	8,474	1,552,866
Total Revenues	63,849,100	43,787,372	2,404,617	960,864	1,059	4,405,740	51,559,652
Expenses							
Amortization	10,625,000	335,359	1,712,293	-	-	-	2,047,652
Bad Debt	200,000	299,937	-	-	-	-	299,937
Bank Charges and Short-term Interest	211,600	220,251	-	-	-	-	220,251
Construction and Maintenance Supplies	718,500	-	-	-	-	-	-
Contracted and General Services	11,127,215	624,795	1,769,935	1,399,374	74,839	192,850	4,061,793
Loss on Disposal of Tangible Capital Assets	-	581,750	-	-	-	-	581,750
Grants	418,000	-	418,000	-	-	-	418,000
Insurance	758,900	-	-	738,238	-	-	738,238
Land	1,049,000	-	-	-	-	217,199	217,199
Office and Administrative Supplies	488,000	50,842	46,809	145,910	120,273	8,206	372,040
Professional Services	203,000	47,994	-	86,340	-	5,100	139,434
Salaries, Wages and Benefits	23,250,600	2,539,312	4,755,576	3,031,235	355,462	1,228,474	11,910,059
Transfers to Other Organizations	110,300	101,659	-	-	-	-	101,659
Utilities- Electricity	2,186,600	109,533	964,531	-	-	-	1,074,064
Utilities - Fuel	1,149,480	75,648	624,267	-	-	-	699,915
Vehicle Operations and Maintenance	839,800	-	76,247	4,760	-	979	81,986
Expenses before Interest on Long- term Debt and Minor Capital	53,335,995	4,987,080	10,367,658	5,405,857	550,574	1,652,808	22,963,977
Interest on Long-term Debt	758,000	757,752	-	-	-	-	757,752
Minor Capital	4,517,924	108,314	340,867	743,220	-	558,218	1,750,619
Total Expenses	58,611,919	5,853,146	10,708,525	6,149,077	550,574	2,211,026	25,472,348
Net Revenue (Expenses)	\$ 5,237,181	\$ 37,934,226	\$ (8,303,908)	\$ (5,188,213)	\$ (549,515)	\$ 2,194,714	\$ 26,087,304

CITY OF YELLOWKNIFE
Consolidated Schedule of Segment Disclosure (CONTINUED)
For the year ended December, 31, 2014

	Subtotal Carried Forward	Public Safety	Public Works and Engineering	Solid Waster Facility	Water and Sewage	2014	2013
Revenues							
Property Taxation	\$ 25,371,852	\$ -	\$ -	\$ -	\$ -	\$ 25,371,852	\$ 23,587,839
User Fees, Licences and Permits Sale of Goods, Levies, Fines and Penalties	3,713,429	2,468,986	438,251	3,251,064	10,478,061	20,349,791	19,538,862
Land Sales	3,697,117	-	-	-	-	3,697,117	4,335,237
Government Transfers	17,224,388	-	33,333	-	-	17,257,721	20,416,938
Other	1,552,866	-	-	-	-	1,552,866	1,616,803
Subtotal Revenues	51,559,652	2,468,986	471,584	3,251,064	10,478,061	68,229,347	69,495,679
Expenses							
Amortization	2,047,652	229,305	3,711,945	618,211	4,184,032	10,791,145	10,490,683
Bad Debt	299,937	-	-	-	-	299,937	346,069
Bank Charges and Short-term Interest	220,251	-	-	-	-	220,251	203,104
Construction and Maintenance Supplies	-	-	388,864	-	501,758	890,622	726,316
Contracted and General Services	4,061,793	346,828	2,714,250	1,050,241	2,616,283	10,789,395	10,520,643
Loss on Disposal of Tangible Capital Assets	581,750	-	-	-	-	581,750	179,163
Grants	418,000	-	-	-	-	418,000	412,000
Insurance	738,238	-	-	-	-	738,238	770,952
Land	217,199	-	-	-	-	217,199	1,492,725
Office and Administrative Supplies	372,040	77,982	26,535	-	-	476,557	484,772
Professional Services	139,434	-	-	-	-	139,434	207,392
Salaries, Wages and Benefits	11,910,059	5,176,185	2,625,038	909,719	2,163,052	22,784,053	22,129,286
Transfers to Other Organizations	101,659	-	-	-	-	101,659	107,480
Utilities- Electricity	1,074,064	64,234	50,696	85,457	1,091,834	2,366,285	2,037,844
Utilities - Fuel	699,915	58,946	82,754	31,837	353,120	1,226,572	1,172,380
Vehicle Operations and Maintenance	81,986	129,923	655,534	127,826	140,014	1,135,283	970,966
Expenses before Interest on Long-term Debt and Minor Capital	22,963,977	6,083,403	10,255,616	2,823,291	11,050,093	53,176,380	52,251,775
Interest on Long-term Debt	757,752	-	-	-	-	757,752	462,970
Minor Capital	1,750,619	147,571	202,510	524,505	1,912,697	4,537,902	4,619,654
Total Expenses	25,472,348	6,230,974	10,458,126	3,347,796	12,962,790	58,472,034	57,334,399
Net Revenue (Expenses)	\$ 26,087,304	\$ (3,761,988)	\$ (9,986,542)	\$ (96,732)	\$ (2,484,729)	\$ 9,757,313	\$ 12,161,280

CITY OF YELLOWKNIFE
Consolidated Schedule of Government Transfers
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Government of Canada			
Gas Tax Agreement	\$ 4,519,000	\$ 6,454,311	\$ 9,535,806
YK Smart Community Grant (AANDC/FCM)	-	120,265	154,030
Transit Grant	-	-	491,858
District Heating (CanNor)	-	161,540	90,000
Economic Development Planning (CanNor)	50,000	100,000	-
Fibre Optics Study (CanNor)	-	47,350	-
Con Mine Geothermal Study (CanNor)	-	-	-
	4,569,000	6,883,466	10,271,694
Government of the Northwest Territories			
MACA Formula Funding (not including insurance)	7,422,000	7,422,000	7,332,000
MACA Contribution Agreements			
Capital Grant	2,210,000	2,210,000	2,210,190
Assessment Contract	125,000	125,000	125,000
Library Grant	105,000	105,000	105,000
Sports and Recreation Grant	80,000	91,817	68,183
Ground Ambulance and Highway Rescue	-	33,333	-
Library Renovation	-	50,000	-
Capital Area Development Plan	-	7,632	-
Waterfront Tourism Plan	-	25,000	-
Economic Development Planning	-	-	25,000
Biomass Energy	-	-	80,000
Environment and Natural Resources Contribution Agreements			
Energy Conservation Program	-	10,000	44,000
Community Transfers	50,000	50,000	50,000
	9,992,000	10,129,782	10,039,373
Other Contribution Agreements	175,000	244,473	105,871
	\$ 14,736,000	\$ 17,257,721	\$ 20,416,938

CITY OF YELLOWKNIFE
Schedule of Revenue and Expenditures
Gas Tax Agreement
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenue			
Government of Canada	\$ 4,519,000	\$ 6,454,311	\$ 2,583,786
Deferred Revenue			
From Previous Year	1,935,310	-	6,952,020
Balance in Deferred	-	-	-
From (to) Deferred Revenue	1,935,310	-	6,952,020
Total Revenues	6,454,310	6,454,311	9,535,806
Expenditures			
Pumphouse Replacement/Water Treatment Plant	-	1,228,263	1,828,130
New Piping for Pumphouses & Liftstations	200,000	10,087	-
Liftstation Back-up Power	-	-	49,400
Water & Sewer Replacement	6,047,310	4,708,961	7,658,276
Centralized Composting Project	207,000	507,000	-
Total Expenditure	6,454,310	6,454,311	9,535,806
Net Revenue	\$ -	\$ -	\$ -

Gas Tax Revenue of \$6,454,311 was received in 2014. There is no balance deferred as at December 31, 2014. The interest earned calculated quarterly as balance of deferred Gas Tax revenue multiplied by TD bank prime rate less 1.25% for 2014 is \$11,491 (2013 - \$75,094).

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
GENERAL FUND
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenues			
Property Taxation	\$ 23,343,800	\$ 27,793,167	\$ 25,858,932
Payments in Lieu of Taxes			
Government of Canada	-	1,777,669	1,795,430
Government of the Northwest Territories	-	3,766,489	3,531,532
Crown Corporation	-	185,924	165,112
Total Payment in Lieu of Taxes	-	5,730,082	5,492,074
Total Property Taxation	23,343,800	33,523,249	31,351,006
Less: School Taxes	-	(9,796,397)	(9,458,752)
Net Municipal Taxation	23,343,800	23,726,852	21,892,254
User Fees and Sale of Goods	3,739,400	3,853,563	3,607,644
Government Transfers	330,000	351,045	291,302
Investment Income	150,000	616,803	644,990
Fines, Penalties and Cost of Taxes	1,040,500	997,496	969,804
Development Levies, Licenses and Permits	1,772,000	1,491,573	1,817,462
Franchise and Concessions Contracts	968,600	927,589	955,451
Total Revenues	31,344,300	31,964,921	30,178,907
Expenses			
General Government	4,628,140	4,987,080	4,283,415
Community Services	10,276,482	10,367,658	10,047,479
Corporate Services	5,635,950	5,405,857	5,329,928
Mayor and Council	572,450	550,574	506,313
Planning and Development	1,540,000	1,435,611	1,371,976
Public Safety	6,086,650	6,083,403	5,960,764
Public Works and Engineering	10,357,743	10,255,616	10,064,694
Total Operating Expenses	39,097,415	39,085,799	37,564,569
Net Expense	(7,753,115)	(7,120,878)	(7,385,662)
Interfund Transfers			
From Water and Sewer Fund	1,193,400	1,172,212	1,133,688
From Solid Waster Fund	280,100	306,988	249,684
From Land Development Fund	175,000	175,000	250,000
To Reserves	-	(168,916)	(104,464)
	1,648,500	1,485,284	1,528,908
Decrease in Fund Balance			
Before Reallocation of Expenses Related to			
Investment in Tangible Capital Assets	(6,104,615)	(5,635,594)	(5,856,754)
Reallocation of Expenses Related to Investment in Tangible Capital			
Assets	6,105,000	6,729,651	6,380,722
Increase in Fund Balance	385	1,094,057	523,968
Opening Fund Balance	3,423,510	3,423,510	2,899,542
Closing Fund Balance	\$ 3,423,895	\$ 4,517,567	\$ 3,423,510

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
LAND DEVELOPMENT FUND
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenues			
User Fees and Sale of Goods	\$ 184,000	\$ 216,508	\$ 176,443
Land Sales	2,999,500	3,697,117	4,335,237
Total Revenues	3,183,500	3,913,625	4,511,680
Expenses			
Land Development	1,049,000	217,199	1,492,725
Total Expenditures	1,049,000	217,199	1,492,725
Net Revenue	2,134,500	3,696,426	3,018,955
Interfund Transfer			
To Capital Fund	(2,240,000)	(1,739,777)	(1,886,724)
To General Fund	(175,000)	(175,000)	(250,000)
	(2,415,000)	(1,914,777)	(2,136,724)
Increase (decrease) in Fund Balance	(280,500)	1,781,649	882,231
Opening Fund Balance	(316,051)	(316,051)	(1,198,282)
Closing Fund Balance	\$ (596,551)	\$ 1,465,598	\$ (316,051)

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
SOLID WASTE MANAGEMENT FUND
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenues			
User Fees and Sale of Goods	\$ 2,676,700	\$ 3,021,064	\$ 2,475,175
Total Revenues	2,676,700	3,021,064	2,475,175
Expenses			
Environmental and Public Health Services	2,499,200	2,823,291	2,655,433
Landfill Closure and Post-Closure Expense	-	-	93,549
Total Expenses	2,499,200	2,823,291	2,748,982
Net Expense	177,500	197,773	(273,807)
Interfund Transfer			
To General Fund	(280,100)	(306,988)	(249,684)
Decrease in Fund Balance Before Reallocation of Amortization of Investment in Tangible Capital Assets	(102,600)	(109,215)	(523,491)
Reallocation of Amortization	377,000	618,211	496,871
Increase (decrease) in Fund Balance	274,400	508,996	(26,620)
Opening Fund Balance	(1,703,947)	(1,703,947)	(1,677,327)
Closing Fund Balance	\$ (1,429,547)	\$ (1,194,951)	\$ (1,703,947)

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
WATER AND SEWER FUND
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenues			
User Fees and Sale of Goods	\$ 6,317,400	\$ 6,202,838	\$ 6,034,406
Fines Penalties and Costs of Taxes	130,000	147,483	136,139
Total Revenues	6,447,400	6,350,321	6,170,545
Expenses			
Water and Sewage	9,477,180	9,679,730	9,244,336
Total Expenses	9,477,180	9,679,730	9,244,336
Net Expense	(3,029,780)	(3,329,409)	(3,073,791)
Interfund Transfer			
To General Fund	(1,193,400)	(1,172,212)	(1,133,688)
Decrease in Fund Balance			
Before Reallocation of Expenses Related to			
Investment in Tangible Capital Assets	(4,223,180)	(4,501,621)	(4,207,479)
Reallocation of Amortization	4,143,000	4,184,034	4,046,767
Increase (Decrease) in Fund Balance	(80,180)	(317,587)	(160,712)
Opening Fund Balance	(300,248)	(300,248)	(139,536)
Closing Fund Balance	\$ (380,428)	\$ (617,835)	\$ (300,248)

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
CAPITAL FUND
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenue			
Property Taxation	\$ 1,391,000	\$ 1,645,000	\$ 1,695,585
Government Transfers	14,406,000	16,906,676	20,125,636
User Fees and Sales of Goods	3,187,000	3,214,260	3,136,987
Total Revenues	18,984,000	21,765,936	24,958,208
Expenditures			
General Government	808,000	884,785	535,163
Corporate Services	2,594,544	2,021,553	1,692,965
Public Safety	105,000	118,313	307,287
Public Works and Engineering	5,247,850	4,575,057	5,212,569
Planning and Development	4,034,100	2,982,074	2,823,271
Community Services	1,278,200	1,857,382	1,277,308
Solid Waste Facility	1,937,675	1,598,034	382,245
Water and Sewage	22,402,000	31,982,231	11,234,277
Total Expenditures	38,407,369	46,019,429	23,465,085
Net Revenue (Expenditures)	(19,423,369)	(24,253,493)	1,493,123
Interfund Transfers			
(To) From Information Technology Reserve	(105,000)	(22,513)	(91,599)
(To) From Land Fund	2,240,000	1,739,777	1,886,724
(To) From Major Community Facility Reserve	(700,000)	(770,000)	(1,186,000)
(To) From Mobile Equipment Replacement Reserve	(128,000)	(290,885)	(350,619)
(To) From Twin Pine Hill Trail Reserve	-	-	4,407
(To) From Waterfront Development Reserve	-	80,338	-
	1,307,000	736,717	262,913
	(18,116,369)	(23,516,776)	1,756,036
Plus: Debt Proceeds	-	-	24,879,995
Less: Debt Repayment	(1,609,000)	(1,609,419)	(2,159,209)
Increase (Decrease) in Fund Balance	(19,725,369)	(25,126,195)	24,476,822
Opening Fund Balance	31,772,585	31,772,585	7,295,763
Closing Fund Balance	\$ 12,047,216	\$ 6,646,390	\$ 31,772,585

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
SERVICE CONNECTION FAILURE ASSISTANCE FUND
For the year ended December, 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Revenues			
User Fees and Sale of Goods	\$ 1,213,200	\$ 1,213,481	\$ 1,201,163
Total Revenues	1,213,200	1,213,481	1,201,163
Expenses			
Water and Sewage	1,213,200	1,370,363	1,201,163
Total Expenditures	1,213,200	1,370,363	1,201,163
Net Revenue (Expense)	-	(156,882)	-
Opening Fund Balance	-	-	-
Closing Fund Balance	\$ -	\$ (156,882)	\$ -

CITY OF YELLOWKNIFE
Schedule of Fund Activities and Change in Fund Balance
RESERVES
For the year ended December 31, 2014

	2014 Budget (Unaudited)	2014 Actual	2013 Actual
Net Interfund Transfers			
(To) From General Fund			
Downtown Development Reserve	\$ -	\$ 12,207	\$ 62,102
Heritage Reserve	-	16,639	36,725
Samuel Colley Library Donation	-	2,373	2,314
Twin Pine Hill Trail Reserve	-	3,365	3,323
Major Community Facility Reserve	-	134,331	-
	-	168,915	104,464
(To) From Capital Fund			
Information Technology Reserve	105,000	22,513	91,599
Major Community Facility Reserve	700,000	770,000	1,186,000
Mobile Equipment Replacement Reserve	128,000	290,885	350,619
Twin Pine Hill Trail Reserve	-	-	(4,407)
Waterfront Development Reserve	-	(80,338)	-
Decrease in Reserves	933,000	1,003,060	1,623,811
Opening Reserves Balance	4,891,871	4,891,871	3,163,596
Closing Reserves Balance	5,824,871	6,063,846	4,891,871
Reserve Balances			
Downtown Development Reserve	403,000	477,144	464,937
Heritage Reserve	71,000	124,685	108,047
Information Technology Reserve	974,000	807,198	784,685
Major Community Facility Reserve	1,739,000	2,125,402	1,221,070
Mobile Equipment Replacement Reserve	1,602,000	2,050,534	1,759,649
Samuel Colley Library Donation Reserve	205,000	209,450	207,077
Twin Pine Hill Trail Reserve	267,000	269,433	266,068
Waterfront Development Reserve	-	-	80,338
	\$ 5,261,000	\$ 6,063,846	\$ 4,891,871

City of Yellowknife
Schedule of Salaries, Honoraria and Travel
For the year ended December, 31, 2014

Position	Salary	Honoraria	Travel	Annual Indemnity	Total
Mayor	\$ 87,241	\$ -	\$ 7,645	\$ 36,140	\$ 131,026
Deputy Mayor	18,921	3,380	8,474	8,842	39,617
Councillor	17,309	2,600	6,850	8,225	34,984
Councillor	16,449	-	-	8,225	24,674
Councillor	17,601	1,040	2,055	8,225	28,921
Councillor	17,601	2,080	4,093	8,225	31,999
Councillor	17,601	1,300	2,866	8,225	29,992
Councillor	17,601	3,120	5,794	8,225	34,740
Councillor	16,449	-	-	8,225	24,674
	\$ 226,773	\$ 13,520	\$ 37,777	\$ 102,557	\$ 380,627

City of Yellowknife
Consolidated Statement of Operations - Comparative for 5 Years
For the year ended December 31, 2014

	2014	2013	2012	2011	2010
Revenue					
Municipal Taxes	\$ 25,371,852	\$ 23,587,839	\$ 23,274,513	\$ 22,309,352	\$ 21,411,353
User Fees	17,713,239	16,615,457	16,209,507	14,925,627	14,403,342
Land Sales	3,697,117	4,335,237	9,884,605	4,202,616	3,935,589
Government Transfers	351,045	291,302	500,000	314,465	4,001,013
Government Transfers Related to Capital	16,906,676	20,125,636	15,013,335	16,400,154	11,386,340
Investment Income	625,277	661,352	267,282	339,579	245,591
Fines, Penalties and Cost of Taxes	1,144,979	1,105,943	1,109,880	1,124,672	1,021,272
Development Levies, Licenses and Permits	1,491,573	1,817,462	1,677,215	1,532,844	1,411,896
Franchise Fee	927,589	955,451	949,602	908,651	860,477
Total Revenues	68,229,347	69,495,679	68,885,939	62,057,960	58,676,873
Expenses					
General Government	4,987,080	4,283,415	4,475,056	3,975,023	3,958,694
Community Services	10,367,658	10,047,479	9,267,038	8,668,319	7,971,307
Corporate Services	5,405,857	5,329,928	4,631,445	4,725,890	4,675,385
Mayor and Council	550,574	506,313	522,681	478,598	733,854
Planning and Development	1,652,808	2,864,701	5,603,036	3,038,339	3,172,547
Public Safety	6,083,403	5,960,764	5,563,020	5,336,716	5,025,123
Public Works and Engineering	10,255,616	10,064,694	9,789,446	9,593,910	8,574,859
Solid Waste Facility	2,823,291	2,748,982	3,047,423	2,658,985	2,231,410
Water and Sewage	11,050,093	10,445,499	9,210,289	9,740,125	9,170,090
Minor Capital	4,537,902	4,619,654	3,465,589	5,412,957	4,073,446
Interest on Long-term Debt	757,752	462,970	112,524	151,753	190,810
	58,472,034	57,334,399	55,687,547	53,780,615	49,777,525
Net Revenue	9,757,313	12,161,280	13,198,392	8,277,345	8,899,348
Accumulated Surplus at Beginning of Year	247,611,882	235,450,602	222,252,210	213,974,865	205,075,517
Accumulated Surplus at End of Year	\$ 257,369,195	\$ 247,611,882	\$ 235,450,602	\$ 222,252,210	\$ 213,974,865

**City of Yellowknife
Fund Balances
For the year ended December 31, 2014**

	2014	2013	2012	2011	2010
Changes in Fund Balances					
General	\$ 1,094,057	\$ 523,968	\$ 618,492	\$ 204,808	\$ 5,066
Land Development	1,781,649	882,231	1,337,888	(1,194,355)	(1,448,213)
Solid Waste Management	508,996	(26,620)	(775,491)	(562,308)	(521,834)
Water and Sewer	(317,587)	(160,712)	242,749	(465,554)	47,358
Service Connection Failure Assistance	(156,882)	-	(32,900)	32,900	-
Capital	(25,126,195)	24,476,822	662,092	2,135,886	1,212,428
Reserves					
Downtown Development	12,207	62,102	36,364	102,449	177,169
Heritage Committee	16,638	36,725	15,463	7,965	30,668
Information Technology	22,513	91,599	65,972	(157,432)	(86,602)
Major Community Facility	904,332	1,186,000	783,497	170,292	(4,288,630)
Mobile Equipment Replacement	290,885	350,619	(50,856)	(60,749)	222,894
Samuel Colley Library Donation	2,373	2,314	2,350	2,311	66,342
Twin Pine Hill Trail	3,365	(1,084)	3,325	3,276	2,169
Waterfront Development	(80,338)	-	-	-	-
	<u>\$ (21,043,987)</u>	<u>\$ 27,423,964</u>	<u>\$ 2,908,945</u>	<u>\$ 219,489</u>	<u>\$ (4,581,185)</u>
Fund Balances					
General	\$ 4,517,567	\$ 3,423,510	\$ 2,899,542	\$ 2,281,050	\$ 2,076,242
Land Development	1,465,598	(316,051)	(1,198,282)	(2,536,170)	(1,341,815)
Solid Waste Management	(1,194,951)	(1,703,947)	(1,677,327)	(901,836)	(339,528)
Water and Sewer	(617,835)	(300,248)	(139,536)	(382,285)	83,269
Service Connection Failure Assistance	(156,882)	-	-	32,900	-
Capital	6,646,390	31,772,585	7,295,763	6,633,671	4,497,785
Reserves					
Downtown Development	477,144	464,937	402,835	366,471	264,022
Heritage Committee	124,685	108,047	71,322	55,859	47,894
Information Technology	807,198	784,685	693,086	627,114	784,546
Major Community Facility	2,125,402	1,221,070	35,070	(748,427)	(918,719)
Mobile Equipment Replacement	2,050,534	1,759,649	1,409,030	1,459,886	1,520,635
Samuel Colley Library Donation	209,450	207,077	204,763	202,413	200,102
Twin Pine Hill Trail	269,433	266,068	267,152	263,827	260,551
Waterfront Development	-	80,338	80,338	80,338	80,338
	<u>\$ 16,723,733</u>	<u>\$ 37,767,720</u>	<u>\$ 10,343,756</u>	<u>\$ 7,434,811</u>	<u>\$ 7,215,322</u>

**City of Yellowknife
Government Transfers
For the year ended December 31, 2014**

	2014	2013	2012	2011	2010
GNWT - Formula Funding	\$ 7,422,000	\$ 7,332,000	\$ 7,137,666	\$ 6,753,000	\$ 6,753,000
GNWT Capital Grants	2,210,000	2,210,190	2,210,000	2,210,190	2,210,190
Community Capacity Building Fund	-	-	-	13,154	2,610
Gas Tax Agreement	6,454,311	9,535,806	4,111,760	5,777,747	870,976
Municipal Rural Infrastructure Fund	-	-	-	-	298,984
Other	1,171,410	1,338,942	2,053,909	1,960,528	5,251,594
	<u>\$ 17,257,721</u>	<u>\$ 20,416,938</u>	<u>\$ 15,513,335</u>	<u>\$ 16,714,619</u>	<u>\$ 15,387,354</u>

**City of Yellowknife
Expenses by Object
For the year ended December 31, 2014**

	2014	2013	2012	2011	2010
Amortization	\$ 10,791,145	\$ 10,490,683	\$ 8,942,086	\$ 8,933,258	\$ 7,935,934
Bad Debt	299,937	346,069	293,897	417,455	331,534
Bank Charges and Short-term interest	220,251	203,104	171,210	172,113	167,931
Minor Capital	4,537,902	4,619,654	3,465,589	5,412,957	4,073,446
Construction and Maintenance Supplies	890,622	726,316	681,196	812,051	725,203
Contracted and General Services	10,789,395	10,520,643	9,947,901	9,385,994	9,180,938
Grants	418,000	412,000	419,000	449,000	427,292
Insurance	738,238	770,952	725,122	703,775	697,000
Interest on Long-term Debt	757,752	462,970	112,524	151,753	190,810
Land	217,199	1,492,725	4,041,099	1,503,605	1,735,286
Loss on Disposal of Tangible Capital Assets	581,750	179,163	344,529	-	-
Office and Administrative Supplies	476,557	484,772	505,286	537,799	560,779
Professional Services	139,434	207,392	284,301	216,443	277,919
Salaries, Wages and Benefits	22,784,053	22,129,286	21,720,786	20,946,103	19,987,800
Transfers to Other Organizations	101,659	107,480	98,010	82,850	81,679
Utilities - Electricity	2,366,285	2,037,844	1,869,124	1,898,944	1,741,511
Utilities - Fuel	1,226,572	1,172,380	1,069,167	1,028,577	783,899
Vehicle Operations and Maintenance	1,135,283	970,966	996,720	1,127,938	878,564
	<u>\$ 58,472,034</u>	<u>\$ 57,334,399</u>	<u>\$ 55,687,547</u>	<u>\$ 53,780,615</u>	<u>\$ 49,777,525</u>

**City of Yellowknife
Capital Financing
For the year ended December 31, 2014**

	2014	2013	2012	2011	2010
Revenue					
Municipal Taxes	\$ 1,645,000	\$ 1,695,585	\$ 1,812,000	\$ 1,436,000	\$ 1,083,737
Government Transfers Related to Capital	16,906,676	20,125,636	15,197,542	16,400,154	11,386,340
User Fees	3,214,260	3,136,987	3,115,752	2,961,743	3,076,288
	<u>21,765,936</u>	<u>24,958,208</u>	<u>20,125,294</u>	<u>20,797,897</u>	<u>15,546,365</u>
Debt Issued	-	24,879,995	-	-	-
Debt Principal Repayments	(1,609,419)	(2,159,209)	(649,409)	(734,244)	(705,927)
Fund Transfers	736,717	262,913	4,019,723	3,894,812	4,121,146
Fund Balance Used (Accumulated)	25,126,195	(24,476,822)	(662,092)	(2,135,886)	(1,212,428)
Total Revenues	<u><u>46,019,429</u></u>	<u><u>23,465,085</u></u>	<u><u>22,833,516</u></u>	<u><u>21,822,579</u></u>	<u><u>17,749,156</u></u>
Expenses					
General Government	127,033	72,193	17,000	51,613	42,610
Community Services	1,857,382	1,277,308	2,509,996	1,177,581	8,499,472
Corporate Services	2,021,553	1,692,965	1,422,859	1,665,384	1,454,246
Planning and Development	2,982,074	2,823,271	7,283,106	5,375,129	343,245
Public Safety	118,313	307,287	711,508	891,308	254,366
Public Works and Engineering	4,575,057	5,212,569	3,358,778	3,880,439	3,192,191
Solid Waste Facility	1,598,034	382,245	454,051	3,478,209	869,438
Water and Sewage	31,982,231	11,234,277	6,963,694	5,151,163	2,902,778
Interest on Long-term Debt	757,752	462,970	112,524	151,753	190,810
	<u>\$ 46,019,429</u>	<u>\$ 23,465,085</u>	<u>\$ 22,833,516</u>	<u>\$ 21,822,579</u>	<u>\$ 17,749,156</u>

City of Yellowknife
Analysis of Property Assessment and Taxation Schedule
For the year ended December 31, 2014

	2014	2013	2012	2011	2010
Revenue					
Assessed Value of Property (in '000's)*	\$ 2,973,127	\$ 2,972,244	\$ 2,067,140	\$ 1,996,863	\$ 1,977,025
Municipal Mill Rates					
Residential	6.00	8.48	8.48	8.25	7.93
Multi-Residential	6.35	9.12	9.12	8.87	8.53
Commercial/Industrial	12.78	15.52	15.52	15.09	14.51
Mining/Quarrying	16.69	17.53	17.53	17.05	16.40
High Density Parking	6.67	8.10	8.10	7.88	7.58
Agriculture	6.12	8.48	8.48	8.25	7.93
School Mill Rate	3.34	4.64	4.64	4.64	4.64
Municipal Tax Levy	\$ 25,371,852	\$ 23,587,839	\$ 23,274,512	\$ 22,309,352	\$ 21,411,353
Taxes Collected and Transferred to					
Local School Boards					
Public School Board	\$ 5,770,935	\$ 5,696,835	\$ 5,614,346	\$ 5,557,992	\$ 5,466,601
Separate School Board	4,025,462	3,761,917	3,702,658	3,605,293	3,676,621
	<u>\$ 9,796,397</u>	<u>\$ 9,458,752</u>	<u>\$ 9,317,004</u>	<u>\$ 9,163,285</u>	<u>\$ 9,143,222</u>
Yearly Residential Property Tax Bill					
(based on average residential home in Yellowknife)					
Municipal Taxes	\$ 1,872	\$ 1,742	\$ 1,740	\$ 1,685	\$ 1,620
School Taxes	1,042	953	952	948	948
	<u>\$ 2,914</u>	<u>\$ 2,695</u>	<u>\$ 2,692</u>	<u>\$ 2,633</u>	<u>\$ 2,568</u>
Outstanding Property Taxes**	\$ 1,118,259	\$ 750,699	\$ 644,151	\$ 727,596	\$ 921,477
Outstanding Property Taxes as a Percentage of the Tax Levy	4.4 %	2.3 %	2.0 %	2.3 %	3.0 %

*Includes taxable and grantable properties only.

**Includes outstanding municipal and school taxes net of allowance for doubtful accounts.

City of Yellowknife
Principal Corporate Taxpayers
For the year ended December 31, 2014

	2014	2013	Percent of 2014 Total
Northern Property REIT & Urbco Inc.	\$ 2,270,511	\$ 2,187,384	6.43 %
Dundee Canada West (GP) Inc	\$ 1,073,727	\$ 1,103,113	3.04 %
RTL Robinson Enterprises Ltd and Robinson Trucking Ltd	\$ 507,472	\$ 568,413	1.44 %
Polar Developments Ltd & 5119 NWT Ltd	\$ 463,582	\$ 523,977	1.31 %
NorthwestTel Inc.	\$ 348,301	\$ 413,642	0.99 %
HREIT Holdings 18 Corp	\$ 338,766	\$ 355,939	0.96 %
Gold Bar Development & Andromeda Investment Ltd.	\$ 333,300	\$ 333,461	0.94 %
4912 NWT Ltd o/a Explorer Hotel	\$ 331,831	\$ 331,815	0.94 %
Yellowknife Dairies Ltd	\$ 261,030	\$ 220,391	0.74 %
Royal Host GP Inc (Yellowknife Inn)	\$ 213,589	\$ 218,876	0.60 %

City of Yellowknife
Analysis of Long-term Debt
For the year ended December 31, 2014

	2014	2013	2012	2011	2010
Debt Outstanding*					
Supported by Property Taxes	\$ 22,864,607	\$ 24,474,024	\$ 1,753,238	\$ 2,402,647	\$ 3,136,891
Supported by Local Improvement Charges	16,031,017	15,528,452	-	-	-
	<u>\$ 38,895,624</u>	<u>\$ 40,002,476</u>	<u>\$ 1,753,238</u>	<u>\$ 2,402,647</u>	<u>\$ 3,136,891</u>
Legal Debt Limit**	\$ 297,312,700	\$ 297,224,400	\$ 206,714,000	\$ 199,686,300	\$ 197,702,500
Per Capita Debt					
Supported by Property Taxes	\$ 1,147	\$ 1,206	\$ 89	\$ 119	\$ 157
Supported by Local Improvement Charges	804	765	-	-	-
	<u>\$ 1,951</u>	<u>\$ 1,971</u>	<u>\$ 89</u>	<u>\$ 119</u>	<u>\$ 157</u>
Interest and Principal Repayments as a Percentage of Total Expenses**					
Capital	4.0 %	4.6 %	1.4 %	1.6 %	1.8 %
Debt Burden (Overlapping Debt)					
City	\$ 22,864,607	\$ 24,474,024	\$ 1,753,238	\$ 2,402,647	\$ 3,136,891
Public School Board****	-	-	-	-	-
Separate School Board****	3,969,156	4,710,149	5,414,515	4,705,313	5,333,644
	<u>\$ 26,833,763</u>	<u>\$ 29,184,173</u>	<u>\$ 7,167,753</u>	<u>\$ 7,107,960</u>	<u>\$ 8,470,535</u>

*Debt amounts are gross debt. The City does not have sinking funds.

**From 2004 onwards, debt limit is 10% of the assessed value of property.

***Excludes debt that is supported by Local Improvement Charges.

****School board debt is as of June 30th each year.

**City of Yellowknife
Community Profile
For the year ended December 31, 2014**

	2014	2013	2012	2011	2010
Population*					
Population	19,940	20,300	19,752	20,248	19,978
Households**	7,581	7,581	7,581	6,938	6,889
Construction Values (in '000's)					
Residential	\$ 22,761	\$ 33,083	\$ 34,696	\$ 30,725	\$ 22,547
Commercial/Industrial	18,856	69,188	16,987	13,612	35,907
	\$ 41,617	\$ 102,271	\$ 51,683	\$ 44,337	\$ 58,454
City Employees					
Continuous full time	190	186	183	188	186
Per 1,000 population	9.5	9.2	9.3	9.3	9.3
Employee Turnover	13 %	10 %	17 %	15 %	14 %
City Infrastructure (kms)**					
Paved roads and alleys	75.3	75.3	77.1	75.2	75.2
Unpaved roads and alleys	30.7	30.7	41.1	42.0	41.7
	106.0	106.0	118.2	117.2	116.9
Water lines	75.5	75.5	74.1	74.1	73.9
Sewer lines	63.0	63.0	62.0	62.0	59.6
Storm drain lines	21.5	21.5	21.0	21.0	17.3
Fire hydrants (number of)	327	327	326	317	312

*Source: Northwest Territories Bureau of Statistics.

**Updated information for 2014 is not available.

Photo: Bob Wilson, City of Yellowknife

Our yellowknife

For some, it's the supernaturally long summer nights. For others, it's the dancing skies of winter. For one, it's a place of solitude, far from the rest of the world. For another, it's a bustling city filled with people from around the globe. For all of us, it's Yellowknife. *Our Yellowknife.*



CITY OF
YELLOWKNIFE

yellowknife.ca



Yellowknife boasts the finest facilities for conference and meetings in the North. Well-equipped venues host over 700 delegates while nearby fishing resorts cater to smaller executive groups. Travel to Yellowknife is smooth with four airlines giving easy connections from anywhere in the world.